



# Specialized Dementia Care Program

## Continuous Quality Improvement Project, Reporting Guidelines

Facility Name: \_\_\_\_\_

Name of person submitting: \_\_\_\_\_

Topic/Subject of project: \_\_\_\_\_

In order to meet the requirement for the CQI project in the SDCP contract, the project submitted must:

- Focus on an issue related to improving the **quality of care or life** for the resident or to **improving satisfaction** with care (resident or family); and,
- Focus on a problem related to a **process or systemic** client care issue. For example, problem-solving an individual client issue (e.g., a behavior incident, a fall) would *not meet* the criteria; whereas, reviewing incidents or trends of all residents over the course of a month or two in either of these areas may meet the intent; and,
- Include the **elements described below** and be submitted to AL TSA annually by **November 30**.

ELEMENTS	GUIDANCE AND INFORMATION	SCORING CRITERIA
<p>AL TSA staff will review the summary for the <b>elements specified below</b>, using the scoring criteria in the right hand column. To submit, you may either:</p> <ol style="list-style-type: none"> <li>1. Use the actual form (template provided) – which ensures nothing is missed; or,</li> <li>2. Submit in a narrative format – make sure you use, as section headers the specific elements (in caps) below.</li> </ol>	<p>You will find more information within:</p> <p><a href="https://www.dshs.wa.gov/altsa/home-and-community-services/continuous-quality-improvement-specialized-dementia-care-program">https://www.dshs.wa.gov/altsa/home-and-community-services/continuous-quality-improvement-specialized-dementia-care-program</a></p> <ul style="list-style-type: none"> <li>• <b>WSQA Guide to PDCA for Specialized Dementia Care</b></li> <li>• <b>WSQA/CQI Process Improvement Recorded Webinars &amp; PowerPoint presentations 1-5</b></li> </ul>	<p>Possible points for sub-elements are noted in parentheses.</p> <p>Total potential points for the element are in caps at the bottom of each section.</p> <p><b>TOTAL POTENTIAL POINTS: 34</b></p>
<p><b><u>“PLAN”</u></b></p> <p><b>PROBLEM STATEMENT</b>, which must include the following:</p> <ol style="list-style-type: none"> <li>1. <b>Problem definition and description:</b> Clear, focused, where possible should include quantifiable numbers. What problem are you trying to solve? WHY did you choose this topic at this point in time?</li> <li>2. <b>Objective:</b> What you intend to do about the problem; a realistic statement on what you are trying to achieve <u>in measurable terms</u>*. This should <i>not include (assume)</i> any part of the solution to the</li> </ol>	<p>For more on developing a problem statement, refer to:</p> <p><b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 18</b></p> <p>*<u>Examples of measurable objective:</u>            Decrease number of falls/month by 2-3 falls each month; decrease significant weight loss among non-terminal rts to</p>	<p>Summary of problem description and statement, includes:</p> <ol style="list-style-type: none"> <li>1. Clear description with quantifiable numbers or measure and “why” <b>(3)</b></li> <li>2. Objective (measurable) <b>(1)</b></li> <li>3. Benefits <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 5</b></p>

