The September 10, 2026, meeting of the CDE Rate Setting Board was cancelled as there were no updates to the rates at the time of the meeting. The Board received written public comments, a signed petition by caregivers, and the link to a video with caregiver testimony, all of which are included in this Briefing Book.

Rate Setting Board

September 10, 2026
8:30 a.m. – 10:00a.m.

In Person/Zoom Attendance

MEETING CANCELLED

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TAB 1

Consumer Directed Employer Rate Setting Board

Meeting #11

September 10, 2026
Blake Office Park East, 4500 10th Ave SE, Lacey
Rose Room
8:30am – 10:00am

Agenda

MEETING CANCELLED

Time	Topic	Presenter(s)
8:30-8:35	➢ Welcome ➢ Approval of Minutes 08.31.2026	Chair CDE Program Team
Comments		
8:35-8:50	➢ Public comment	Chair
Rate Discussion		
8:50-10:00	➢ Rate discussion	All
10:00	**Adjourn**	

Please note the agenda times may vary due to the flow of the meeting conversation

Rate Setting Board Members

Cheryl Strange	Chair
Adam Glickman*	Exclusive Bargaining Unit Designee
Bea Rector*	DSHS Representative
Ben Bledsoe*	CDE Representative
Cynthia Hollimon*	Governor's Office Representative
Rep. Joe Schmick^	House of Representatives (R)
Rep. Steve Tharinger^	House of Representatives (D)
Senator Paul Harris^	Senate (R)
Senator Annette Cleveland^	Senate (D)
David Friscia^	State Council on Aging Representative
Mike Gantala^	People with Intellectual or Developmental Disabilities Organization
Courtney Williams^	People with Disabilities Organization
Eric Erickson^	Licensed Home Care Agency
Gwen Goodfellow^	Home Care Worker

*Voting member, ^Advisory member

Rate Setting Board Meeting Schedule

May 21, 2026 9:00am – 12:00pm	In Person/Zoom
June 3, 2026 10:00am – 4:00pm	In Person/Zoom
June 8, 2026 9:00am – 3:00pm	In Person/Zoom
June 10, 2026 9:00am – 3:00pm	In Person/Zoom
June 24, 2026 9:00am – 3:00pm	In Person/Zoom
July 13, 2026 9:00am – 2:00pm	In Person/Zoom
July 15, 2026 9:00am – 12:00pm	In Person/Zoom
August 5, 2026 9:00am – 10:30pm	In Person/Zoom
August 24, 2026 9:00am – 12:00pm	In Person/Zoom
August 31, 2026 9:00am – 10:45am	In Person/Zoom
September 10, 2026 8:30am-10:00am	Cancelled
September 28, 2026 1:00pm – 3:00pm	In Person/Zoom

TAB 2

Rate Setting Board

Approved By-Laws

Approved Charter

Approved Policy Selecting Chairperson

Approved Policy Establishing and Submitting Rates

TAB 3

Hello chair and members of the Rate Setting Board! My name is Darryl Johnson, I live in Lakewood, and I've been a caregiver for 21 years.

When I heard that the State is offering no raises for caregivers, I was shocked. Because no raises for two years is basically a pay cut. Especially at this time in America when inflation is just going up, where does that leave us?

I'm already at the point where I am dependent on my family just to pay for basic expenses. That doesn't feel good at all to have to ask them for help. I want to be able to make a living off the work I do alone, but that's just not possible.

This is a career where you can work hard, do quality work, and still not make enough money to take care of yourself.

If I stay in this job, we would be forced to move out of our apartment and into a smaller place that's even more cramped for us. We've lived in our current place for five years now and we enjoy living here, but rent has gone up every year. And so, it'll probably go up again this year.

We would most likely have to move further southwest, which would put me even further away from my client, which means more gas. And more gas costs more money.

I don't want to leave my clients or this job. I've been a caregiver for over two decades, and I'm good at what I do. But things are going to get more expensive. It's going to be even harder to stay afloat.

I would be forced to consider leaving caregiving and find another career that pays more so that we're not having to uproot our lives.

It's stressful thinking about how I might need to change careers at this point in my life. But no raises for two years will force me in that direction.

I'm not the only one. Many caregivers will have to make that same difficult decision. And people won't want to become caregivers. So that leaves our clients even more vulnerable than they already are. Many of them won't get the quality care that they need, because there won't be enough well-trained caregivers to meet the demand.

Caregivers need wage increases, because without them, many of our clients will be affected. Everyone deserves to age with dignity, don't you think? So we can't choose now to deny them that.

