

Children's Administration

Braam Revised Settlement and Exit Agreement
Semi-Annual Performance Report

March 30, 2012

Revised April 6, 2012



DSHS Children's Administration, Braam Settlement and Exit Agreement Semi-Annual Performance Report

Table of Contents & Overview of Performance

Friday, March 30, 2012

Outcome	Measure Description	Full Compliance Measure	Actual	Compliance Achieved	Page Number
Monthly Visits (Previous Federal Measure)	Percentage of children who received a visit from an acceptable worker consistent with the federal social worker monthly visit measure in each of the prior full calendar months they were in care. This measure requires a visit in each month of the 12 month reporting period.	90%	82% (CY11) 80% (FY11)	No	4
Monthly Visits (Revised Federal Measure) ¹	Percent of visits completed monthly by an acceptable worker out of the number of visits necessary to visit each child in out-of-home care monthly. ¹ While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. The enclosed report includes performance data under both the new and the previous calculations for this outcome.	90%	95% (Jul-Dec 11)	Yes	6
Caseload	Percentage of CA social workers carrying cases of children in the Braam class with caseloads at 18.0 or fewer.	90%	77% (Jul-Dec 11) 73% (FY11)	No	9
Child Health & Education Tracking (CHET) Screens	Percentage of children in out-of-home care 45 days or longer who have a completed Child Health and Education Tracking (CHET) screen within 30 days of entering care.	90%	93% (Jul-Dec 11) 91% (FY11)	Yes	12
Annual Screening of Mental Health & Substance Abuse Needs	Percentage of youth in care for at least one year with a qualifying screening or service during the past 12 months.	90%	91% (FY11) 72% (FY10)	Yes	15
Thoroughness and Timeliness of DLR CPS Investigations	Percentage of referrals/intakes alleging child abuse and neglect of children in out-of-home care receiving thorough investigation by the Division of Licensing Resources (DLR), pursuant to CA policy and timeline, and with required documentation.	95%	90% (FY11) 83% (FY10)	No	18
Placement Stability	Percentage of children who experience two or fewer placements during their current episode of out-of-home care (based on percentage of children entering care during the two previous fiscal years with 2 or fewer placements, with time-in-care specifications based on entry year).	90%	92% (CY11) 91% (FY11)	Yes	21

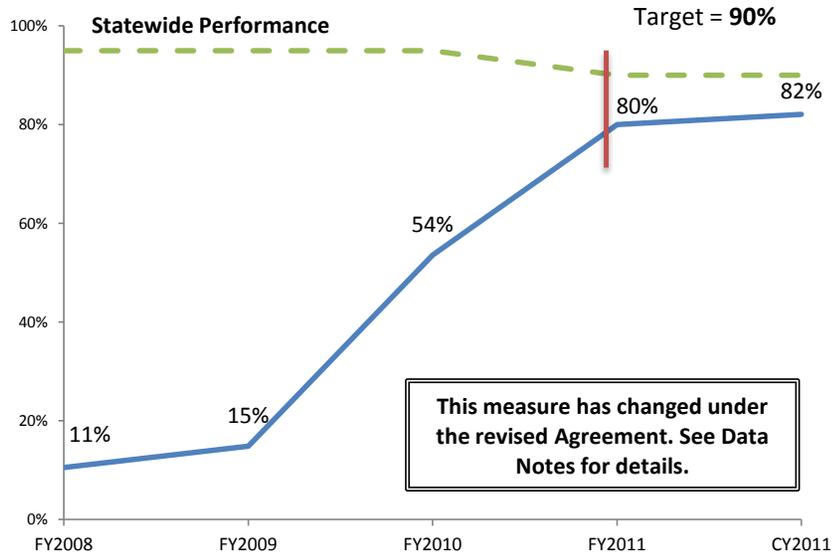
Outcome	Measure Description	Full Compliance Measure	Actual	Compliance Achieved	Page Number
Sibling Placement	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.	75%	71% (Jul-Dec 11) 62% (FY11)	No	24
Sibling Visits and Contacts	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.	90%	26% (Jul-Dec 11) 50% (FY11)	No	27
Ratio of Licensed Foster Care Beds to Children in Foster Care	Ratio of licensed foster home beds as of the last day of the reporting period divided by the number of children and youth placed in a licensed foster home bed.	2.0	2.6 (Jul-Dec 11) 2.7 (FY11)	Yes	30
Sexually Aggressive Youth (SAY) Training & Plan	Percentage of youth identified as SAY on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.	95%	92% (Jul-Dec 11) 79% (FY11)	No	33
Physically Assaultive / Aggressive Youth (PAAY) Training & Plan	Percentage of youth identified as PAAY on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.	95%	92% (Jul-Dec 11) 66% (FY11)	No	36
Medically Fragile Children	Percentage of medically fragile children as defined by the Braam Oversight Panel who are connected to ongoing and appropriate medical care, have their medically fragile status documented in the administrative data system and have a Caregiver Support Plan uploaded into that system.	95%	57% (Jul-Dec 11) 91% (FY11)	No	39
Youth Transition (Exit) Staffings	Percentage of multi-disciplinary staffing meetings that are held with youth prior to 17.6 months of age to address issues related to their transition to independence.	95%	93% (Jul-Dec 11) 70% (FY11)	No	42
Frequency of Youth on Runaway Status	Percentage of youth in out-of-home care for at least 30 days who run from out-of-home care placements during the fiscal year.	2.35%	3.15% (CY11) 3.20% (FY11)	No	45
Median Number of Days Youth are on Runaway Status	Median number of days that youth are on runaway status.	25 Days	48 Days (CY11) 32 Days (FY11)	No	48

**DSHS Children's Administration, Braam Settlement and Exit Agreement Semi-Annual Performance Report
Outcomes Not Included in Report**

Outcome	Measure Description	Benchmark	Next Update
Caregiver Training	Percentage of licensed caregivers who report receiving adequate training for their roles and responsibilities.	90%	September 2012
Caregiver Support	Percentage of licensed caregivers who report receiving adequate support for their roles and responsibilities.	90%	September 2012
Caregiver Information	Percentage of caregivers who received the Child Information/Placement Referral.	90%	September 2012
Safety in Care	Percentage of children who are not victims of a founded report of child abuse or neglect by a foster parent or facility staff member.	99.68%	September 2012
School Changes	Percentage of school aged children (excluding children placed with relatives and/or with siblings) who do not experience a change in school placement when they enter out-of-home care or change placement during the school year.	20%	September 2012
Education Plan	Percentage of caseworkers who tool the required steps to meet the educational needs (as defined in the agreement) of school aged children in out-of-home care.	80%	September 2012

Outcome 1: Monthly Health and Safety Visits with Children

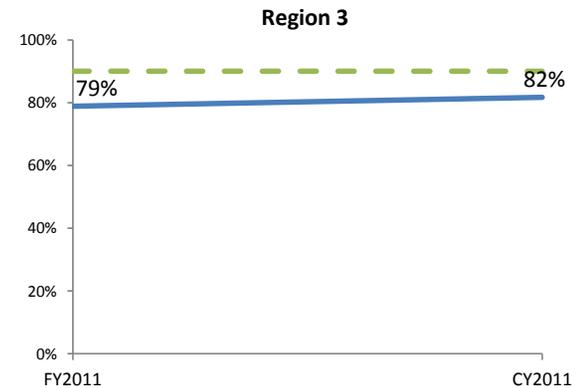
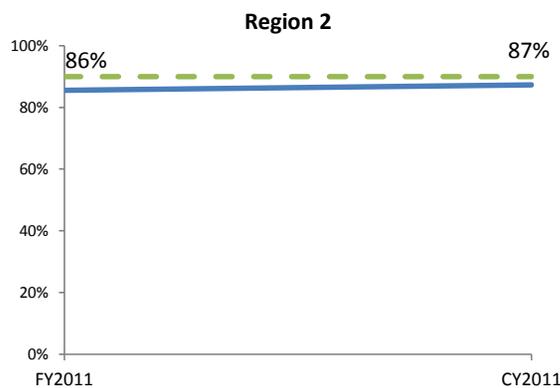
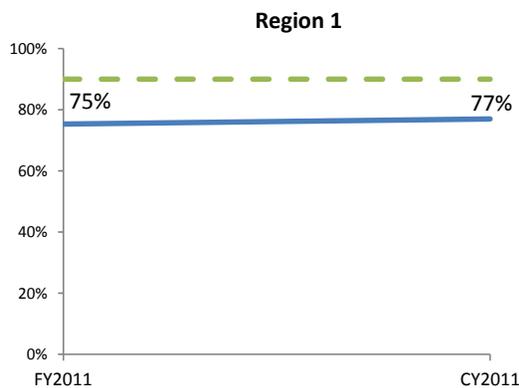
Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned caseworker, or acceptable substitute worker, at least once every calendar month for every full month in care during the fiscal year.



This measure has changed under the revised Agreement. See Data Notes for details.

SUMMARY

- During CY2011, 82% of children requiring health and safety visits were visited by their social worker every full calendar month they were in care during the calendar year.
- Region 2 was the highest performer during CY2011 at 87%. All regions show improvement on this outcome since the last reporting period.
- While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. Performance on the revised measure is shown on page 6.



Children's Administration

March 2012

Monthly Health and Safety Visits with Children

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned caseworker, or acceptable substitute worker, at least once every calendar month for every full month in care during the fiscal year.

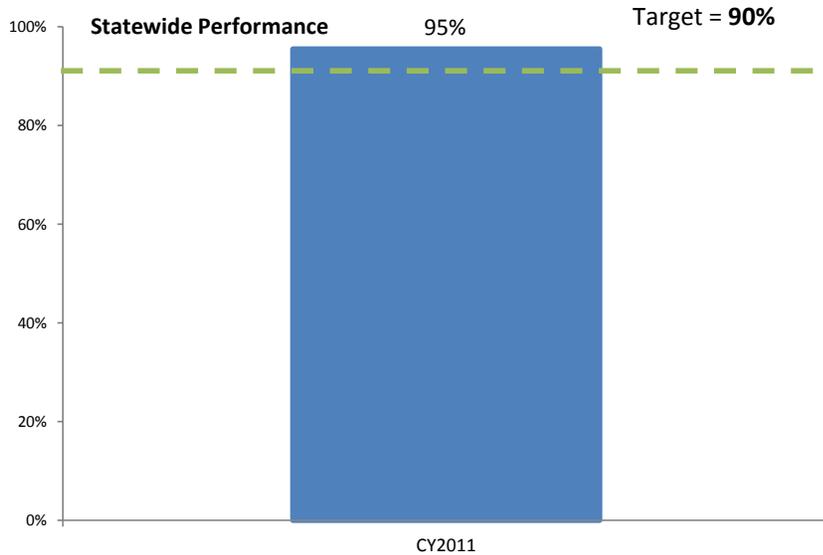


DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
CY2011	82%	90%	11631	77%	3340	87%	3697	82%	4594
FY2011	80%	90%	11773	75%	3355	86%	3817	79%	4601
FY2010	54%	95%	10916	Regional Breakout Data Not Available Prior to FY2011					
FY2009	15%	95%	Data Not Readily Available						
FY2008	11%	95%	Data Not Readily Available						

Measure definition	Percentage of children who received a visit from an acceptable worker consistent with the federal social worker monthly visit measure in every prior full calendar month they were in care. This measure requires a visit in each month of the 12 month reporting period.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	CY2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #4.
Data notes	<ol style="list-style-type: none"> 1 Measures the percent of children who were seen by the assigned social worker for a Health and Safety visit each and every month they were in a full month of care (in placement on the 1st day of the month and no discharge during the month). 2 Population includes children in out-of-home placement under the age of 18 and under CA Placement and Care Authority at least a full month during the reporting period. 3 Performance includes "Visits Conducted by Other Agencies" which are included in reports to the Governor's office. A random review indicates the majority are Interstate Compact for Placement of Children (ICPC) cases and visits by CA social workers inaccurately coded. 4 Full compliance measure changed from 95% to 90%. 5 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.

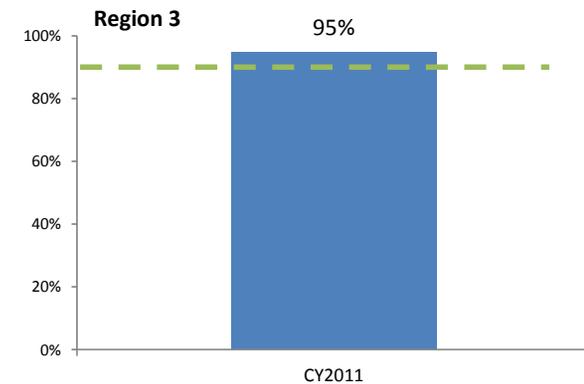
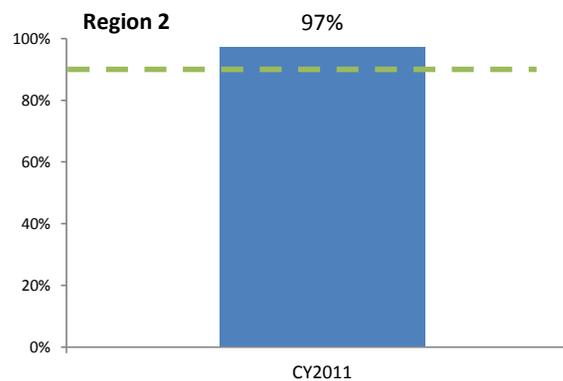
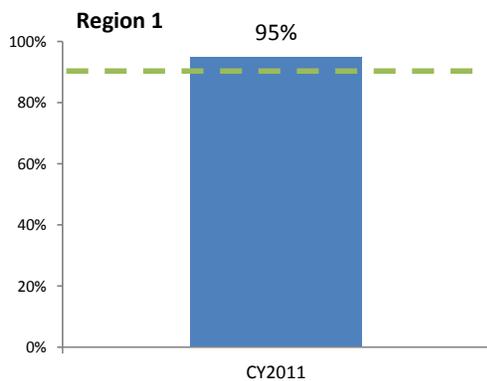
Outcome 1: Monthly Health and Safety Visits with Children - New FFY12 Federal Measure

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.