<p>problem in the statement. Measures should be <u>client-centered</u> whenever possible.</p> <p>3. <b>Benefits:</b> What will be the benefit to clients if the objective is met, if the project is successful? Should be a clear statement of expected outcome/benefits for residents.</p>	<p>≤ 2% monthly; increase family satisfaction related to meals by 10%; reduce UTI occurrences by 5%, etc.</p>	
<p><b>CQI PROJECT TEAM</b></p> <p>The team members &amp; team leader for this project are identified</p> <ol style="list-style-type: none"> <li>1. Team members must include administrator, a licensed RN and three other staff</li> <li>2. Team leader is identified</li> <li>3. Topic-appropriate staff included for this specific project*</li> </ol> <p>* A project focused on medications would include an RN; one focused on activities would include activity staff; a project focused on nutrition would include a dietician or nutrition staff.</p>	<p>Team members for QA are outlined in <a href="#">WAC 388-78A-2460</a></p> <p>For more on who to include, please go to: <b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 7</b></p> <p>A CQI “project team” is not necessarily the same as an ongoing quality committee, it would include those required but may add other members depending on the project.</p>	<p>The CQI project team described Includes:</p> <ol style="list-style-type: none"> <li>1. Required team members per WAC 388-78A-2460 <b>(1)</b></li> <li>2. Identified team leader <b>(1)</b></li> <li>3. Topic-appropriate staff <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 3</b></p>
<p><b>CONTRIBUTING or POTENTIAL CAUSES</b> of the Problem:</p> <ol style="list-style-type: none"> <li>1. Identify <b>the CQI process you used</b> to help identify potential, contributing causes to the problem (e.g., how did you engage/involve staff, how many meetings, what CQI tools you used, etc.)</li> <li>2. Specify the potential causes your team came up with as possibly leading to or contributing to the problem</li> </ol>	<p><b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 33 – 41</b></p> <p>CQI tools are helpful both in identifying contributing causes to the problem and in narrowing down or focusing in on a root cause (next section).</p>	<p>A range of contributing or potential causes were considered and identified, evidenced by:</p> <ol style="list-style-type: none"> <li>1. Process/CQI tools <b>(1)</b></li> <li>2. Contributing/potential causes specified <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 2</b></p>
<p><b>ROOT or FOCAL CAUSE</b> of Problem</p> <ol style="list-style-type: none"> <li>1. Describe <b>the CQI process you used</b> to narrow down the list of potential causes - to narrow down to (or focus in on) a root/focal cause/s. Provide the number of meetings, CQI tools, etc.</li> <li>2. Identify <b>the root cause or factor</b> itself on which you decided to focus (for this project period) and explain why you chose this</li> </ol>	<p><b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 22 - 29</b></p>	<p>A process for narrowing down, a root/focal cause, and its relationship to the problem statement are clearly seen:</p> <ol style="list-style-type: none"> <li>1. Process/CQI tool <b>(1)</b></li> <li>2. Root cause identified <b>(1)</b></li> <li>3. Relationship explained <b>(2)</b></li> </ol>

<p>3. Explain the relationship between the root/focal cause and the problem</p>		<p><b>POTENTIAL POINTS: 4</b></p>												
<p><b>CQI TOOLS</b> used (see examples in next column):</p> <ul style="list-style-type: none"> <li>• Identify the specific <u>CQI tools</u> used during the course of the project</li> <li>• This might include, but is not limited to, CQI tools commonly seen in CQI literature, such as:</li> </ul> <table border="0" style="width: 100%;"> <tr> <td><input type="checkbox"/> Brainstorming</td> <td><input type="checkbox"/> Fishbone diagram (Cause &amp; Effect)</td> </tr> <tr> <td><input type="checkbox"/> SIPOC</td> <td><input type="checkbox"/> 5 whys</td> </tr> <tr> <td><input type="checkbox"/> Data collection</td> <td><input type="checkbox"/> Judgment model</td> </tr> <tr> <td><input type="checkbox"/> Affinity diagram</td> <td><input type="checkbox"/> Cost Justification</td> </tr> <tr> <td><input type="checkbox"/> Flow chart</td> <td><input type="checkbox"/> Force Field analysis</td> </tr> <tr> <td><input type="checkbox"/> Multi-voting</td> <td></td> </tr> </table> <p><b>Note:</b> This is NOT the data collection forms or materials you used – it is just the CQI tools used – likely to be one or more of the above.</p>	<input type="checkbox"/> Brainstorming	<input type="checkbox"/> Fishbone diagram (Cause & Effect)	<input type="checkbox"/> SIPOC	<input type="checkbox"/> 5 whys	<input type="checkbox"/> Data collection	<input type="checkbox"/> Judgment model	<input type="checkbox"/> Affinity diagram	<input type="checkbox"/> Cost Justification	<input type="checkbox"/> Flow chart	<input type="checkbox"/> Force Field analysis	<input type="checkbox"/> Multi-voting		<p>Different CQI tools may be used at various stages in a project.</p> <p>In this section, please indicate (<u>even if mentioned before</u>) which CQI tools were used at any stage of your project.</p> <p><b>CQI tools &amp; their use are described in: <u>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 14 – 33</u></b></p>	<p>Documented the use of CQI tools. Brainstorming may be used; however points are given for CQI tools beyond brainstorming.</p> <ul style="list-style-type: none"> <li>• If no CQI tools, or only brainstorming identified <b>(0)</b></li> <li>• One additional CQI tool <b>(1)</b></li> <li>• Two+ add'l CQI tools <b>(2)</b></li> </ul> <p><b>POTENTIAL POINTS: 2</b></p>
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<input type="checkbox"/> Multi-voting														
<p><b><u>“DO”</u></b> <b>INTERVENTION</b> – the new or refined actions/steps intended to address problem, must include:</p> <ol style="list-style-type: none"> <li>1. What you decided to DO to address the root or focal cause(s) of the problem you identified? i.e., specific actions, steps, tasks, etc.</li> <li>2. Explain how the intervention or actions are relevant to the problem and the root cause.</li> <li>3. Describe briefly how actions and steps <u>are different from your pre-project practices</u>. Which steps or processes were new to your facility during this project?</li> <li>4. Briefly identify any <b>resources</b> you referred to, or used to guide your work on this project (e.g., best practice or recommended guidelines, a corporate or published assessment tools, a specific training curricula, etc.)</li> </ol>	<p>This section tells the story of why you chose the specific intervention and describes what you did. It should be clear to the reader if/how this was different from what you were already doing.</p> <p>Your actions should be based, as much as possible, on best practices - proven/known to be effective.</p> <p>Materials/references used to guide the actions are to be identified (e.g., Guidelines of Quality Residential Care, corporate activity program, etc.)</p>	<p>The response includes:</p> <ol style="list-style-type: none"> <li>1. Actions/steps <b>(2)</b></li> <li>2. Explanation of their relevance to problem &amp; cause <b>(1)</b></li> <li>3. Difference from current practice described <b>(1)</b></li> <li>4. Guidance/resources <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 5</b></p>												