Thank you,

Darryl L. Johnson, Proud member of SEIU 775

Good morning, my name is Angela Mason, and I live in Olympia. I'm a family provider, and I've been a caregiver for 27 years.

Earlier this year, I took my car in for what was supposed to be a minor issue with the thermostat. It turns out I need to replace the head gasket, which costs $1,400, and I had to pay $300 just to get my car towed back to my house. So now I'm $1,700 in debt to fix my car, and at the rate I make, I don't know how I'm going to find the money for it. I don't have anything in savings to pull from. Right now, I'm trying to figure out how to get my son to his appointments without a car.

With inflation, everything is only getting more expensive. If caregivers can't afford gas or car repairs, how are we going to drive our clients to their appointments or to pick up their groceries? What's going to happen to them?

Home care is supposed to mean that our elderly and clients with disabilities can live in place. But if we don't get a raise for the next two years, we're not going to get any new caregivers in this work, and we're going to lose all the caregivers we have because they'll have to go to other jobs to survive.

I don't have the option of getting another job to make more money. I'm caring for my mom, my brother, and my son. The only person I can get paid for is my brother. And despite his needs going up as he's getting older, and his cerebral palsy getting worse, his hours have stayed the same. But if my brother falls at 2 a.m., or my mom needs help going to the bathroom, I'm going to stop whatever I'm doing to help them. I don't get a break.

I live with my clients because we can't afford to live in separate places. Five of us are sharing a three-bedroom apartment, and we still barely get by. If I don't get a raise, I'm worried I won't be able to afford it the next time our rent goes up. A livable wage would mean I could cover costs when

emergencies like my car come up, rather than being stuck in a cycle of living paycheck to paycheck, without the fear of losing my home.

Our wages need to go up. We do essential work, and we shouldn't have to struggle so much just to pay our bills.

TAB 4

SEIU 775
THE CAREGIVERS UNION

To the State of Washington,

We, the undersigned caregivers, are united in our demands to include funding in your proposal for caregiver wage increases. Our current wages have made it impossible to keep up with inflation and the high cost of living in Washington, and without a wage increase for the next two years, caregivers and our clients will suffer.

We urge you to consider the critical need for care in our communities and compensate caregivers fairly by including raises for all in-home care workers for the work we do, so that we can continue to provide care.

Signed,

Kathryn Caldarella
Cynthia Gibson
Valarie Chuol
Olivia Vela
Rebecca M Mckarge
Maria Chavez
Sharon Uhde
Kyung Lee
Tina Duc
Alycia Welty
Marian Jones
Robert Cha
Melanie Aylward
Astra Vaughan
Misty Byrd
Janice Gooch
Margaret Voorhees
Edilia Guillen
Erika Barajas Gonzalez
Jason Valenti
Misty Thomas
Doris Quidachay
Christina Garza
Ida Cervantes
Serelia Jim
Khabdulgheyas Azizi
Hot Nguyen
Amanda Fortman
Dawn Shrock
Candace
Tami Standley
Velma Chaney
Chrystal Spafford
Jessie Foster
Makayla Postelwait
Cecilia Escarcega
Vanessa Vo
Darla Van Dyke
Nancy N Jones
Nakya Neal-Key
Baneen Al Suwaid
Sarah Brown
Natalie Bruns-Grijalva
Alyson Gamache
Autumn Iputi
Michelle Smitley
Shalini Sharma
Charmaine Harrell
Jody Smith
Christopher Wanamaker
Yiming Chen
Betty Davidson
Denise R. Hancock
Brooke Edwards
Mohamed Ismail
Leah Bergquist
Lexxie Jackson
Peter Evans
Liana Estrada
Lavonne Peterson
Qiaolan Han
Toni Brown
Norvella Smith
Lisa Block
Dragana Momcilovic
Carmen Morales
Shelley Bailey
Tiffany Menchaca
Alejandra N Lozano
Amanda Thompson
Brandy Dawn
Chantelle Stout
Ya-I Sun
Amarrah Banks
Stephanie Potter
J. Trent
Alexis Valtierra
Rebecca Leal
Elizabeth Herrick
Tatyana Orlov
Bereket Woldegiorgis
Tatyana Yeremenko
Kyriã© Benson
Jina Kim
Mee Jeong Park
Maria G Gonzalez
Barbara V Batton
Maria I Garza
Fatou Joof
Pamela Jean Berry
Alma Catalan
Valerie Stogdill
Fox Daniels
Sonja-Lea Johnson
Candice Pryor
Gayle Mayfield
Jolene Deboer
Amber Skaggs
Donna Bercier
Mary Latham
Ericka Shepard
Rhonda Simmons
Nicole Roberts
Timothy Best
Katherine Schieber
Christopher Fergeson
Dawn Vaillencourt
Vaillencourt
Mary Zetak
Lou Lani Lewis
Tran