SUMMARY

- During CY 2011, 95% of the visits necessary statewide to visit each child in out-of-home care monthly were completed.
- Region 2 was the highest performer during CY 2011 at 97%. All regions achieved the full compliance measure of 90%.
- While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. The report includes performance data under both the new and the previous calculations for this outcome.



Children's Administration

Monthly Health and Safety Visits with Children - New FFY12 Federal Measure

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.

March 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
CY2011	95%	90%	85357	95%	23439	97%	27625	95%	34293

Measure definition	Percent of visits completed monthly by an acceptable worker out of the number of visits necessary to visit each child in out-of-home care monthly.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	CY2011
Next update	September 2012 (Semi-Annual Report)
	This is supplemental data based on the change to the Federal Measure effective October 1, 2011.
Data notes	<p>1 Population includes children in out-of-home placement under the age of 18, under CA Placement and Care Authority or Tribal with IV-E Agreement Placement and Care Authority for at least one full month.</p> <p>2 Population excludes Juvenile Rehabilitation Administration, Detention and hospital placement months.</p> <p>3 When a child is visited more than once in a month, only one visit is counted.</p> <p>4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 1: Monthly Health and Safety Visits with Children

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.

Conducting monthly visits with children in foster care is a critical practice as regular visits help ensure children are safe from harm, are healthy, and their needs are being met. Visits also provide an opportunity to engage children and caregivers in case planning and support their progress in meeting identified goals.

Prior Reporting Period Strategies

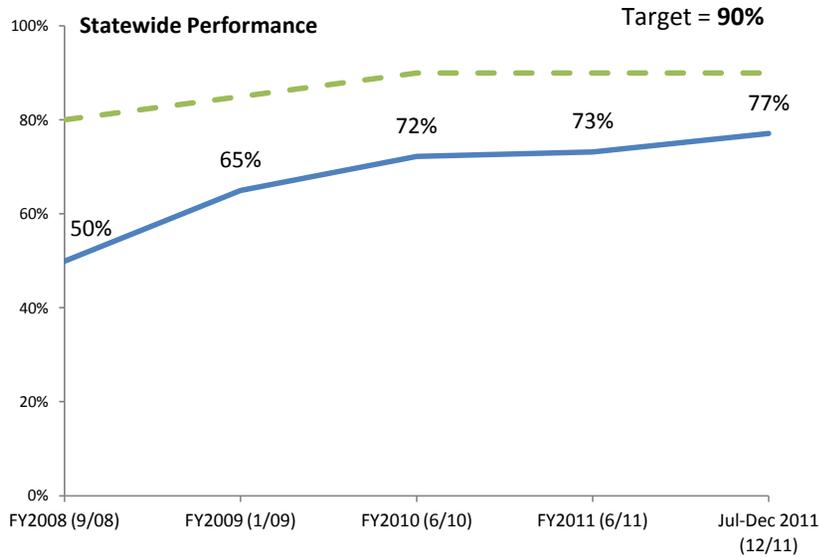
- Continued to implement quality assurance review and improvement activities.

Next Reporting Period Strategies

- Continue to implement quality assurance through monthly InfoFamLink reports, reviewing cases where visits did not occur to determine reasons, and reporting performance to regional Management Teams. (Ongoing)

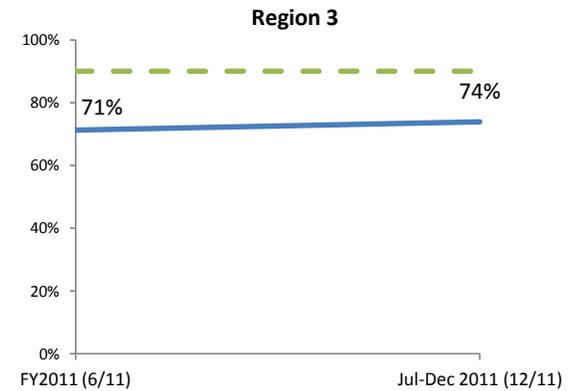
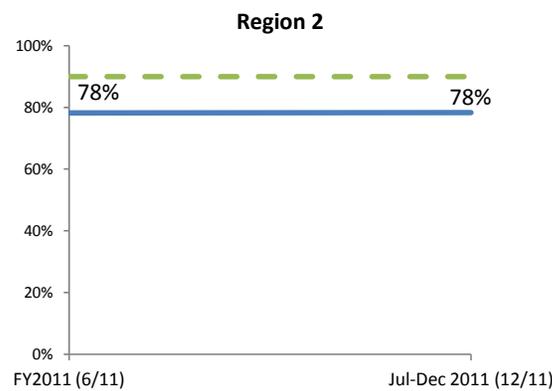
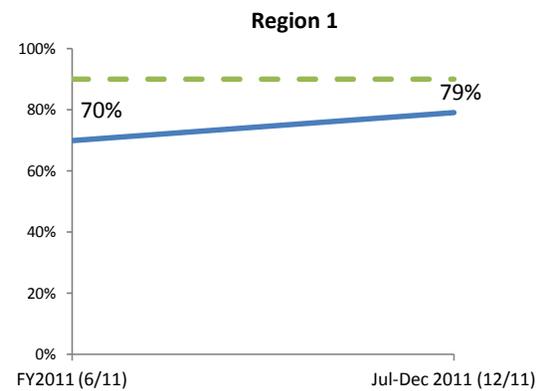
Outcome 2: Caseloads At or Below 18 Cases

Caseworkers will have caseloads at or below 18.0 cases per caseworker.



SUMMARY

- Performance for July to December 2011 is 77% and continues to show a trend of improvement over time.
- This measure counts social workers, who served at least one child in out-of-home care, with caseloads of 18 children or fewer. The majority of social workers are Child and Family Welfare Services (CFWS) workers. The measure also counts social workers who serve only one or a few children in out-of-home care (i.e. Child Protective Services, Family Reconciliation Services, and Voluntary Family Services).
- This is a point in time measure and not an average over time.
- This data does not reflect the caseload report methodology used by CA Management.



Children's Administration

Caseloads At or Below 18 Cases

Caseworkers will have caseloads at or below 18.0 cases per caseworker.

March 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Workers	Region 1		Region 2		Region 3	
				Percent	Total Workers	Percent	Total Workers	Percent	Total Workers
Jul-Dec 2011	77%	90%	931	79%	272	78%	341	74%	341
FY2011	73%	90%	939	70%	273	78%	335	71%	331
FY2010	72%	90%	963	Regional Breakout Data Not Available Prior to FY2011					
FY2009	65%	80%	980						
FY2008	50%	70%	1026						

Measure	Percentage of Children's Administration social workers carrying cases of children in the Braam class with caseloads at 18.0 or fewer.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	Point in Time Data, As of the First Day of the Last Month of the Reporting Period
Next update	September 2012 (Semi-Annual Report)
	This outcome measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<p>1 The counts are point in time as of the first day of the report month. Consistent reporting months have not been used due to timing of development and availability of measure data. 9/08 was used for FY2008 as it was the first month performance data for this outcome was available. 1/09 was used for FY2009 as it was the last month CA had confidence in the data as it was prior to the conversion to FamLink. For FY2010 and FY2011 the last month of the reporting period was used.</p> <p>2 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 2: Caseloads At or Below 18 Cases

Caseworkers will have caseloads at or below 18.0 cases per caseworker.

Caseloads are affected by children entering and leaving out-of-home care. CA has a strong focus on reducing the length of time children and youth spend in out of home care. These efforts achieve safe legal permanency for children and help reduce social worker's caseloads.

Prior Reporting Period Strategies

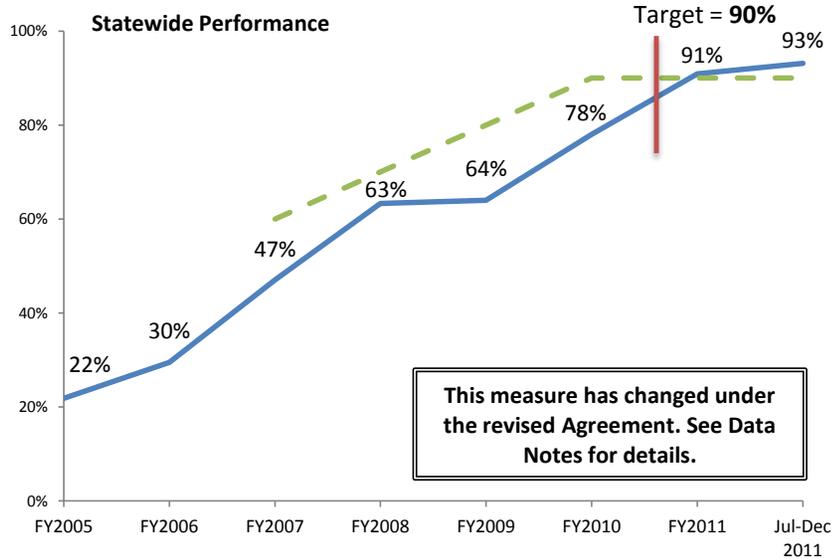
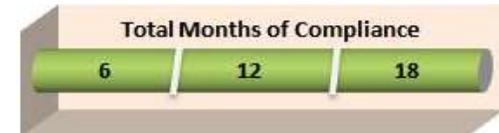
- Monitored region, office, unit, and social worker caseloads and made staffing adjustments as necessary.
- Increased safe and timely achievement of permanent plans, through the Expedited Adoption Project and Permanency Roundtables.
- Strengthened training and professional development for social workers and supervisors, through the Training Partnership with Partners for Our Children, the University of Washington and Eastern Washington University.

Next Reporting Period Strategies

- Monitor region, office, unit, and social worker caseloads monthly and make staffing adjustments as necessary. Revise InfoFamLink Caseload report to provide more accurate data as well as develop and implement a process to identify staff with high and low caseloads for explanation by the regions. (June 2012)
- Conduct additional Permanency Roundtables to support permanency planning for individual children and implement strategies identified during the Permanency Roundtables already conducted as follow up. (Begin in June 2012)

Outcome 3: Child Health & Education Tracking (CHET) Screens

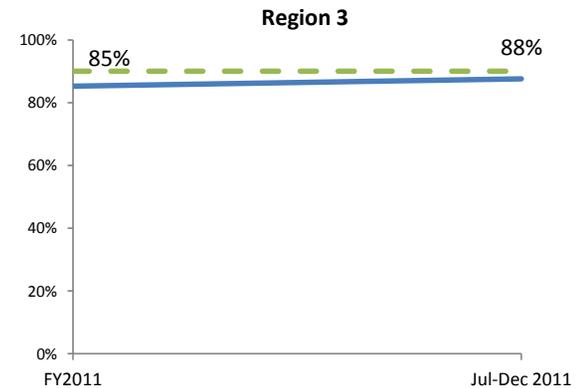
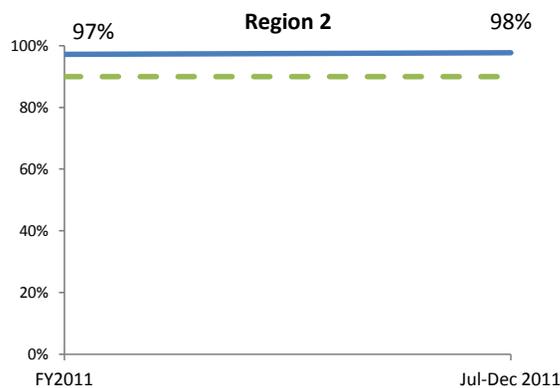
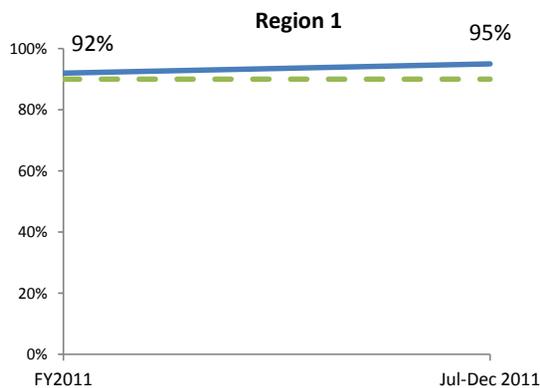
Children in out-of-home care for 45 days or longer will have a completed and documented Child Health and Education Tracking (CHET) Screen within 30 days of entering care.



This measure has changed under the revised Agreement. See Data Notes for details.

SUMMARY

- July to December 2011 performance was 93% for completing required CHET Screens within 30 days of a child entering out-of-home care.
- Children's Administration has exceeded the benchmark of 90% for 18 consecutive months.
- The average number of days to complete a CHET Screen was 27 days during the reporting period.



Children's Administration

Child Health & Education Tracking (CHET) Screens

Children in out-of-home care for 45 days or longer will have a completed and documented Child Health and Education Tracking (CHET) Screen within 30 days of entering care.

March 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	93%	90%	1809	95%	565	98%	574	88%	670
FY2011	91%	90%	3900	92%	1089	97%	1227	85%	1584
FY2010	78%	90%	4309	Regional Breakout Data Not Available Prior to FY2011					
FY2009	64%	80%	1653 (See Data Note #4)						
FY2008	63%	70%	4690						
FY2007	47%	60%	Data not readily available						
FY2006	30%								
FY2005	22%								

Measure definition	Percentage of children in out-of-home care 45 days or longer who have a completed Child Health and Education Tracking (CHET) screen within 30 days of entering care.
Data source	FamLink and Statewide CHET Database
Data supplier	Brenda Villarreal, Statewide CHET Program Manager, Children's Administration and Bob Ensley, Statewide CHET Database Programmer
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #4.
Data notes	<p>1 Performance is based on children newly entering out of home care that meet criteria for a CHET Screen to be completed.</p> <p>2 In order for a CHET Screen to be counted as complete, the Screening Report must have all of the age appropriate screening domains completed within 30 days of entry into care.</p> <p>3 FY2009 performance only includes Feb 1 – June 30, 2009 data due to the FamLink transition period. This period also marks the start of using a revised definition for "completion."</p> <p>4 Data for FY2005 through FY2010 are not directly comparable to FY2011. FY2005 – FY2010 performance looked at children in out-of-home care for 30 days or longer. FY2011 and forward, includes children in out-of-home care 45 days or longer, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>5 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 3: Child Health & Education Tracking (CHET) Screens

Children in out-of-home care for 45 days or longer will have a completed and documented Child Health and Education Tracking (CHET) Screen within 30 days of entering care.