<p><b><u>“CHECK OR STUDY”</u></b></p> <p><b>DATA MEASURES</b> – used to track or measure progress/change over time</p> <ol style="list-style-type: none"> <li>1. Identify the <b>primary measure</b> used to track any impact of the project (e.g., # falls/month, % of families with high satisfaction w/ activities, # discharges due to behaviors, # resident-to-resident incidents per month, % staff remaining &gt; one year, etc.). There should be measure collected/determined “before” (i.e., before the changes/intervention put in place during this project) and a measure calculated “after” – these are the <u>same measures</u> at two (or more) periods of time. This primary measure should relate directly to the objective you called out in your problem statement (see Examples in column to the right →).</li> <li>2. Identify <b>timeline</b> for the project. <b>A complete timeline includes answers to:</b> <ul style="list-style-type: none"> <li>• When was the primary “before measure” collected/calculated?</li> <li>• When did the defined “intervention” start?</li> <li>• When was the primary “after measure” calculated?</li> </ul> </li> <li>3. Identify any additional measurements or information you plan to use to help you track/measure progress toward the goal of this project.</li> </ol>	<p>This is <u>not</u> the “data collection tool” itself (that’s the next section) – but is <u>the quantifiable</u> measure you will use to determine a difference from <u>before</u> to <u>after</u>.</p> <p><b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 22 - 29</b></p> <p><b>Examples:</b> measure the following BEFORE the start of project, and AFTER (at end) of project</p> <ul style="list-style-type: none"> <li>• # falls/month</li> <li>• # rt to rt interactions</li> <li>• # UTIs/month</li> <li>• Score on oral health screening tool</li> </ul>	<p>Measurable relevant data, with a logical timeframe specified for a before and after look at how the measure changed is scored as follows:</p> <ul style="list-style-type: none"> <li>• A primary “before measure” identified <b>(1)</b></li> <li>• A primary “after measure” identified <b>(1)</b></li> <li>• A timeframe identified <b>(1)</b></li> </ul> <p><b>POTENTIAL POINTS: 3</b></p>
<p><b>DATA COLLECTION PLAN - PROCESS &amp; TOOLS/FORMS</b></p> <ol style="list-style-type: none"> <li>1. Forms or tracking instruments used to gather data/information, which might include: <ul style="list-style-type: none"> <li>▪ Tick/Check sheets (attach): _____</li> <li>▪ A survey (attach): _____</li> <li>▪ A regular report (explain and/or attach): _____</li> <li>▪ A project-specific report (attach): _____</li> <li>▪ Other (specify and/or attach): _____</li> </ul> </li> <li>2. Identify staff members responsible for data gathering and compiling.</li> </ol>	<p>You may use existing tools such as Incident Reports, Family Satisfaction Surveys, Post-Fall Surveys, Pain Assessments, Discharge Summary, etc. or Checklists/Tick Sheets developed for a specific project</p> <p><b>WSQA Guide to PDCA for Specialized Dementia Care, Pg. 21-33</b></p>	<p>The method or data collection tool(s) that capture above measures:</p> <ol style="list-style-type: none"> <li>1. Appropriate data tools identified <b>(1)</b></li> <li>2. Tools described/attached <b>(1)</b></li> <li>3. Staff responsible <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 3</b></p>