SEIU 775
THE CAREGIVERS UNION

Laura Sarabia
Viktoriia Prymak
Robin Cazier
Maryam Jalali
Carmen Al-Shabi
Lien Tran
Kanimang Touray
Tamra Marie Olson
Aida Maria Rengifo Lozada
Tobias Rin
Adriana Hernandez
Maria Ortega
Thaksaporn Demay
Melissa Moore
Araceli Ramã-Rez
Marianela Garza
Cheri Dowse
Cheri Dowse
Martesi Mack
Sarah Johnston
Nanci Wellons
Angelina Smith
John Clark Iii
Appandeep Kaur
Appandeep Kaur
Adam Ting
Soon Mi Shin
Svetlana Vickrey
Amy Haueter
Arasele Prieto
Nancy Cota
Carly Garcia
Meskala Teclay
Magie Park
Margarita Sedrakyan
Regina Mount
Mary Quintero
Briseira Lopez
Debra Arnold
Judy Richardson
Martha I Castellon
Arieh Stolar
Martha Puerto
Anida Chanthavisouk
Amy Treece
Stacey Klim
Iris Gochez
Samantha Brumfield
Amy Breed
Brandon Hulscher

Jennifer Kessler
Lillian Mora Ruiz
Michele Gipson
Mimi Grier
Elisha Bryant
Amani
Miles Lewis
Amanda Carrasco
Teresa Gottlob
Hongrong Qin
Latisha Johnson
Diane Dawkins
Anum Hussain
Robert Tyrrell
Genesis Reyes
Michael Shalata
Linda D Haynes
Glenda C Francis
Samantha Parker
Victoria Lasisi
Cherri Kepka
Lora Peterson
Sandra Best
Robin Watson
Sonia Gates
Teresa Cox
Tommy Nguyen
Bryanna Hansen
Silvia Castellanos
Ida Atkins
Natalie Wilson
Kayanna Williams
Jay Amado
Sukhanova Iryna
Anahi Pastrana Bautista
Antonina Stepchin
Guadalupe Gutierre,
Hawo Abdi
Margarita Castro De Marquez
Hiwot Degebasa
Anika Oliver
Raul Ramirez
Misti Woodard
Samantha Ross
Josh Choppin
Amanda Verrier
Mariah Smith
Gretchen Schramm
Jennifer Chiddix
Terrica Lockhart

Olena Gerasymchuk
Sara Nelson
Jessica Lafeen
Arkadiy Odarenko
Geneva Garcia
Addison Hawk
Eva Amezcua
Suzette Steffan
Cody Reum
Christine Fyffe
Misty Feltwell
Elizabeth Vandaveer
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Elias Belay
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Fernando Bonilla
Mary White
Teri Frogge
Tunufai Talalemotu
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Calvin Stoudt
Gina Darrow
Josephine Nganga
Maria Pio
Phadera Grisby-Madison
Peggy Klein
Alicia Ford
Polina Kogan
Tamara Henry
Randall Frechin
Amaya R Remigio Mejia
Herminda Orozco
Tyrone Leach Sr
Kyung Kim
Brittnee Rau
Juana Ramirez De Cervantes
Annie Ayres
Jaime Garcia
Candy Meritt
Liliana Garcia

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Kenneth Henry
Samantha Browning
Steven Moore
Tam Nguyen
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Amanda Le'i
Rosa Hernandez
Max Tuipulotu
Yessica Marmolejo
Rose Palmer
Amber Woischke
Samantha Barringer
Crystal Lopez
Shanteka Jones
Laila Allen
Candice Day
Jamiee Booher
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Mubarik Ali
Gabrielle Branon-Chesley
Mayra Loera
Gursher Singh
Shawn Holborn
Elizabeth Pei
Cheryl A Byington
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Mari Cantu
Heather Langnese
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Heather Dent
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Robert George
Erika Bausman
Kandy Trueman
Michael Fletcher
Guy Walker
Mila Searcy
Cornell Amaya
Melinda Marquez
Heather Foster
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Shanna Mapp
Linda Deyette
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Shirley Stevens
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Amber Walker
Jen Bleecker
Ariel Hampton
Angelica Broadus
Nikki Saunders
Yunique Richardson
Gurmeet Gobindpuri
Charlene Whisman
Jeffrey Yumang
Jacqueline Roberts
Elissa Bulanadi