The healthy development of children in out of home care is a fundamental priority. Good health and emotional well being increase the likelihood of developmental, social, and educational achievement.

Prior Reporting Period Strategies

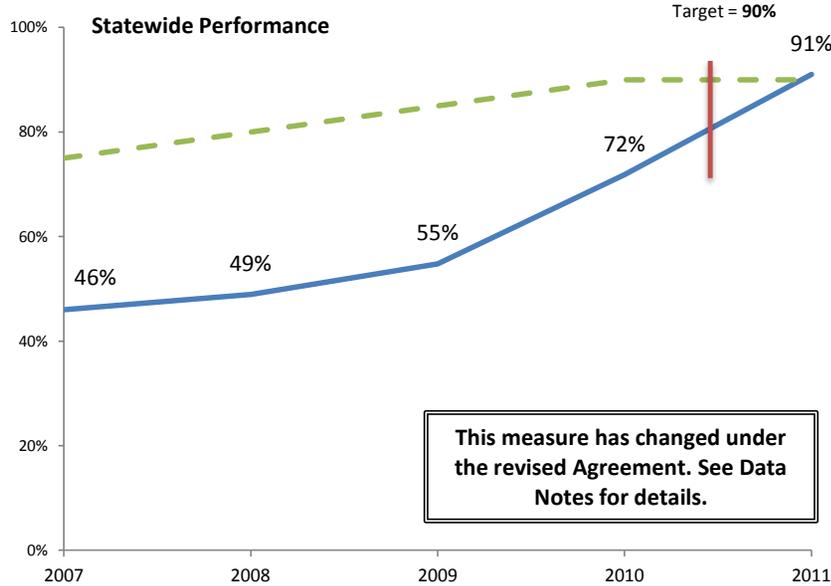
Next Reporting Period Strategies

Children's Administration has achieved full compliance measure for this outcome on CHET Screens. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

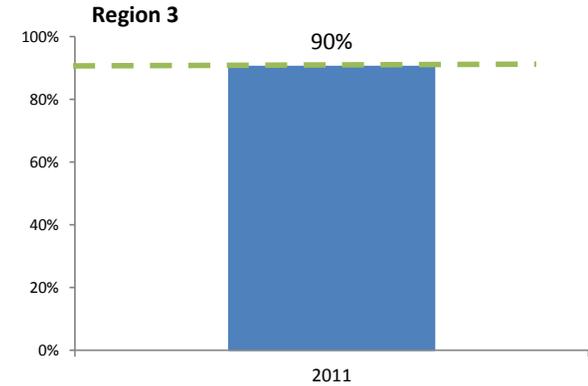
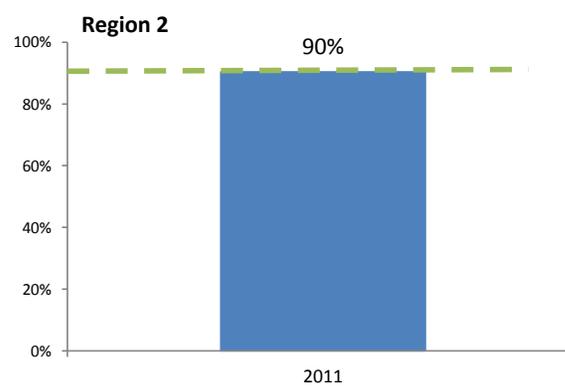
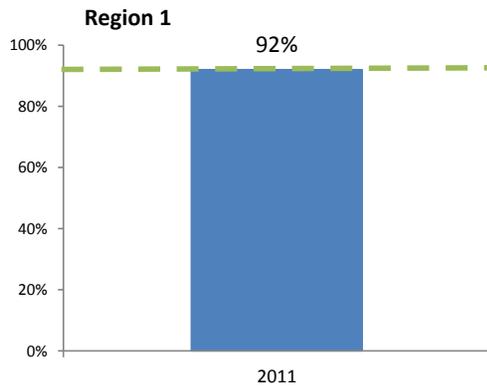
Outcome 4: Annual Screening for Mental Health and Substance Abuse Needs

Children in out-of-home care will be screened for mental health and substance abuse needs every 12 months.



SUMMARY

- FY2011 performance was 91% for children in out-of-home care being screened for mental health and substance abuse needs in the previous 12 months and exceeds the full compliance measure of 90%.
- CA administrative data showed 85% of children were screened. The targeted case review found 38% of children counted as non-compliant in the administrative data actually received screens.
- The Medicaid Purchasing Administration (MPA) and CA share responsibility for ensuring children in out-of-home care receive annual Early Periodic Screening Diagnostic and Treatment (EPSDT) exams and information about the exam is documented in FamLink.
- The change in the way this outcome is measured (addition of a case review after the data match) identified additional compliant cases.



Children's Administration

March 2012

Annual Screening for Mental Health and Substance Abuse Needs

Children in out-of-home care will be screened for mental health and substance abuse needs every 12 months.



DATE	Statewide Performance	Full Compliance Measure	Administrative Data		Case Review		Region 1		Region 2		Region 3	
			Percent	Total Count	Percent	Total Count	Percent	Total Count	Percent	Total Count	Percent	Total Count
2011	91%	90%	85%	5655	38%	100	92%	1579	90%	1697	90%	2379
2010	72%	90%	Not applicable prior to FY2011				Regional Breakout Data Not Available Prior to FY2011					
2009	55%	85%										
2008	49%	80%										
2007	46%	75%										

Measure definition	Percentage of youth in care for at least one year with a qualifying screening or service during the past 12 months.
Data source	FamLink, Regional Support Network (Mental Health Service) data, Medicaid Billing data and Case Review
Data supplier	Michelle Bogart, Foster Care Health Program Manager, Children's Administration
Period	FY2011
Next update	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #2.
Data notes	<p>1 Population includes children placed under CA Placement and Care Authority that meet the following criteria: (a) were in out-of-home care on the last day of the fiscal year and were in care for at least 365 days, and (b) exited from out-of-home care during the fiscal year and were in out-of-home care for at least 365 days.</p> <p>2 Both administrative data and case review results determine the Department's compliance with this outcome.</p> <p>3 CA uses the following data sources to identify qualifying screenings: FamLink, Regional Support Network (RSN), and Medicaid billing and encounter records. Performance evaluates whether the child received a qualifying screening within 12 months of the last day of the fiscal year for criteria (a) and within 12 months of their exit from care for children that meet criteria (b) in data note #1.</p> <p>4 Case review consists of a random sample of 100 cases determined by administrative data to be non-compliant every 12 months for the fiscal year and determines whether an annual EPSDT exam or other valid mental health screening occurred during the measurement year. To view the complete Case Review Report visit the CA internet site at the following web address: http://www.dshs.wa.gov/ca/about/imp_settlement.asp.</p> <p>5 Data for FY2007 through FY2010 are not directly comparable to data for FY2011, as these years only looked at qualifying screenings documented in the data management systems listed in data note #3. FY2011 evaluates performance using both administrative data and case review, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>6 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 4: Annual Screening for Mental Health and Substance Abuse Needs

Children in out-of-home care will be screened for mental health and substance abuse needs every 12 months.

Good health and emotional well-being increase the likelihood of developmental, social, and educational achievement.

Prior Reporting Period Strategies

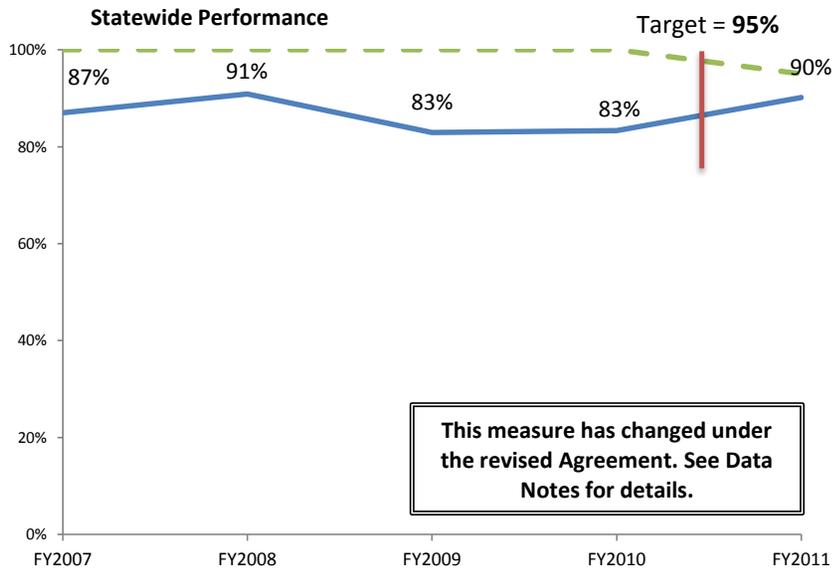
Next Reporting Period Strategies

Children’s Administration has achieved the full compliance measure for Annual Screenings for Mental Health and Substance Abuse Needs. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children’s Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

Outcome 5: Thoroughness and Timeliness of DLR CPS Investigations

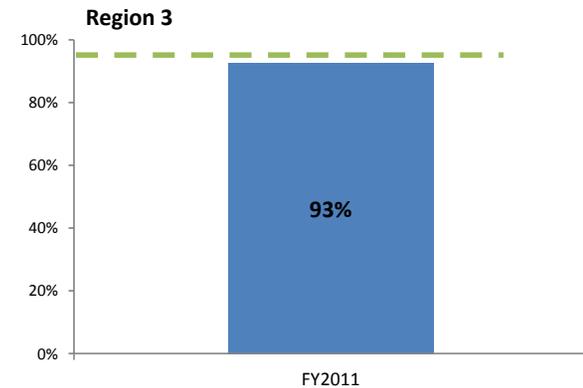
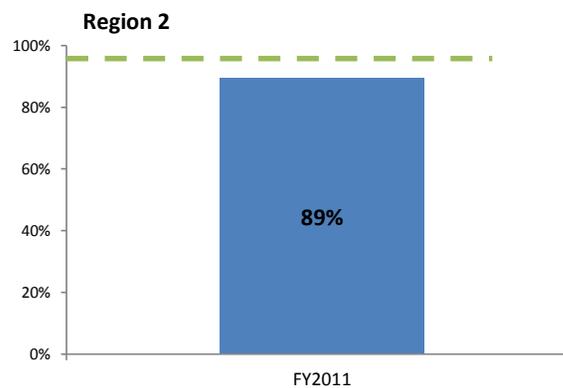
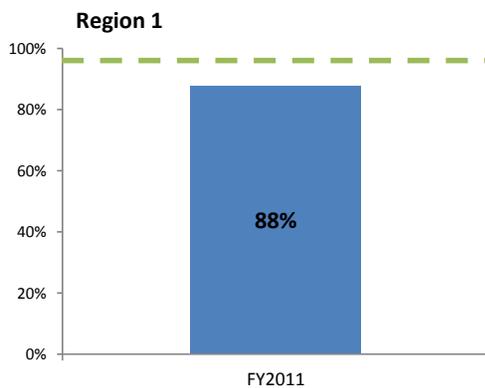
All referrals alleging child abuse and neglect of children in out-of-home care will receive thorough investigation by the Division of Licensing Resources (DLR) pursuant to CA policy and timeline and with required documentation.



This measure has changed under the revised Agreement. See Data Notes for details.

SUMMARY

- FY2010 performance data has been updated after discovering a calculation error. (See Data Note #7 for additional information).
- During FY2011 90% of referrals/intakes statewide alleging child abuse and neglect of children in out-of-home care received a thorough and timely Division of Licensed Resources (DLR) Child Protective Services investigation, including policy and documentation requirements.
- Region 3 was the highest performer during FY2011 at 93%, with 65 of the 75 investigations rated fully achieved.



Children's Administration

March 2012

Thoroughness and Timeliness of DLR CPS Investigations

All referrals alleging child abuse and neglect of children in out-of-home care will receive thorough investigation by the Division of Licensing Resources (DLR) pursuant to CA policy and timeline and with required documentation.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
FY2011	90%	95%	254	88%	74	89%	85	93%	95
FY2010	83%	100%	269	Regional Breakout Data Not Available Prior to FY2011					
FY2009	83%	100%	263						
FY2008	91%	100%	231						
FY2007	87%	100%	230						

Measure definition	Percentage of referrals/intakes alleging child abuse and neglect of children in out-of-home care receiving thorough investigation by the Division of Licensing Resources (DLR), pursuant to CA policy and timeline, and with required documentation.
Data source	Central Case Review Report
Data supplier	Lyn Craik, Supervisor, Central Case Review Team, Children's Administration
Period	FY2011
Next update	March 2013 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<p>1 The Central Case Review Team conducts an annual case review to evaluate performance on this outcome.</p> <p>2 There were 254 intakes and corresponding investigations reviewed by the Central Case Review Team during FY2011. A stratified sampling methodology is used at the 95% confidence level and ensures the number of intakes/referrals reviewed from each of the three regions closely approximated their representation in the population of completed investigations.</p> <p>3 The types of facilities subject to this DLR-CPS Investigation Review included: foster home and adoptive homes, group homes, state operated/certified facilities providing 24-hour care, and unlicensed and closed foster homes if there was a child placed by Children's Administration in the home.</p> <p>4 The case review involved a review of the following records: DLR/CPS Intakes, FamLink Case Notes and Records, FamLink Provider Notes and Records, and DLR CPS Investigative Assessments.</p> <p>5 Data for FY2007 and FY2008 are not directly comparable to data for FY2009 through FY2011. Prior to FY2009, the results were based on four case review questions that examined the thoroughness of DLR CPS investigations. Beginning with FY2009, the case review continued to examine thoroughness, and two new questions were added to the benchmark/full compliance measure results to examine the timeliness of initial response to the intake and close of the investigation.</p> <p>6 Compliance with the full compliance measure was achieved when the six questions included in the review were rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: http://www.dshs.wa.gov/ca/about/imp_settlement.asp.</p> <p>7 An error in the data for FY10 was discovered when running reports for FY11. It was discovered that the electronic program used for data compilation (CAPERS) did not include the two case review questions on timeliness that were added and included in FY09. The FY10 benchmark data only included the ratings for the four original case review questions. CAPERS has been corrected to include the ratings from all six questions. The data from FY09 was verified as correct and included the ratings for all six questions.</p> <p>8 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 5: Thoroughness and Timeliness of DLR CPS Investigations

All referrals alleging child abuse and neglect of children in out-of-home care will receive thorough investigation by the Division of Licensing Resources (DLR) pursuant to CA policy and timeline and with required documentation.

