

Children's Administration

January - June 2012  
Braam Revised Settlement and Exit Agreement  
Semi-Annual Performance Report

September 28, 2012



## DSHS Children's Administration, Braam Settlement and Exit Agreement Semi-Annual Performance Report

### Table of Contents & Overview of Performance

Friday, September 28, 2012

Outcome	Measure Description	Full Compliance Measure	Actual	Compliance Achieved	Page Number
<b>Monthly Visits (Previous Federal Measure)</b>	Percentage of children who received a visit from an acceptable worker consistent with the federal social worker monthly visit measure in each of the prior full calendar months they were in care. This measure requires a visit in each month of the 12 month reporting period.	90%	84% (FY12) 82% (CY11)	No	<a href="#">4</a>
<b>Monthly Visits (Revised Federal Measure) <sup>1</sup></b>	Percent of visits completed monthly by an acceptable worker out of the number of visits necessary to visit each child in out-of-home care monthly.  <sup>1</sup> While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. The enclosed report includes performance data under both the new and the previous calculations for this outcome.	90%	96% (Jan-Jun 12) 95% (Jul-Dec 11)	Yes	<a href="#">6</a>
<b>Caseload</b>	Percentage of CA social workers carrying cases of children in the Braam class with caseloads at 18.0 or fewer.	90%	74% (Jan-Jun 12) 77% (Jul-Dec 11)	No	<a href="#">9</a>
<b>Sibling Placement</b>	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.	75%	69% (Jan-Jun 12) 71% (Jul-Dec 11)	No	<a href="#">12</a>
<b>Sibling Visits and Contacts</b>	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.	90%	38% (Jan-Jun 12) 26% (Jul-Dec 11)	No	<a href="#">16</a>
<b>Caregiver Training</b>	Percentage of licensed caregivers who report adequate training for their roles and responsibilities.	90%	87% (Jan-Jun 12) 87.8% (FY11)	No	<a href="#">20</a>
<b>Caregiver Support</b>	Percentage of licensed caregivers who report adequate support for their roles and responsibilities.	90%	79% (Jan-Jun 12) 79.3% (FY11)	No	<a href="#">23</a>
<b>Caregiver Information</b>	Percentage of licensed caregivers who report adequate provision of information about the needs of children placed with them.	90%	14% (Jan-Jun 12) 82% (FY11)	No	<a href="#">26</a>