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Megan Kroger
Yuriy Kot
Alecia Cortez
Sen Le
Laurie Campobasso
Paula Mayberry
Cynthia Lagewaard
D'maurice Hopson
Kayani Hopson
Margarita Hernandez
Bianca Crockett
Mckayla Evans
Lisandra Beshara
Beshara
Waed Abuallaban
Larry Schneider
Jennifer Zollo
Kolinda Mitchell
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Liesl Davidson Moreno
Patricia Mckinney
David Raymore
Carla Hammer
Paramjit Marok
Doug Mcpete
Veona Cando
Joy Bowen
Nicholas Nordahl
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Alan
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Rita Cruz

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Qing Chen
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Sosina Alem
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Malhotra
Nicolas Palacios-Hernandez
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Ruth Eastman

Yui Jung
Wendy Hrvatin
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Dulce Hernandez Munoz
Joseph White
Zelimir Culic
Debra Ivancik
Juan Vilca
Kathy Fisher
Rafael Ortiz
Ian Vankeulen
Angela Laulu
Collette Chapman
Aliece Borders
Wendy Kinser
Christina Heady
Debra L Hill
Stacey Wolczko
Marã-A Soto
Qiu Zhu Woon
Randal Chesser
Linda Long
Cynthia Loranger
Michele White
Albert Yorio
Valerie Hall
Raleen Tautfest
Paul Mcilvenny
Carmen O Armas
Marty L Dymond
Yanjun Xu
Felicia Martin
Yvonne Eckard
Ben Montoya
Sheila Roth
Ashlyn Anderson-Clark
Ermelinda Salinas
Lucia Flores Castellanos
Rebecca J Robertson
Tien Nghia Ta
Donna Senato
Mark Roock
Hoang Huynh
George Gard
Hailey Sorenson
Patrick Topor-Madry
Tove Furre
Lorrie-Ann Williams

Tammy Caglia
Alisha Harris
Emily Waithaka
Mariam Abdelmoneim
Dawnelle Rucker
Paige Mcswan
Lucille Vasega
Sompong Sida
Amanda Wilkes
Mohammed Altahan
Edwin Zuniga Alvarado
Rashaun Mccray
Andrea Hansen
John Boucher
Andrea Middleton
Susan Schiebelhut
Ahn, In Sook
Leighana La Tour
Irina Rymar
Sukhraj Singh
Noe
Gabriela Gonzalez
Jimmie Twardy
Marina Nagornyuk
Viktor Tsoi
Mohammad Mahdi
Seounghee Oh
Lanny Anderson
Anna Parks
Amber Elsner
Diana Courneya
Marcia Thompson
Deana Jacobs
Tamara Palmer
Abdiqani Abdulahi
Rachel Hardy
Katherine Williams
Courtney Negus
Alyssa Luecke
Jackie Gonzalez
Noen Osban
Tammy Goldrick
Kimberly Williams
Ana Neri
Michael Rosendale
Kelly Sturges
Tsige Tesfamariam
Julie Hunter
Tana Evoy
Diane Gonzalez

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THE CAREGIVERS UNION

Phillip Leija
Amy Ruger
Elena Pando
Sze Chien Lee
Nam Nguyen
Ayde Zamora
Kayla Carberry
Maria Ciriano
Ciriano
Laura Rojas
Lori Steele
Ana Rodriguez
Rene Lenoir
Charmaine Mcabrew
Shannon D Lewis
Lisa Jackson Perez
Zhen Jin
Catherine Gichuru
Gloria Lemus Mendez
Bernade Francois
Nichole Chambers
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Casey Forsyth
Graham Bucher
David Trujillo
Fatou Janneh
Debbie Casselman
Alice Sweeney
Jodi Beatty
Jered Vigil
Olga Shved
Olaida Zeltzer
Jacqueline Simon
Jessica Caldwell
Anthony Wright
Angela Cleary
Juanita Saunders
Julie Thompson
Alisha Saucedo
Francis Mwangi
Leida Murphy
Christy Schadt
Jhun
Marissa Imel
Sally Yantis
Geneva Galbraith
Thomas Eggleston Iv
Tami Eggleston
Laura Pinney
Camilapeter