Thorough and timely DLR CPS Investigations contribute to the safety of children in care.

Prior Reporting Period Strategies

- Provided Division of Licensed Resources (DLR) Child Protective Services (CPS) staff in-service training
- Continued to implement DLR/CPS quality assurance plan
- Strengthened DLR CPS quality assurance plan

Next Reporting Period Strategies

- Direct staff to contact law enforcement to coordinate investigations, maintain child safety by confirming with law enforcement they will be investigating, and reviewing cases with law enforcement extensions every 72 hours until initial face to face is completed. DLR/CPS investigators will maintain and document regular, on-going efforts to coordinate with law enforcement and status of the investigation. (Ongoing)
- Enhance DLR Area Administrators and DLR/CPS Supervisors awareness of the proper use of extensions by providing training. (June 2012)
Additionally, four extensions per region will be reviewed each month to ensure appropriate use of extensions. (Monthly, Ongoing)
- Provide refresher training to all DLR/CPS staff who conduct facility investigations with special emphasis on collateral contacts and continue to monitor Investigative Assessments for quality prior to approval. (June 2012)
- Confirm 90 day time frame is being met by updating system for tracking investigation time frames and convene internal workgroup to provide suggestions for improvement from the targeted case review. (June 2012)

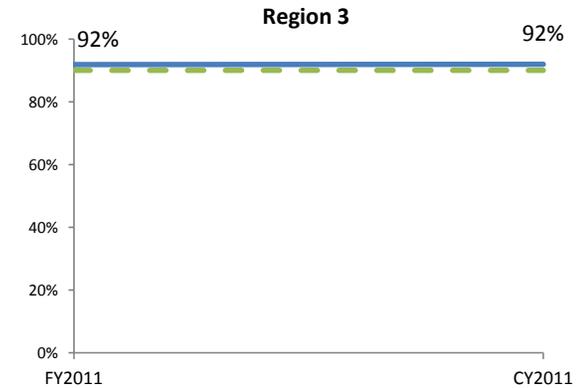
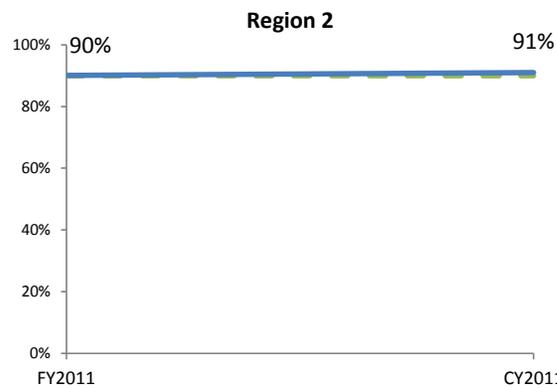
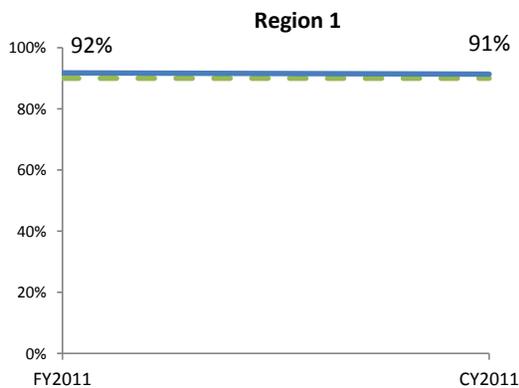
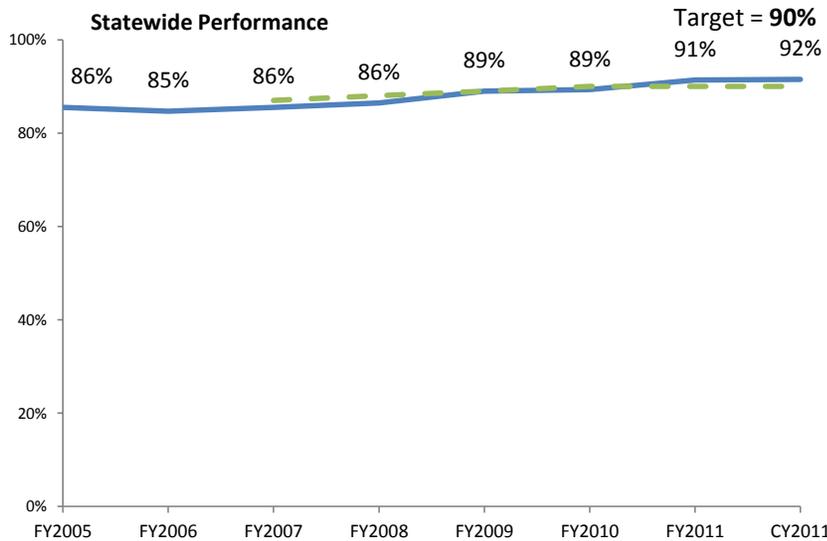
Outcome 6: Placement Stability - Two or Fewer Placements

The percentage of children who experience two or fewer placements during their current out-of-home episode will not decline (outcome measure based on percentage of youth entering care during the two previous fiscal years with two or fewer placements, with time-in-care specifications based on entry year).



SUMMARY

- 92% of children who entered out-of-home care during CY2010 and CY2011 experienced two or fewer placements during their time in care; this exceeds the full compliance measure of 90% and has been maintained for 18 consecutive months.
- Region 3 was the highest performer at 92%, while all regions achieved the full compliance measure.
- Social workers use Family Team Decision Making (FTDM) meetings when making placement decisions and to help prevent a child's placement from disruption.



Children's Administration

March 2012

Placement Stability - Two or Fewer Placements

The percentage of children who experience two or fewer placements during their current out-of-home episode will not decline (outcome measure based on percentage of youth entering care during the two previous fiscal years with two or fewer placements, with time-in-care specifications based on entry year).



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
CY2011	92%	90%	2833	91%	840	91%	847	92%	1146
FY2011	91%	90%	2960	92%	941	90%	848	92%	1171
FY2010	89%	90%	2620	Regional Breakout Data Not Available Prior to FY2011					
FY2009	89%	89%	Data Not Readily Available						
FY2008	86%	88%							
FY2007	86%	87%							
FY2006	85%								
FY2005	86%								

Measure definition	Percentage of youth entering care during the previous twenty four (24) months with 2 or fewer placements (with time-in-care specifications based on entry year)
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	Calendar Year
Next update	September 2012 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<ol style="list-style-type: none"> 1 Population includes foster youth entering out-of-home care during the two fiscal years prior to the performance year. For example, to evaluate placement stability for CY2011, the population includes children and youth newly entering out-of-home care during CY2009 and CY2010. 2 Population includes children and youth who were in care for at least 30 days and under CA Placement and Care Authority (PCA). Note: The criteria allow for some variability (error) in PCA documentation by including 'closed' PCA as some of the data is prior to FamLink. 3 The measure is based on time in care. For example, the population includes CY2010 removals with time in care of <=1 year and CY2009 removals with time in care of 1-2 years. 4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.

Outcome 6: Placement Stability - Two or Fewer Placements

The percentage of children who experience two or fewer placements during their current out-of-home episode will not decline (outcome measure based on percentage of youth entering care during the two previous fiscal years with two or fewer placements, with time-in-care specifications based on entry year).

Placement stability and continuity is important for children's personal development and achievement.

Prior Reporting Period Strategies

Next Reporting Period Strategies

Children's Administration has achieved the full compliance measure for Placement Stability. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

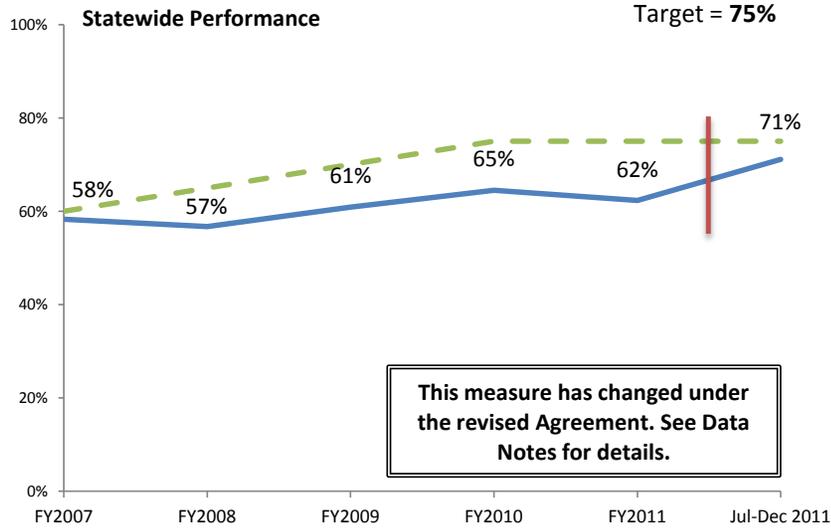
Outcome 7: Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.

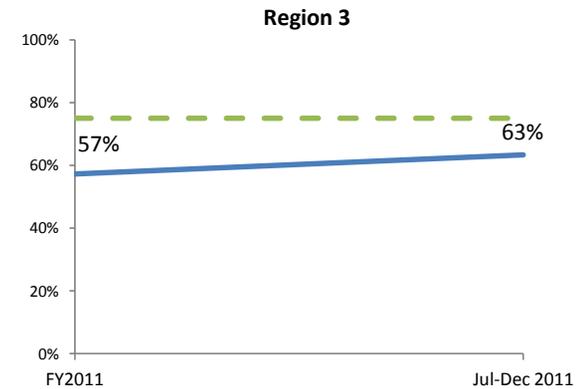
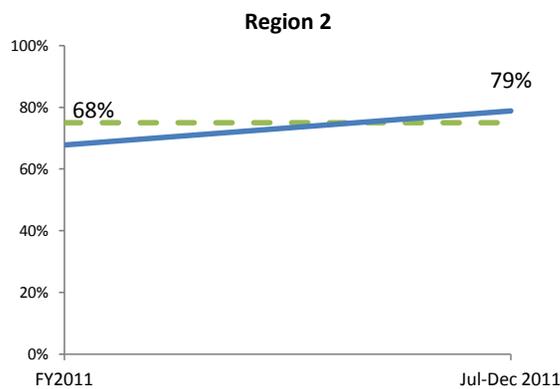
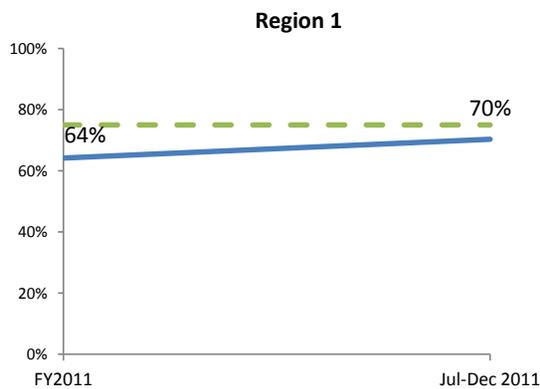


SUMMARY

- For July to December 2011, a targeted case review found that 71% of children placed in out-of-home care were placed with their siblings.
- Region 2 was the highest performer during the reporting period at 79%, with 26 of their 33 cases rated as full compliance.
- The case review found:
 - 80% of children with only one sibling and removed at the same time were placed together.
 - 55% of children with more than one sibling and removed at the same time were placed together.
- The change in the source of data from a survey of foster parents to a targeted case review resulted in a different picture of whether siblings are placed together and likely contributed to the change in performance.



This measure has changed under the revised Agreement. See Data Notes for details.



Children's Administration

March 2012

Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	71%	75%	90	70%	27	79%	33	63%	30
FY2011	62%	75%	1320	64%	355	68%	403	57%	562
FY2010	65%	75%	1237	Regional Breakout Data Not Available Prior to FY2011					
FY2009	61%	70%	1723						
FY2008	57%	65%	2385						
FY2007	58%	60%	Data Not Readily Available						

Measure definition	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.
Data source	Case Review
Data supplier	Carrie Kendig, Child and Family Welfare Services Program Manager, Children's Administration
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #6.
Data notes	<p>1 Performance is determined on the percent of cases in which siblings were placed together out of those in which siblings were removed together and remained in care at least 30 days, excluding from the numerator and denominator of the measure those not placed together due to appropriate exceptions.</p> <p>2 "Sibling" is defined as a child's birth brother, birth sister, adoptive brother, adoptive sister, half-brother or half-sister, or as defined by the law or custom of the Indian child's tribe for an Indian child as defined in RCW 13.38.040.</p> <p>3 Population includes cases where more than one child was removed at the same time, in an open placement excluding trial return home, in out-of-home care for at least 30 days and placed into care during the reporting period.</p> <p>4 Population excludes: Children in the custody of Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children.</p> <p>5 Compliance with the full compliance measure is achieved when the three questions included in the review are rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: http://www.dshs.wa.gov/ca/about/imp_settlement.asp.</p> <p>6 Data for FY2007 through FY2011 are not directly comparable to data for July-December 2011. Prior time periods count the number and percentage of children in out-of-home care more than 30 days that are placed with all of their siblings at initial placement, for all children with siblings under CA Placement and Care Authority. July-December 2011 uses a case review of 90 cases in which siblings were removed together and remained in care at least 30 days, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>7 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 7: Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.