<p><b>Note:</b> Please do not send completed surveys or checklists; a blank/sample is fine. These will not be shared without permission but are useful for understanding a project.</p>		
<p><b>RESULTS/OUTCOME</b> of the Project:</p> <ol style="list-style-type: none"> <li>1. For the primary outcome measure, identify the observed “before” and “after” figures; you may include any additional measures that help tell the story.</li> <li>2. Explain lessons you learned from the project related to positive and/or negative outcomes</li> <li>3. Include any unexpected outcomes or un-measurable impacts e.g., for residents, staff, family members, etc.</li> <li>4. Explain lessons you learned from the project related to the action steps and/or processes used in this project (i.e., if doing this again, we would...)</li> </ol>	<p>State/summarize the result in terms of the primary BEFORE and primary AFTER measures.</p> <p>Also, state what you learned and put it into context for the reviewer.</p> <p>Projects are not scored on the basis of whether you achieve your goal but on the integrity of the process and thoughts/analysis given to lessons learned.</p> <p>If you did not achieve the change/impact you hoped, discuss with the team possible reasons and briefly summarize these.</p>	<p>Results and outcomes of intervention summarized, including:</p> <ol style="list-style-type: none"> <li>1. If no measure (0 pt); If primary before <u>OR</u> after measure (1 pt); if primary before <u>AND</u> after measure, give 2 pts. <b>(0, 1 or 2)</b></li> <li>2. Lessons learned related to outcomes <b>(1)</b></li> <li>3. Unexpected or un-measurable outcomes <b>(1)</b></li> <li>4. Lessons learned related to action steps or processes <b>(1)</b></li> </ol> <p><b>POTENTIAL POINTS: 5</b></p>
<p><b><u>“ACT”</u></b></p> <p><b>NEXT STEPS</b> Given what you learned in this project, describe:</p> <ol style="list-style-type: none"> <li>1. If the project intervention (steps taken, change to your practice) is worth continuing or not.</li> <li>2. If yes, what will you do to formalize it (e.g., integrate into P &amp; P manual; integrate as formal protocol for nursing, etc.).</li> </ol> <p>If not, how will you use what you learned (identified in section above) to move into the next phase of your work in this area, in your next project/s or in your service delivery in the future?</p>	<p>The intent of process improvement work is to build or refine processes to promote quality and/or effectiveness.</p> <p>The tools you create will continue to foster learning, while the “measures” you establish can continue to inform your tracking and trending of outcomes (i.e., performance) as time goes on.</p> <p>With that in mind, answer questions 1 and 2 just to the left.</p>	<p>Next steps relevant to the above are identified and seem appropriate based on CQI project. The response would include:</p> <ul style="list-style-type: none"> <li>• Sharing if the actions/intervention as delivered with be continued or not <b>(1)</b></li> <li>• Either concrete steps to sustain or lessons learned for future <b>(1)</b></li> </ul> <p><b>POTENTIAL POINTS: 2</b></p>