Flozzell Thomas-Stewart
Stephanie Turnquist
Daniela Borovska
Cathy Turnquist
Sharon Melgoza
Milo Ulisese
Tifini Fournier
Bobby Latuseck
Arlene Johnson
Patricia Green
Milos Calic
Modesta Romero
Jennifer Ritchie
Darrel Lopeman
Derek Heighes
Sharon L Young-Tensley
Sheryl Alexander
Leah Freeman
Marlena Young
Anna Haagenson
Danie Denny
Norene Rochte
Corie Bauer
Shakhbaz Shabanov
Manjit Kaur
Dalya Alqaysi
Kyle L Wiley
Kristi Parry
Kim Mccormick
Oleksiy Vyshnyak
Ebony Winslow
Joshua Schwinger
Mary Watko
Kevin Felix
Paula Murrell
Sherry Villalovos
Chunok Kang
Whitney Moore
Tuesdae Hunter
Kaddijatou Sowe
Breanna Murray
Teri Ecklund
Charles Johnon Iii
Leah Stevens
Connie Orman
Edie Hayes
Shenise Gordon
Michelle Shepp
Sharon Arce
Stacey Kitto

Marã-A ÃLvarez
Adilene Diodoro
Sheila Sheley
Liliana Cisneros
Denise Dumaw
Brooklyn-Paige Lamphier
Sheri Paasch-Clark
Kenneth J. Lacombe
Tohang Leung
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Maryna Nikolaienko
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Shannon Bell
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Don Kerr
Charm Myers
Barbara Hobson
Tonya Roberts
Elizabeth Hoch
Eva Gantala
Nguyet Tran
Mukune Lea
Dante Agdeppa
Abdul Wali
Gloria Naico
Heather Mann
Desiree Zarate
Kristine Fine
Frank Delarosa
Yong Bok Kim
Chetan Maini
Teresa Gottlob
Stephanie Jennen
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Meklit Desta
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SEIU 775
THE CAREGIVERS UNION

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Liudmila Pankina
Andrei Kulinchenko
Ines Bengochea
Rosa Briseno
Erika Hernandez
Rebecca Vialpando
Maribel Lopez
Alivia Ellington
Shockie Danford
Alexander Belmont
Carrie Stout
Thi Tran
Madeleine Moreland
Iryna Kalynyuk
Robin Warner
Mariola Ferrer
John Christian
Tina Fuller
Debra Kronich
Ashenafi Hailemeskel
Marina Kovaleva
Terry Lyle
Ashley Hamilton
Maribel Lopez
Veena Singh
Chariya Thach
Tanya Labrador
April Miller
Linda Ellsworth
Michael Carlston
Valerie Sumter
Angel J Perez
Gay Wood
Angel Perez
Melvin Harris
Rebecca Finch
Tsechen Lhamu
Katie Trubnikov
Judy Althaus
Rosa
Elizabeth Hartley
Martha Bishop
Garret Richwilson
Laura Richwilson
Cynthia Moore
Anita R Thompson
Anjelina Moctezuma
Ashley Rowlette
Laura Durkee
Daljit Mann
Jolee Slaven
Stefanie Martin
Tiffany Dye
Sotheavy. Tuot
Rachael Post
Penny Thompson
Savannah Palma
Bok Kim
Eugene Howell
Heather Mccormick
Lisa Clark
Ashley Townsend
Beth Savong
Beatrice Hewitt
Alcayde
Karen Lu
Nunila Munguia
Miranda Bridges
Cristopher Lutz
Sandeep Bassi
Julie Shannon
Edith Valdobinos
Mark Koehnen
Halyna Koshilevskiy
Anna Freeland
Jj Benson
Aracelly Velasquez
Lynda Lebario
Lisa Dyar
Brittany Phelps
Marilyn Jones
Nancy Combs
Laneisha Neal
Balderas Jr
Svetlana Kolesnikova
Jeanette Anderson
Roseberty Selifis
Elizabeth Oxford
Tilahun Beyene
Barbra Chevalier
Leslie Maruska
Gwendolyn Sypher
Carlie Dickson
Leslie Johanson
Brenda Nelson
Valerie Osa
Celeste Mariano
Jasdeep Brar
Zhen Mcwilliams
Kimberly Gunderman
Jessica Schubach
Evan Primm
Julie Hauf
Yolande Joy
Marietta Shirk
Amy Kelly
Carol Erikson
Vicki Garrison
Khristina Haag
Jennifer Koval
Larry Scrivens
Michelle Sanchez
Michelle Gonzalez
Joni Hutson
Farshad Eftekhari
Della Kim
Wendy Adams
Adriana Lopez
Michele Rodriguez
Felicita Laprade
Kristen Moore
Maria Moreno
Arkell Garcia
Sotheavy. Tuot
Sherrie Goetting
Doralisia Cortez
Joanne Murphy
Tala Altabbaa
Richard Stacey Hoisington
Almasa Altabbaa
Jennifer Inocencio
Raneem Altabbaa
Val Mohney
Susan Miller
Mhd Aref Altabbaa
Mari Cody
Futoun Zadh
Christina Fairchild
Ruth Cheesman
Susan Pixley
Laura Campos
Gurpreet Nagra
Rubi Capote
Alishia Chory
Orion Boruvka
Tabatha Tracht