Placing sibling groups in the same home maintains family connections and reduces the loss experienced by children removed from their home.

Prior Reporting Period Strategies

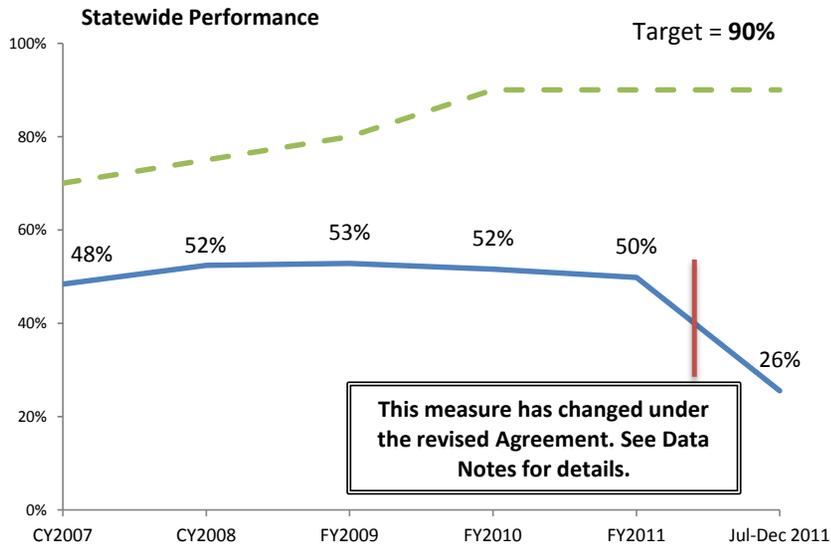
- Received technical assistance from the National Resource Center (NRC) for Permanency and Family Connections at Hunter College to improve practice in placing siblings together and maintaining connections when siblings are not placed together.
- Developed and implemented Placement Coordinator protocol, guidelines and training to improve sibling placement practice.
- Revised Family Team Decision Meeting protocol and facilitator training to emphasize that siblings being placed together is one of eight fundamental outcome expectations.

Next Reporting Period Strategies

- Revise the Placement Priorities policy to clarify expectations for siblings to be placed together and approval requirements when siblings are not placed together. Provide online training to staff on the new exceptions and approval requirements. (May 2012)
- Establish and implement an ongoing quality assurance process with the regional Placement Coordinators to identify barriers and solutions to strengthen sibling placement protocols and practice. (June 2012)
- Release RFP to increase capacity by contracting with a child centered agency to recruit and retain quality foster families who have skills to meet the needs of sibling groups of three or more. The Request for Proposal will include a target increase of 10% each contract year through incentive payments. According to national research on more than 14,000 children who ran away from out-of-home care, children placed with siblings are less likely to run than those placed on their own. (May 2012)

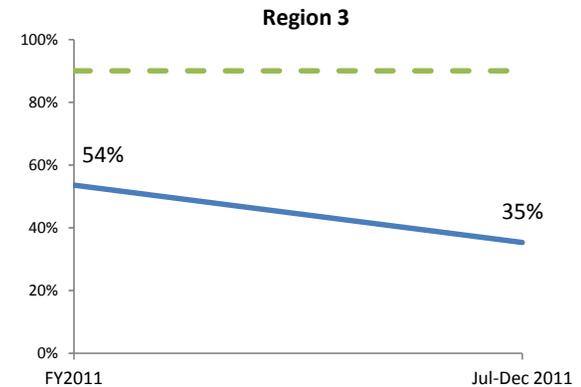
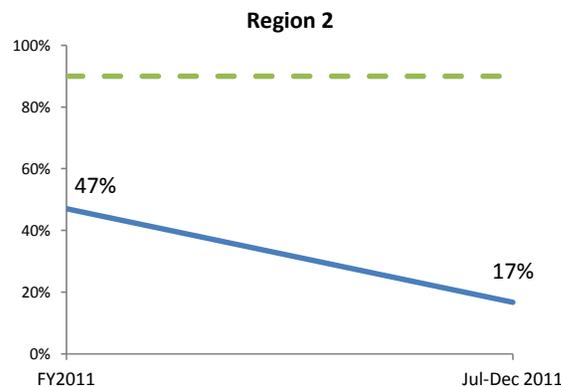
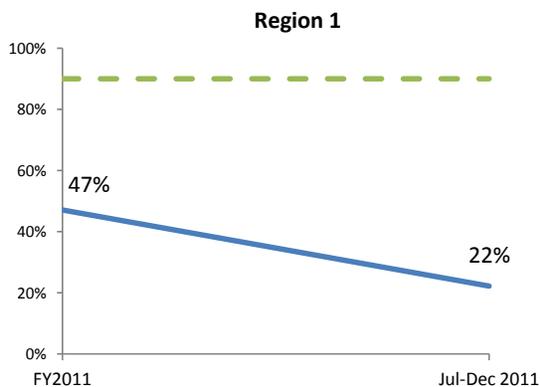
Outcome 8: Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.



SUMMARY

- For July to December 2011, a targeted case review found that 26% of children placed apart from their siblings had two or more monthly visits or contacts with their siblings.
- Region 3 was the highest performer during the reporting period at 35%, with 6 of their 17 cases rated as full compliance.
- While the statewide performance did not meet the full compliance measure, the targeted case review found that 66% (23 of the 35 cases) of the non-compliant cases were found to have indicators of progress. These cases showed documentation of visits occurring, but did not include specific dates the visits occurred.
- The change in the source of data from a survey of foster parents to a targeted case review resulted in a different picture of whether siblings visit with each other and likely contributed to the change in performance.



Children's Administration

March 2012

Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	26%	75%	47	22%	18	17%	12	35%	17
FY2011	50%	75%	898	47%	280	47%	249	54%	369
FY2010	52%	75%	863	Regional Breakout Data Not Available Prior to FY2011					
FY2009	53%	70%	846						
CY2008	52%	65%	584						
CY2007	48%	60%	430						

Measure definition	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.
Data source	Case Review
Data supplier	Carrie Kendig, Child and Family Welfare Services Program Manager, Children's Administration
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #6.
Data notes	<p>1 Performance is determined on the percent of cases in which siblings placed apart had two or more monthly visits or contacts out of all those in which siblings were placed apart, excluding from the numerator and denominator of the measure those cases in which sibling visits or contacts did not occur due to circumstances consistent with the agreed upon exceptions.</p> <p>2 "Sibling" is defined as a child's birth brother, birth sister, adoptive brother, adoptive sister, half-brother or half-sister, or as defined by the law or custom of the Indian child's tribe for an Indian child as defined in RCW 13.38.040.</p> <p>3 Population includes children in an open placement excluding trial return home and in out-of-home care for at least 30 days.</p> <p>4 Population excludes children in the custody of: Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children.</p> <p>5 Compliance with the full compliance measure is achieved when the three questions included in the review are rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: http://www.dshs.wa.gov/ca/about/imp_settlement.asp.</p> <p>6 Data for FY2005 through FY2011 are not comparable to FY2012. July-December 2011 uses case review of 50 cases of children who have been separated from at least one sibling as a result of the child's placement in out-of-home care, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculates interview responses from randomly selected licensed foster parents and unlicensed caregivers. The CY2007 – FY2011 measure changed over time preventing comparison of performance across time. In 2007, the survey outcome was measured by a single question which asked about visits and contacts with siblings. In 2008, the question was separated into two questions, one about visits, and one about contacts. Prior to FY2010-Q2 the survey was significantly changed to ask questions about each sibling relationship.</p> <p>7 Compliance with this outcome does not require consideration of regional variation due to the relatively small number of cases that are reviewed in the reporting period.</p>

Outcome 8: Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.

Children's Administration is committed to children being placed with their brothers and sisters and when that is not possible supporting their relationships through frequent visits and contacts.

Prior Reporting Period Strategies

- Developed and distributed “Keeping Brothers and Sisters Together” support tool for social workers and caregivers. The tip card was created to help track sibling contacts and provide helpful tips for both caregivers and social workers to help keep brothers and sisters connected.
- Updated “Guide for Monthly Social Worker Visits with Children in Out-of-Home Care and the Caregiver” and the “Monthly Health & Safety Visits Child Checklist”.
- Updated visit guide with documentation requirements and practice expectations.

Next Reporting Period Strategies

- Revise the Parent/Child/Sibling Visit policy to clarify expectations for siblings to visit or have contact when they are placed apart and approval requirements for exceptions to this policy. Provide online training to staff on the new requirements for approval and exceptions when siblings are placed apart. (May 2012)
- Develop and implement guidance on required documentation for social workers and supervisors to document who, when and where sibling visits or contacts occurred and documentation of supervisory approval for exceptions. (May 2012)
- Establish an ongoing quality assurance process with the regional quality assurance leads to identify barriers and solutions to strengthen sibling visitation/contact protocols and practice. Patterns and themes as to why siblings are not visiting or having contact will be collected and recommendations will be shared with leadership to improve practice. (July 2012)

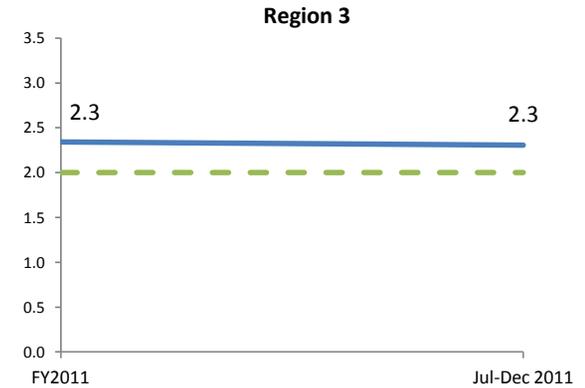
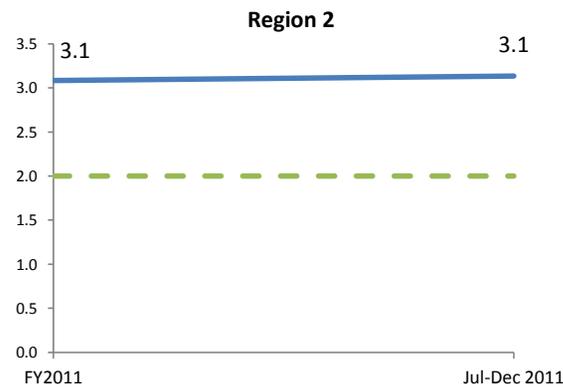
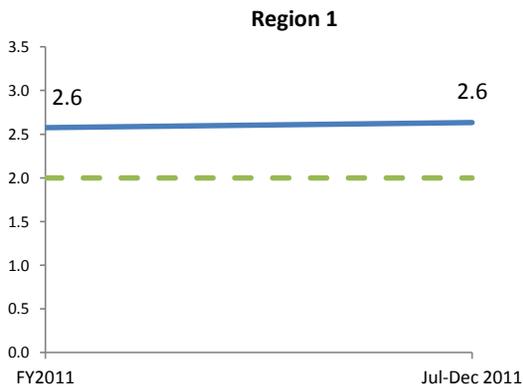
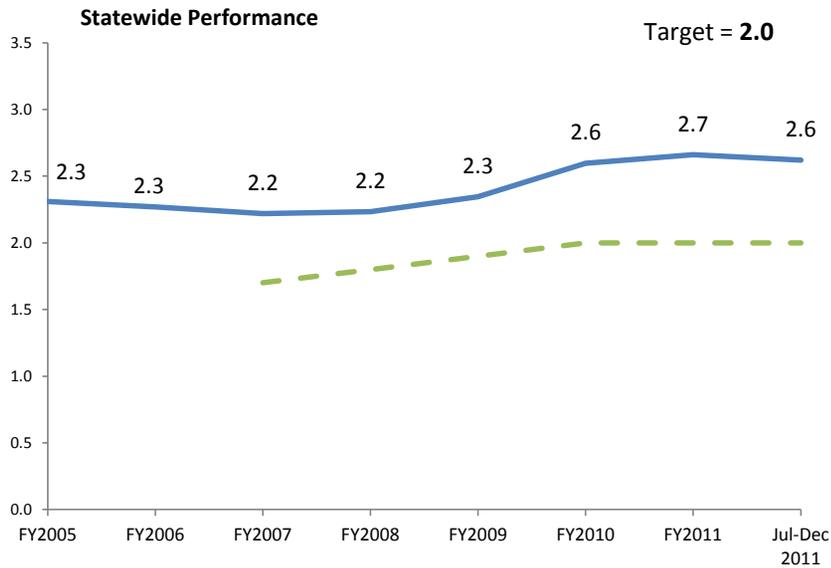
Outcome 12: Ratio of Licensed Foster Care Beds to Children in Foster Care

The average monthly ratio of licensed foster care beds to children in licensed foster care will be at least 2.0.



SUMMARY

- The ratio of licensed foster care beds to children was 2.6 beds per child during July - December 2011. This exceeds the full compliance measure of 2.0 beds per child.
- Children's Administration has met the full compliance measure for 18 consecutive months.



Children's Administration

March 2012

Ratio of Licensed Foster Care Beds to Children in Foster Care

The average monthly ratio of licensed foster care beds to children in licensed foster care will be at least 2.0.



DATE	Statewide Performance	Full Compliance Measure	Average Capacity	Region 1		Region 2		Region 3	
				Ratio	Average Capacity	Ratio	Average Capacity	Ratio	Average Capacity
Jul-Dec 2011	2.6	2.0	6074	2.6	1870	3.1	1864	2.3	2340
FY2011	2.7	2.0	5934	2.6	1891	3.1	1820	2.3	2223
FY2010	2.6	2.0	12574	Regional Breakout Data Not Available Prior to FY2011					
FY2009	2.3	1.9	Data Not Readily Available						
FY2008	2.2	1.8							
FY2007	2.2	1.7							
FY2006	2.3								
FY2005	2.3								

Measure definition	Ratio of licensed foster home beds as of the last day of the reporting period divided by the number of children and youth placed in a licensed foster home bed.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<ol style="list-style-type: none"> 1 The ratio is calculated by taking the monthly average of total licensed foster home bed capacity divided by the monthly average of children placed in licensed foster home beds. 2 The counts are as of the last day of each month and then averaged for the fiscal year. 3 The count of licensed foster homes includes foster homes licensed by CA and Child Placing Agencies without limitations on the length of time the foster home is licensed. 4 The count of children and youth includes all children and youth placed in a licensed foster home in Washington State without limitations in length of stay or CA Placement and Care Authority. 5 Regional averages will not sum to state average as the regional sums reflect a small amount of duplication across regions. 6 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's ratio of foster home beds to children can be less than 2.2.

Outcome 12: Ratio of Licensed Foster Care Beds to Children in Foster Care

The average monthly ratio of licensed foster care beds to children in licensed foster care will be at least 2.0.

Recruitment and retention of quality foster homes continues to be a focus of the Children's Administration much like child welfare systems across the United States.

Prior Reporting Period Strategies

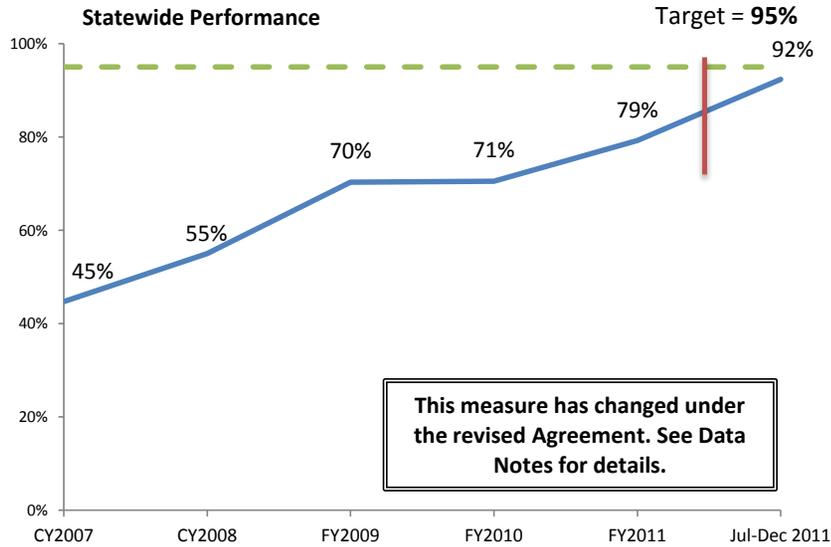
Next Reporting Period Strategies

Children's Administration has achieved the full compliance measure for Ratio of Licensed Foster Care Beds to Children in Foster Care. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

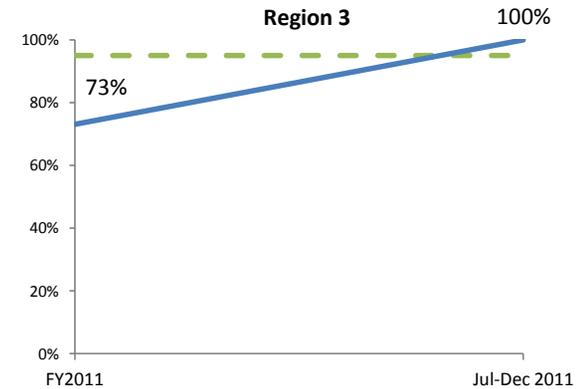
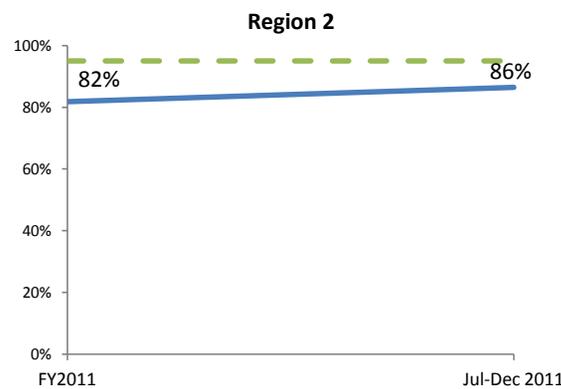
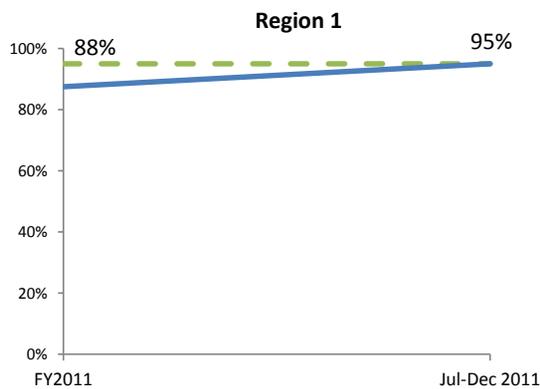
Outcome 16: Sexually Aggressive Youth (SAY) Training & Plan

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



SUMMARY

- For July - December 2011, 92% of Sexually Aggressive Youth (SAY) were placed with a caregiver who received specialized training and had a plan developed to address safety and supervision issues. Performance is only 3% below the full compliance measure of 95%.
- Region 3 was the highest performance at 100% for the reporting period.
- CA's administrative data shows significant improvement, an increase of 13%, over performance reported through the Foster Parent Survey.
- The change in the source of data from a survey of foster parents to administrative data from FamLink resulted in a different picture of support for SAY youth and may have contributed to the change in performance.



Children's Administration

March 2012

Sexually Aggressive Youth (SAY) Training & Plan

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	92%	95%	78	95%	20	86%	37	100%	21
FY2011	79%	95%	106	88%	32	82%	22	73%	52
FY2010	71%	95%	61	Regional Breakout Data Not Available Prior to FY2011					
FY2009	70%	95%	64						
CY2008	55%	95%	100						
CY2007	45%	95%	358						

Measure definition	Percentage of youth identified as Sexually Aggressive Youth (SAY) on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #2.
Data notes	<p>1 Population includes children placed under CA Placement and Care Authority who are identified as Sexually Aggressive Youth (SAY).</p> <p>2 Data for FY2005 through FY2011 are not comparable to July-December 2011. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. July-December 2011 uses Children's Administration administrative data, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>3 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 16: Sexually Aggressive Youth (SAY) Training & Plan

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

Care for youth who are Sexually Aggressive requires special skills and plans to supervise the youth.

Prior Reporting Period Strategies

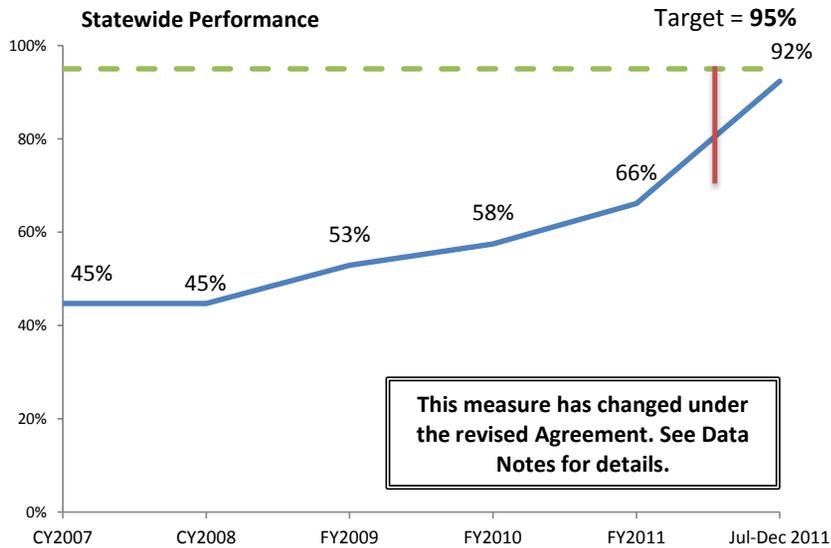
- Continued to implement quality assurance plan to align practice with Children’s Administration policy and procedures.
- Developed an interim ad hoc report to utilize in regional quality assurance until an infoFamLink online report is available.
- Enhanced social worker and supervisor training materials for completing Youth Supervision & Safety Plans.
- Continued to review feedback on SAY caregiver training and made enhancements as needed.

Next Reporting Period Strategies

- Refine FamLink SAY report to improve utility for monthly quality assurance monitoring. (June 2012)
- Continue quality assurance activities to monitor performance monthly on a regional basis for compliance with SAY training and supervision plan requirements. (Ongoing)
- Continue to support and expand caregiver participation in SAY Training by using the revised Parenting Plus curriculum, including information on training opportunities on the Foster Parenting website, in the Caregiver Connection newsletter and in training flyers mailed to caregivers three times a year. In addition, the SAY Fact Sheet for Caregivers is posted on the CA Foster Parenting website (<http://www.dshs.wa.gov/ca/fosterparents/healthsafety.asp>) in English and Spanish. (Ongoing)

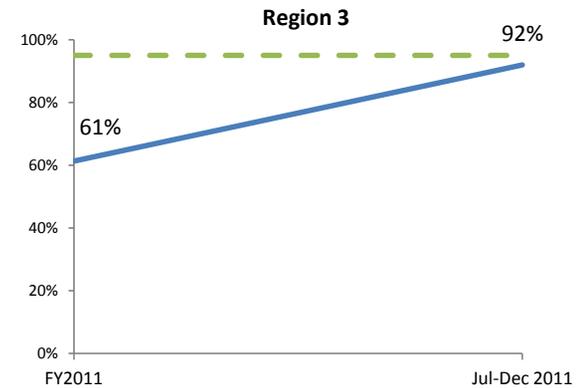
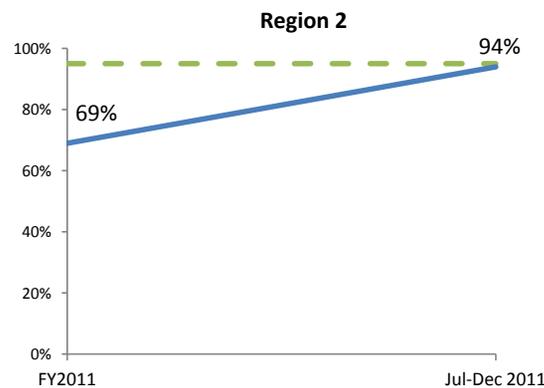
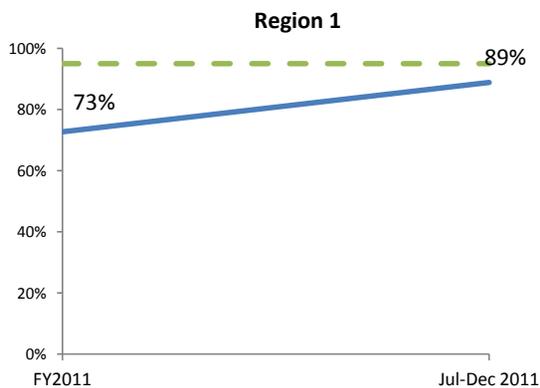
Outcome 17: Physically Assaultive/Aggressive Youth (PAAY) Training & Plan

Children identified as physically assaultive or physically aggressive (PAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



SUMMARY

- For July - December 2011, 92% of Physically Aggressive or Aggressive Youth (PAAY) were placed with a caregiver who received specialized training and had a plan developed to address safety and supervision issues. Performance is only 3% below the full compliance measure of 95%.
- Region 3 was the highest performance at 92% for the reporting period.
- CA's administrative data shows significant improvement, an increase of 26%, over performance reported through the Foster Parent Survey.
- The change in the source of data from a survey of foster parents to administrative data from FamLink resulted in a different picture of support for PAAY youth and may have contributed to the change in performance.



Children's Administration

March 2012

Physically Assaultive/Aggressive Youth (PAA Y) Training & Plan

Children identified as physically assaultive or physically aggressive (PAA Y) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	92%	95%	65	89%	9	94%	31	92%	25
FY2011	66%	95%	121	73%	33	69%	26	61%	62
FY2010	58%	95%	160	Regional Breakout Data Not Available Prior to FY2011					
FY2009	53%	95%	170						
CY2008	45%	95%	150						
CY2007	45%	95%	358						

Measure definition	Percentage of youth identified as Physically Assaultive or Aggressive Youth (PAA Y) on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #2.
Data notes	<p>1 Population includes youth identified as Physically Assaultive or Aggressive Youth (PAA Y) placed under CA Placement and Care Authority.</p> <p>2 Data for FY2005 through FY2011 are not comparable to July-December 2011. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. July-December 2011 uses Children's Administration administrative data, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>3 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 17: Physically Assaultive/Aggressive Youth (PAA Y) Training & Plan

Children identified as physically assaultive or physically aggressive (PAA Y) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

Care for youth who are Physically Assaultive or Aggressive requires special skills and plans to supervise the youth.