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Aaron Bell
Mary Woods
Christina Harmon
April Alquiza
Carriann Harvey
Makayla Davidson
Michael Zodrow
Lorie Mcdowell
Robert Abell
Jasper Stapleton
Carole Cabrera
Jennafer Mcsween
Sigrine Vally
Please, We Need You To Listen To Us And Assert Our Work. It's Not Easy To Work Hard And Not Have A Living Wage
Connie Fields
Quyen Tran
Raynee Branch
Emily Styer
Narad Dahal
Lori Griffin
Norma
Faron
Egla Gonzalez
Rick Boone
Claudia Abrego
Iris Wirth
Jessica Parker
Alice Chan
Clara Winter
Kathleen Quinn
James Martin
Lynnette Morgan
Robbie Dailey
Brandi Wasson
April Davis
Crystal Senter
Jennifer Harroun
El Cernel
Katherine Darling
Inna Polikrovska
Christie Marsh
Jennifer Waters
Valerie Streich
Jan Baker
Sheila Guevarra
Eric Chiles
Gina Dippolito
Marya Samrith
Matthew Gilbert
Chris Nam
Rebecca Greeley
Ljubica Calic
Mary Schnetzer
Ismael Aparicio Rosales
Heidi Stephenson
Pia Marie Estrella
Katelyn Haines
Sherold Leicht
Sherri Gray
Anna Meraz
Elsa Vencilao
Elizabeth Penu
Marbella Johnson
Ammey King
Boksun Kim
Carmen Abundiz M.
Tracy Drinkwater
Greg Schober
Seth Snapp
Carla Busby
Tracey Bukor
Jerico Lenk
Dawn Swift
Susan Evans
Christina Hyde
Stephanie Auckland
Starla Madar
Martha Torres
Melissa Brechbiel
Inna Orlovskaya
Sarah Bishop
Corey Candler
Mary Singletary
Seberiana Lopez
April C Suom
Clarence Weishaar
Jalyn Duffield
Salahadi Salah
Jonas Korlach
Reina Garza
Suzanne Harger
Quynhnhu Pham
Vicky Marburger
Lyudmila Shevchuk
Lori Eaton
Ramirez
Ryan Myers
Puleiala Tauanuu
Miranda Lang
Cary Williams
Ryan Araya
Sherry Choate
Jennifer Johnson
Leana Smith
Saysamone Sayamuongbo
Cassandra Hughes
Myra Mendez
Shankari Haack
Teresa Vincent
Meleane Tuitavuki
Kelly Fox
Anne Mcbride
Jazmin Botello
Margaret Mary Hoffman
Sajida Kousar
Shantel Day
Walter Hoskins
Jodi Nanamkin
Amanda Garcia
Tracey L. Sanchez
Yassin Ahmed
Caitlyn Keeler
Gregory Hunton
Sierra Ober
Gerry Prochaska
Alice Kagai
Sara Judd
Taylor Bergman
Alexandrea Davis
Diane Haaland
Elidia Parra
Cynthia Mccarty
Shana Harvey
Cheryl Buttice
Jenny Pak
Davina Hinds
Liva Peters
Hui Ci Lew
Jorge Guajardo
Phyllis J Fuetterer
Rachel-Marie Santos
Rachel
Sidna Mullens
Carol J Gaston
Ana Rumsey
Zacary Tracht

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Andrea Egger
Shane Dunham
Lois Beamish
Russell R. Wolf
Joshua Russell
Lowricco Golden
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Reyna Villegas
Antonio Martinez
Jamilyn Pykonen
Adiba Fayyaz
Teresa Easterly
Bralyn Hansen
Carrina Kuhns
Christina Ly
Sarah Bowens
Alexey Ganzevich
Jamel Orange
Jeffrey Andrus
Kelly Blodgett
Karla Reynolds
Erica Reed
Bette Brandley
Bok Ja Park
Nacle Landaeta Delgado
Vanessa Mcknight
Terry Banks Harris
Jonathan Duran-Floyd
Lisa Morelock
Christina Hampton
Kristin E Laulainen
Guadalupe Ayala
Tracy Orr
Vladyslav Perepon
Shalae Moore
Sanja Atlagic
Katheryn Nord
Amber Voelk
Kathleen Reeb
Michael Chappelle Jr.
Tony D'ambrosio
Sergiy Tereshchenko
Janet Gallina
Claudia G Anderson
Janet Bleck
Rebecca Schaefer
Molly Graham
June Moore
Heather Daniels

Billy Gilchrist
Iuliia Kulinchenko
Stephanie Whitbeck
Courtney Santiago
Isaura Sonia Palestino Hernandez
Anna Sanders
Deborah Herren
Tatyana Hobel
Marilyn T Monroe
Michelle Cervantes
Ping Ma
Kevin Joo
Misha Lune
Sorania Cruz
Jessica Dixon
Jeff Bena
Nichole
Angelica Wakid
Kaitlin Barnhardt
Karee Bullion
Julie Eisenfeld
Jazzmyn Bray
Alethia Perry
Marlon Soriano
Grineva
Nancy Roberts
Robert Harrington
Connie Hardy
Heather Yost
Sarah Benjamin
Angela Desrochers
Shelley Ogden
Noris Zeltzer
James Alvarado
Hannah Noyes
Cheryl Root
Christopher Mullins
Shana Sablan
Phillip Carrol
Kimcherie Chavira
Marissa Jones
Michael Rossi
Alejandra J Soliz
Nate Menor
Amoria Patrick
Christine Harding
Carolyn Lee
Clinton Macarthur
Joyce Marlow

Ma A Rodriguez Hernandez
Victoria Favaro
Chelsea Johnson
Kiara Chambers
Julia Katherine
Nelya Sirotinskiy
Molly Weber
Cynthia Nall
Sara Peluso
Ngon Nguyen
Johnathan Glisson
Mariela Mendoza
Cathy Glenney Munro
Jeanice W Tirey
Ana Silvia Uribe Reyes
Barbi Doll
Jessica Ryan
Loan Nguyen
Nhut Vo
Malinda George
Esad Topcic
Saundra Blackwell
Tammi Sinsel
Karen Chasteen
Paul Hoffacker
Connie Collins
Eleanore Hoffacker
Cristina Camacho
Monica Nen
Sheron Givens
Ruby
Heather Rice
Esperanza Ã?Lvarez Pã©Rez
Anna Bell
Nghiep
Ebony Winslow
Ronda Purnell
Megan Jacobson
Teresa Fowler
Caryne West
R Leavell
Eveline Tiry
Angelika Stanhope
Marsha Cunningham
Thary Phok
Tara Ellington
Svitlana Zhuchenia
Karla Mckinney
Jeffrey Haagenson
Nancy Ryan

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Ashley Bickham
Tatiana Uskova
Chetan Maini
Lavonna Houston
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Julie Jackson
Mayra Moreno
Shauna Aune
Laurice Acrey
Tami Renkert
Amanda Evans
Tanya Blossom
Erika Folta
Kevin Wyatt
Lyudmila Kalinichenko
Leslie Blanco
Christine Potter
Ashley Shook
Daniella Balabolina
Jade Bendio
Megan Mitchell
Wade Murphy
Jessica Bacon
Nicole Wukasch
Inna Pavenko
Virginia Munger-Askim
Jazmin Shapiro
Ronald Russ
Tika Smith
Jazmin
Alyssa Fullman
Louis Bui
Michelle Lear
Kristina Gelderman
Tyler Johnson
Cat Ransom
Lanette Smathers
Karen Hunton
Thierry Phetnouvong
Victoria Veliz
Don Hooker
Maria P Blancas
Katrine Nevins
Candice Griffith
Vicki Emmerson
Genet Teamrat
Kathi Brockl
Harris
Emily Traber
Marta Harrington

Jeanette James
Roman Hailemariam
Jennifer Maxwell
Olga Kosmin
Xingqiong Ge
Nonie Alfred
Joshua Niemi
Terri Gerber
Teri Sychanthong
Suzanne Phillips
Candy Montinola
Katherine Paul
Thomas Cross
Jeanice Hardy
Kara Lulay
Maria Green
Jayme Runyon
Walter Green
Kenneth Griffith
Lilah Myhre
Nichole Chavez
Anna Manzo
Precios Eduria
Phong Pham
Bao-Chau Pham
Alyssa Davis
Andre Clark
Julia Segars
Karen Lynn Rosbach
Rhoda Buttke
Jeannine Daigle
Tara Gritten
Jennifer Counts
Rebecca Sober
Patricia Garcia Bazan
Jamber Rembold
Cathleen Anderson
Melissa Curtin
Shara Marks
Brandy Arteaga
Marta Scoggin
David Jacobson
Hana Mucheye
Najmussher Hussain
Hana Mucheye
Peter Ly
Andrea Montijo
Teena Ortega
Svitlana Boldar
Sam Austin