Prior Reporting Period Strategies

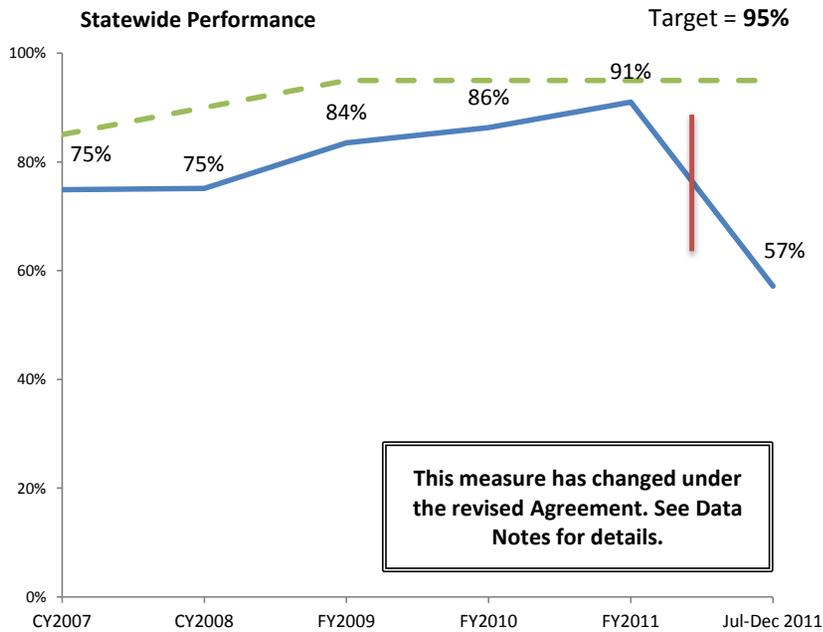
- Continued to implement quality assurance plan to align practice with Children’s Administration policy and procedures.
- Developed an interim ad hoc report to utilize in regional quality assurance until an infoFamLink online report is available.
- Enhanced social worker and supervisor training materials for completing Youth Supervision & Safety Plans.
- Continued to review feedback on PAA Y caregiver training and made enhancements as needed.

Next Reporting Period Strategies

- Refine FamLink PAA Y report to improve utility for monthly quality assurance monitoring. (June 2012)
- Continue quality assurance activities to monitor performance monthly on a regional basis for compliance with PAA Y training and supervision plan requirements. (Ongoing)
- Continue to support and expand caregiver participation in PAA Y Training by using the revised Parenting Plus curriculum, including information on training opportunities on the Foster Parenting website, in the Caregiver Connection newsletter and in training flyers mailed to caregivers three times a year. In addition, the PAA Y Fact Sheet for Caregivers is posted on the CA Foster Parenting website (<http://www.dshs.wa.gov/ca/fosterparents/healthsafety.asp>) in English and Spanish. (Ongoing)

Outcome 18: Medically Fragile Children

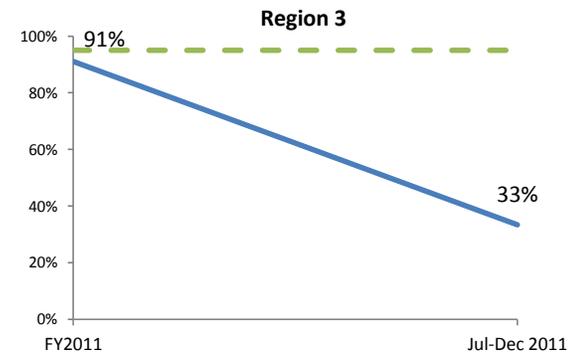
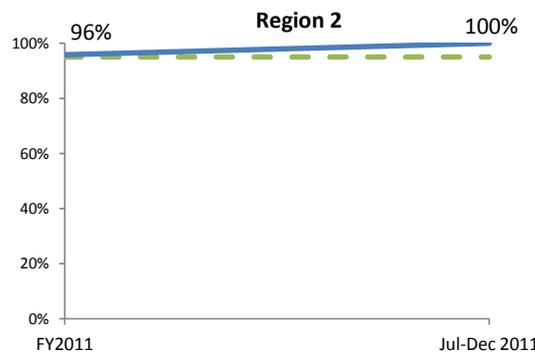
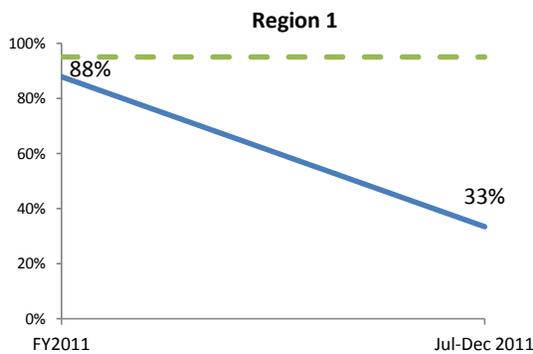
Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.



This measure has changed under the revised Agreement. See Data Notes for details.

SUMMARY

- The targeted case review conducted by the Fostering Well-Being Care Coordination Unit and Children's Administration determined 14 children met the definition of medically fragile.
- For July - December 2011, 57% of foster children identified as medically fragile were connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or received consultation for their medical condition.
- Compliance for this outcome was previously measured through the Foster Parent and Caregiver Survey. Under the revised agreement, the new case review applied a very stringent standard for compliance. A child was only "fully compliant" when criteria in all 4 of the case review questions was met.
- Medically fragile children are a priority population for Children's Administration. One hundred percent of the medically fragile children in this case review were connected to medical providers to address their specific medically fragile condition(s). In addition, the majority of children reviewed receive on-going and appropriate care, however several children lacked the appropriate documentation or caregiver support plans uploaded which resulted in their cases being non-compliant.



Children's Administration

March 2012

Medically Fragile Children

Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	57%	95%	14	33%	6	100%	5	33%	3
FY2011	91%	95%	178	88%	74	96%	48	91%	56
FY2010	86%	95%	95	Regional Breakout Data Not Available Prior to FY2011					
FY2009	84%	95%	218						
CY2008	75%	90%	485						
CY2007	75%	85%	390						

Measure definition	Percentage of medically fragile children who are connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.
Data source	Case Review
Data supplier	Christina Garcia, Foster Care Health Unit Supervisor, Health and Recovery Services Administration and Michelle Bogart, Foster Care Health Program Manager, Children's Administration
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #5.
Data notes	<p>1 A case review determines whether medically fragile children are connected with ongoing and appropriate medical care, their medically fragile status is documented in CA's administrative data system, and the Caregiver Support Plan is uploaded into CA's administrative data system.</p> <p>2 Population includes one hundred percent of medically fragile children who received care coordination services from the Fostering Well-Being Care Coordination Unit on the day of the reporting period who were also:</p> <ul style="list-style-type: none"> – In care at least 60 days from the date of referral to the Fostering Well-Being Unit during the measurement period, and – Still in care and custody of CA when the review occur. <p>3 Full compliance for this targeted case review is dependent on documentation found in FamLink, PRISM, or ProviderOne. Verification of compliance may also be met through contact with the child's social worker, caregiver and/or medical provider.</p> <p>4 Compliance with the full compliance measure is achieved when all the questions included in the review were rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: http://www.dshs.wa.gov/ca/about/imp_settlement.asp.</p> <p>5 July-December 2011 is based on a case review of medically fragile children who received care coordination services from the Fostering Well-Being Care Coordination Unit, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011. Data for CY2007 through FY2011 is measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. With the change in data sources, CY2007 through FY2011 are not comparable to July-December 2011 and future data.</p> <p>6 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 18: Medically Fragile Children

Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.

Children's Administration is committed to ensuring children receive services responsive to their needs and takes very seriously the needs of medically fragile children. CA recognizes caregivers of medically fragile children provide a critical service and have unique and specialized training and support needs.

Prior Reporting Period Strategies

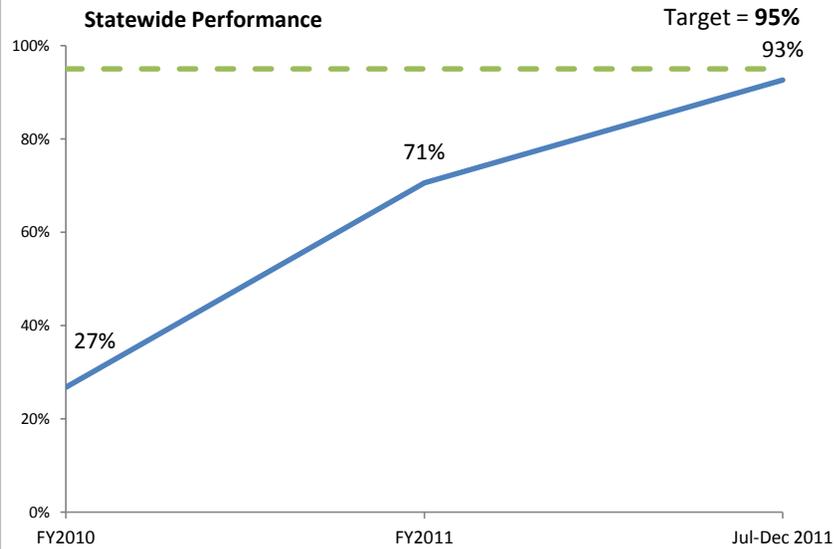
- Implemented Medically Fragile policy
- Implemented a quality assurance plan for Medically Fragile children
- Developed Care Coordination Summaries by Fostering Well-Being (FWB) Program

Next Reporting Period Strategies

- Update Children's Administration policy on medically fragile children to reflect the requirements for identifying medically fragile children, FamLink documentation, and development of a Caregiver Support Plan. Provide online training to staff about the policy changes. (May 2012)
- Continue to identify and verify medically fragile children in out-of-home care to ensure their care coordination needs are identified and addressed. Monitor the Medically Fragile list with Fostering Well Being Care Coordination Unit and regional Fostering Well Being leads. (Ongoing)
- Fostering Well Being will notify the HQ Health Program Manager when a Medically Fragile child is not documented in FamLink. Fostering Well Being Care Coordination Summaries will include a recommendation for the case worker to complete a Caregiver Support Plan. (Ongoing)

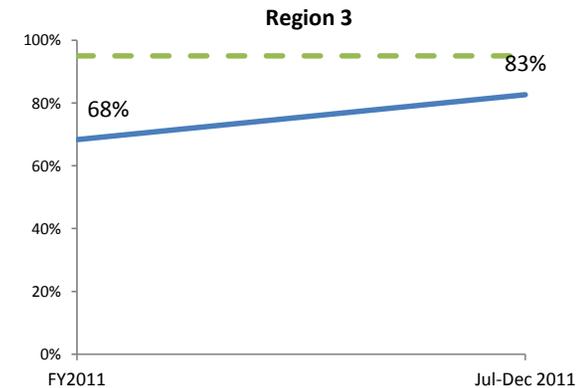
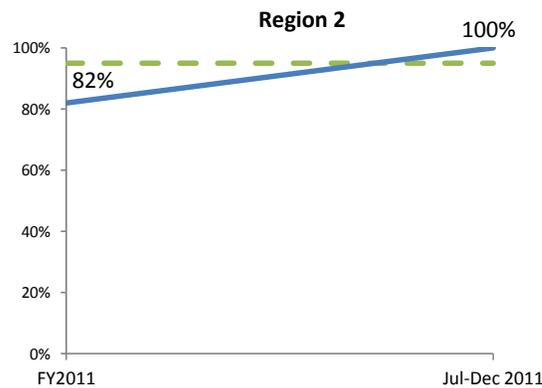
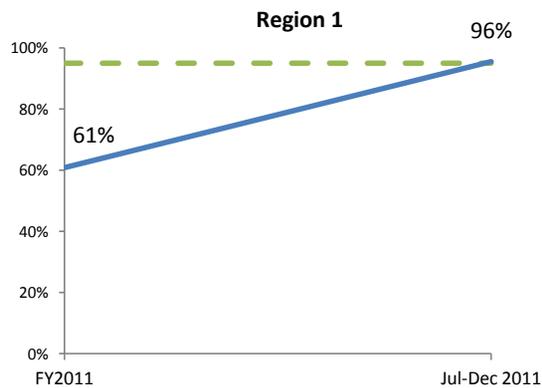
Outcome 19: Youth Transition (Exit) Staffings

A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.



SUMMARY

- July - December 2011 performance was 93% for holding a multi-disciplinary transition staffing at least six months prior to a youth's exit from foster care to address youth's transition to independence. This is a strong improvement from FY2011 and was just short of the full compliance measure of 95%.
- Region 2 was the highest performer at 100%.



Children's Administration

March 2012

Youth Transition (Exit) Staffings

A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.



DATE	Statewide Performance	Full Compliance Measure	Compliant Staffings	Staffing Held Before 17 or Between 17.6-17.8 Years		Staffing Held Within 90 Days of 18 Years		No Staffing Documented		Total Non-Compliant		Total Youth 17.5 Years	Region 1		Region 2		Region 3	
				Percent	Count	Percent	Count	Percent	Count	Percent	Count		Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jul-Dec 2011	93%	95%	200	3%	7	1%	2	3%	7	7%	16	216	96%	68	100%	73	83%	75
FY2011	71%	95%	300	9%	38	6%	27	14%	60	29%	125	425	61%	115	82%	133	68%	177
FY2010	27%	95%	128	19%	91	22%	103	33%	156	73%	350	478	Regional Breakout Data Not Available Prior to FY2011					

Measure definition	Percentage of multi-disciplinary staffing meetings that are held with youth prior to 17.6 months of age to address issues related to their transition to independence.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	July - December 2011
Next update	September 2012 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<p>1 Population includes all youth in out-of-home care under CA Placement and Care Authority who were in care for at least 30 days and turned 17.5 years during the reporting period.</p> <p>2 Population excludes youth with the following case types: Tribal Payment Only, Emancipated by Tribe, CHINS, and Guardianships.</p> <p>3 To achieve compliance the multi-disciplinary staffing meeting must be held before 17.5 years or within 30 days of turning 17.5 and be documented accurately in FamLink</p> <p>4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

Outcome 19: Youth Transition (Exit) Staffings

A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.

Planning for a youth’s transition into Independence is important for all youth, more so for foster youth who often have fewer resources and supports as they emancipate.