Natalya Melkumyants
Kimberly Schnase
Cynthia Hoekstra
Milla Ramã-Rez
Elsy Joya
Rosemary Salazar
Aryssa Gonzales
Sarah Rooney
Dayana Herron
Annisamid Tellez
Michele Armstrong
Dale Michaelson
Virginia Phair
Destiny Wright
Zohreh Alavitalab
Keela Fling
Joanne Davenport
Vicki Loney
Elizabeth Brazee
Preetpal Kaur
Rhetta Hartwell
Nena Cool
Mercedes Johnson
Fatima G Guerrero Pacheco
Robert Bigelow
Indelisa Salinas
Hope Williams
Nora Gazelle
Wendy Sisson
Rachhani Saim
Sharon Willard
Janis Pedersen
Jessica Browne
Dena Berarducci
Ashley Morris
Renee Mcneal
Rachell Brown
Teresa Carver
Becky Maine
Deedee Flores
Joan Pelesasa
Sean Myers
Marietta Magles
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Inna Balko
Raquel Ramirez
Pasquale Zeffiro
Stella Ktistakis
Chelsea Mcdonald
Donna Merrill

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Ian Gunsul
Kelly Brooks
Gary Moon
Constance Lockridge
Yazmin Cervantes
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Shannara Vargas
Patrick Mccleery
Diane Martin
Brian Tucker
Alex Borton
Colleen Davison
Sedina Dugonjic
Manyahleshal Makey
Ying Xiao
Syed Masood
June Boruff
Rodrigo Rodriguez
Tempa Rogers
Brook Kelley
Evelyn Bolton
Shweta Sharma
Beth Rupp
Daniaella Williams
Angela Scott
Merri Jones
Cynthia Keaton
Irena Johann
Mark Mcghan
Anthony Weber
Mcghan
Shannon Watson
Judy Rowett
Melanie Wangemann
Alexandra Lurf
Louise Nowlin
Tamara Pope
Cindy Hamilton
Rohini Devi
Laverne Palmer

Josã© Silva Jacobo
Marisol Barbosa
Natasha A Umi
Norma Fiebelkorn
Della E. Cain
Cynthia Ferguson
Katrina Hancock
Michelle Hill
Timeisha White
Kiuni Sound
Maria Ramirez
Olena Markovets
Lachele Bradford
Ahmed Ibrahimi
Megan Fortner
Ebony Richie
Vickie Murdoch
Lisa Quilico
Tigist Wayesa
Kolokesa Piutau
Kathy Branam
Kathleen Sisson
Min Ding
Melanie Smith
Lisa Gallegos
Lori Bealldickson
Christina Alvarez
Kitana Lufkin
Tuyet Dao
Katy Ronspiess
Anne Hall
Erik R Pugh
Tiffany Schlechter
Trinett Clardy
Kim Williams
Brooke Angell
Ann Allerton Ward
Kimberly Williams
Somaly Sok
Monique Huber

Belinda Dyson
Kim Prager
Zurab Chanturidze
Olivia Partida
Lilia Bluhstein
Lisa Fil
Jerold Paton
Kathleen Miller
Anna Gomez
Yuliya Kazin
Megan Mccoskey
Kaelynne Davis
Julie Clark
Debbie Landeck
Taylor Ongthaweekiet
Alice House
Melissa Anglin
Shayna Garton-Cantrell
Moniko Parrish
Tara Brownlee
Jenna Larson
Anna Eklund
Angela Thatcher
Justin Marceau
Bianca Espinoza
Hugh Miyamoto
Judah Herrera
Gina Huff
Leah Blackburn
Darcy Davis
Joyce Maina
Caroline Arevalo
Ekinderjit Dhillon
Cherie Ervin
Larisa G Mkrtychyan
Nadezhda Avanesyan
David Samons
Petra S
Jessica Cervantes
Julie Sparkman

TAB 5

CAREGIVER TESTIMONY PREPARED FOR SEPTEMBER 10, 2026, RATE SETTING BOARD MEETING

https://www.youtube.com/watch?v=QKoLQxDUygQ