Prior Reporting Period Strategies

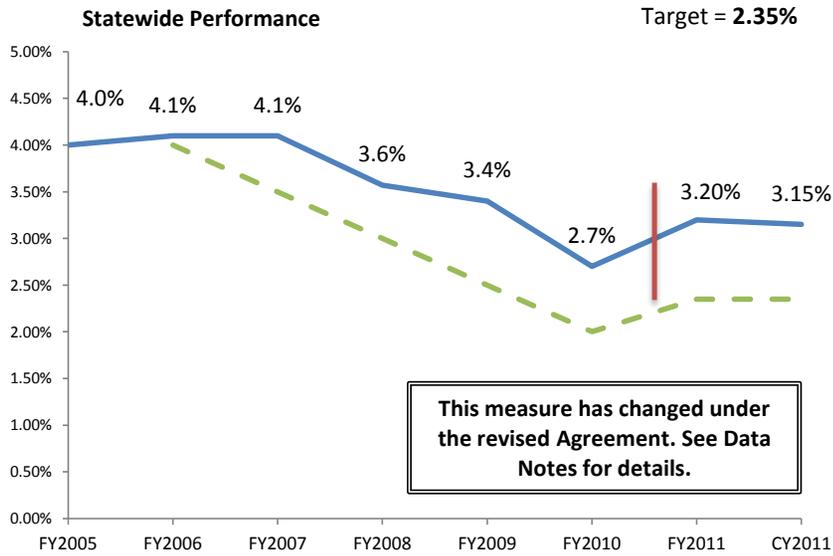
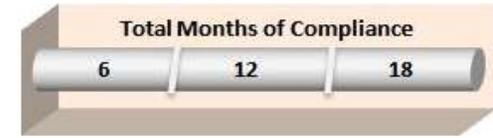
- Utilized the 17.5 year Youth Transition Staffing FamLink management report to monitor and analyze performance and address practice improvement needs.
- Continued statewide and regional 17.5 year old staffing quality assurance review.

Next Reporting Period Strategies

- Continue monthly quality assurance review process by utilizing the “17.5 Youth Transition Staffing FamLink Management Report” to monitor and analyze performance and address practice improvement needs. (Monthly, Ongoing)
- Update and distribute the Question and Answer (Q&A) tip sheet for CA field staff on the transition planning process. (May 2012)

Outcome 20: Frequency of Youth on Runaway Status

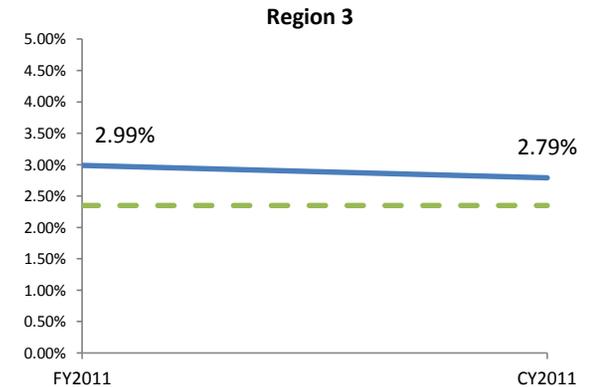
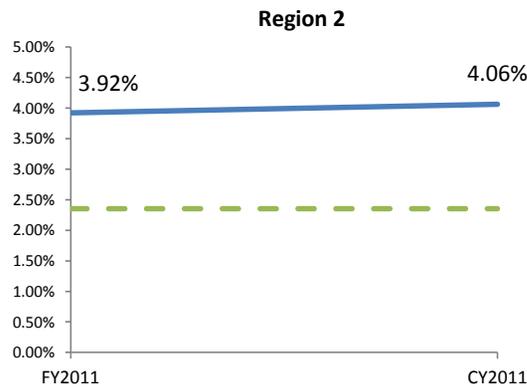
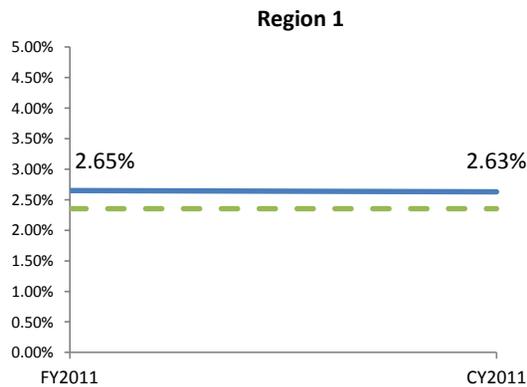
The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.



This measure has changed under the revised Agreement. See Data Notes for details.

SUMMARY

- FY2011 performance data has been updated after further data validation. (See Data Note #4 for additional information).
- During CY2011, 3.15% of youth were on runaway status from out-of-home care placements.
- Region 1 had the lowest frequency of youth on runaway status at 2.63% for the reporting period.
- A review of youth on runaway status for the reporting period indicated 109 youth were on their first run (27%). The goal is to intervene with these youth early to help avert future runs.



Children's Administration

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Frequency of Youth on Runaway Status

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.



Date	Statewide Performance	Full Compliance Measure	Total Youth	Total Youth with Runs	Region 1		Region 2		Region 3	
					Percent	Total Youth	Percent	Total Youth	Percent	Total Youth
CY2011	3.15%	2.35%	12989	409	2.63%	3799	4.06%	4139	2.79%	5051
FY2011	3.20%	2.35%	13561	434	2.65%	3845	3.92%	4462	2.99%	5254
FY2010	2.7%	2.0%	15115	411	Regional Breakout Data Not Available Prior to FY2011					
FY2009	3.4%	2.5%								
FY2008	3.6%	3.0%	Data Not Readily Available	Data Not Readily Available						
FY2007	4.1%	3.5%								
FY2006	4.1%	4.0%								
FY2005	4.0%									

Measure definition	Percentage of youth in out-of-home care for at least 30 days who run from out-of-home care placements during the annual reporting period.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	CY2011
Next update	September 2012 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #3.
Data notes	<ol style="list-style-type: none"> 1 Population includes children and youth of all ages who were in out-of-home care 30 days or more during the annual reporting period and under CA Placement & Care Authority. 2 Measure evaluates the percentage of youth on runaway status that started during the previous 12-month calendar or fiscal year. 3 Full compliance measure changed from 2.0% to 2.35% 4 While validating data for the March 2012 semi-annual performance report, it was discovered that the FY2011 run population included youth that were not in the Braam class. These youth were removed and the performance rate was recalculated. 5 Compliance with this outcome requires the full compliance measure to be met. In addition, for full compliance to be met, the data must indicate that less than 2.59% of children in foster care in each region ran from out-of-home placements.

Outcome 20: Frequency of Youth on Runaway Status

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.

CA recognizes the very serious threats to youth on the run and remains committed to continuing to decrease the number of youth who run.

Prior Reporting Period Strategies

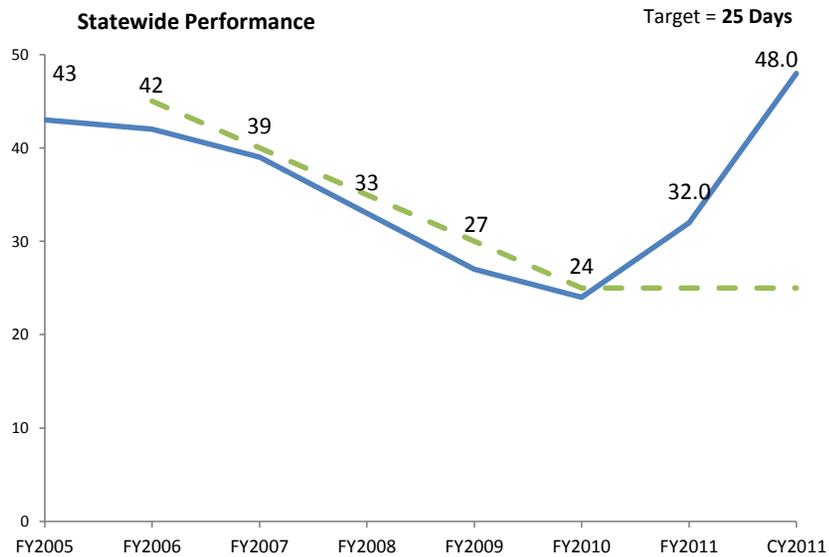
- Continued to implement monthly quality assurance review activities to monitor and ensure adherence to Children’s Administration policy with an emphasis on consistent use of interventions and strategies to respond and prevent a future run.
- Strengthened FamLink management report by activating report filters, such as timeline filters and race of youth.
- Convened statewide workgroup to examine potential factors impacting racial disparity.
- Developed and implemented an online training, in partnership with regional coordinators, to clarify and reinforce the Missing from Care policy, the necessary steps, and required documentation.

Next Reporting Period Strategies

- Enhance the quality assurance and improvement process to decrease the percent of children running from care by convening an internal quality improvement team to re-evaluate data, develop and implement targeted strategies to address the increase in children running from care. (June 2012)
- Conduct monthly quality assurance reviews to monitor and analyze data to ensure adherence to policy (Monthly, Ongoing)
- Release Request for Proposals to increase recruitment and retention of foster parents with skills that can care for and effectively meet the needs of sibling groups and adolescents. The Request for Proposal will include a target increase of 10% each contract year through incentive payments. According to national research on more than 14,000 children who ran away from out-of-home care, children placed with siblings are less likely to run than those placed on their own. (May 2012)

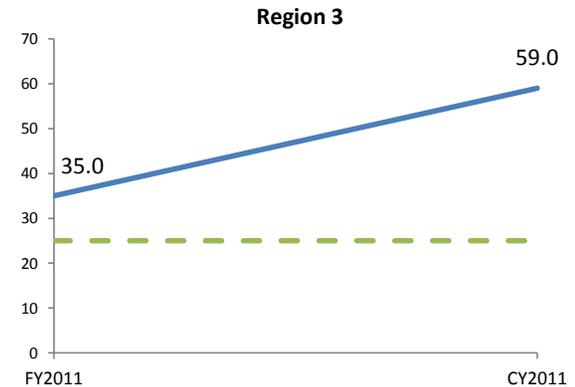
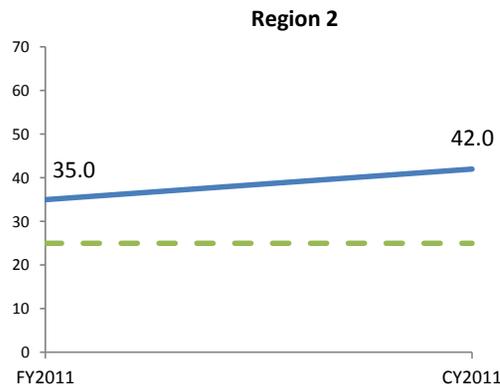
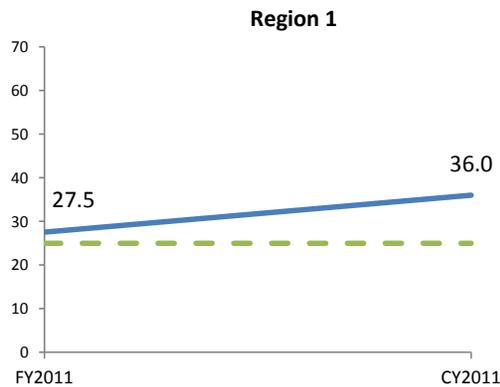
Outcome 21: Median Number of Days Youth are on Runaway Status

The median number of days that youth are on runaway status will decrease.



SUMMARY

- The median number of days youth were on runaway status for FY2011 (July 2010-June 2011) was 32 days and for CY2011 (January 2011-December 2011) was 48 days.
- CA recognizes the potential threats to the safety of youth on the run and remains committed to continuing to decrease the number of youth who run and their time on the run. Efforts include actively engaging with youth, family members, and caregivers; collaborating with law enforcement and other professionals; building on successful practices to intervene and avert future runs; and continuing to conduct monthly quality assurance review activities.
- Children's Administration is concerned about diminished performance in the last two reporting periods and is analyzing the data. In addition to the practice improvement strategies identified on the next page of this report, the performance data may need to be revised after the analysis is complete.



Children's Administration

March 2012

Median Number of Days Youth are on Runaway Status

The median number of days that youth are on runaway status will decrease.



Date	Statewide Performance	Full Compliance Measure	Total Youth	Region 1		Region 2		Region 3	
				Days	Total Youth	Days	Total Youth	Days	Total Youth
CY2011	48.0	25.0	323	36.0	75	42.0	131	59.0	117
FY2011	32.0	25.0	347	27.5	80	35.0	138	35.0	129
FY2010	24	25	312	Regional Breakout Data Not Available Prior to FY2011					
FY2009	27	30							
FY2008	33	35	Data Not Readily Available						
FY2007	39	40							
FY2006	42	45							
FY2005	43								

Measure definition	Length of running events during the prior 12 months for youth under CA Placement and Care Authority on the last day of the period in median days.
Data source	FamLink
Data supplier	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
Period	CY2011
Next update	September 2012 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
Data notes	<p>1 Population includes children and youth over the age of 10 years who were in out-of-home care 30 days or more on the last day of the annual reporting period and under CA Placement & Care Authority.</p> <p>2 Measure evaluates the median number of day's youth were on runaway status during the annual reporting period; rounded to the nearest whole number.</p> <p>3 Compliance with this outcome requires the full compliance measure to be met. In addition, the data must indicate that the median number of days that children are on runaway status in each region must be less than 30.0 during the 12-month period measuring full compliance.</p>

Outcome 21: Median Number of Days Youth are on Runaway Status

The median number of days that youth are on runaway status will decrease.

CA recognizes the very serious threats to youth on the run and remains committed to continuing to decrease their time on the run.

Prior Reporting Period Strategies

- Continued to implement monthly quality assurance review activities to monitor and ensure adherence to Children’s Administration policy with an emphasis on consistent use of interventions and strategies to respond and prevent a future run
- Strengthened FamLink management report by activating report filters, such as timeline filters and race of youth.
- Convened statewide workgroup to examine potential factors impacting racial disparity.
- Developed and implemented an online training, in partnership with regional coordinators, to clarify and reinforce the Missing from Care policy, the necessary steps, and required documentation.

Next Reporting Period Strategies

- Enhance the quality assurance and improvement process to decrease the length of time children remain on the run by convening an internal quality improvement team to re-evaluate data, develop and implement targeted strategies to address the increase in children running from care. (June 2012)
- Conduct monthly quality assurance reviews to monitor and analyze data to ensure adherence to policy. (Monthly, Ongoing)