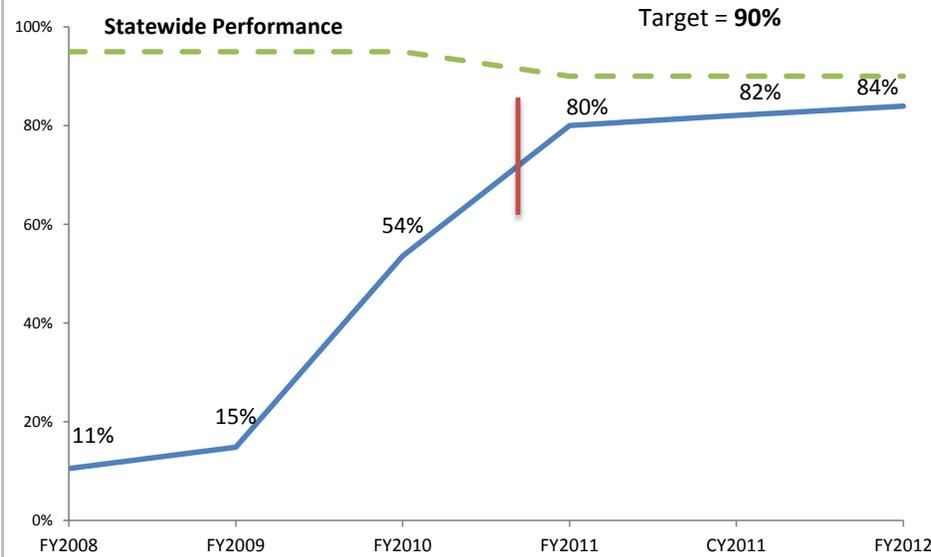
Outcome	Measure Description	Full Compliance Measure	Actual	Compliance Achieved	Page Number
<b>Safety in Care</b>	Percentage of children who are not victims of a founded report of child abuse or neglect by a foster parent or facility staff member.	99.68%	99.81% (FFY11) 99.80% (FFY10)	Yes	<a href="#">29</a>
<b>Changes in School Placements</b>	Percentage of school aged children (excluding children placed with relatives and/or with siblings) who do not experience a change in school placement when they enter out-of-home care or change placement during the school year.	20%	9.6% (FY12) 12.8% (FY11)	Yes	<a href="#">32</a>
<b>Educational Needs of Children</b>	Percentage of caseworkers who took the required steps to meet the educational needs of school aged children in out-of-home care.	80%	66% (Jan-Jun 12)	No	<a href="#">35</a>
<b>Sexually Aggressive Youth (SAY) Training &amp; Plan</b>	Percentage of youth identified as SAY on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.	95%	99% (Jan-Jun 12) 92% (Jul-Dec 11)	Yes	<a href="#">38</a>
<b>Physically Assaultive / Aggressive Youth (PAAY) Training &amp; Plan</b>	Percentage of youth identified as PAAY on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.	95%	96% (Jan-Jun 12) 92% (Jul-Dec 11)	Yes	<a href="#">41</a>
<b>Medically Fragile Children</b>	Percentage of medically fragile children as defined by the Braam Oversight Panel who are connected to ongoing and appropriate medical care, have their medically fragile status documented in the administrative data system and have a Caregiver Support Plan uploaded into that system.	95%	100% (Jan-Jun 12) 57% (Jul-Dec 11)	Yes	<a href="#">44</a>
<b>Youth Transition (Exit) Staffings</b>	Percentage of multi-disciplinary staffing meetings that are held with youth prior to 17.6 months of age to address issues related to their transition to independence.	95%	98% (Jan-Jun 12) 93% (Jul-Dec 11)	Yes	<a href="#">47</a>
<b>Frequency of Youth on Runaway Status</b>	Percentage of youth in out-of-home care for at least 30 days who run from out-of-home care placements during the fiscal year.	2.35%	3.19% (FY12) 3.15% (CY11)	No	<a href="#">50</a>
<b>Median Number of Days Youth are on Runaway Status</b>	Median number of days that youth are on runaway status.	25 Days	47 Days (FY12) 48 Days (CY11)	No	<a href="#">52</a>

**DSHS Children's Administration, Braam Settlement and Exit Agreement Semi-Annual Performance Report**  
**Outcomes Not Included in Report**

Outcome	Measure Description	Benchmark	Next Update
<b>Annual Screening of Mental Health &amp; Substance Abuse Needs</b>	Percentage of youth in care for at least one year with a qualifying screening or service during the past 12 months.	90%	March 2013
<b>Thoroughness and Timeliness of DLR CPS Investigations</b>	Percentage of referrals/intakes alleging child abuse and neglect of children in out-of-home care receiving thorough investigation by the Division of Licensing Resources (DLR), pursuant to CA policy and timeline, and with required documentation.	95%	March 2013

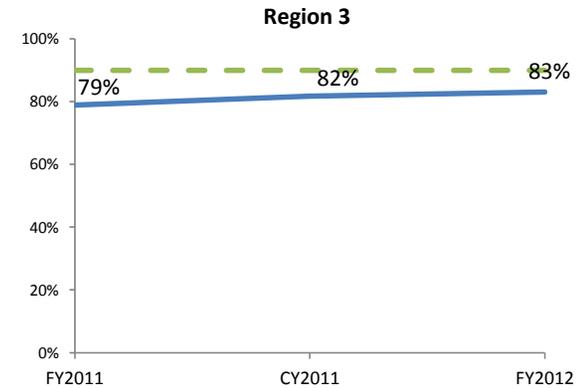
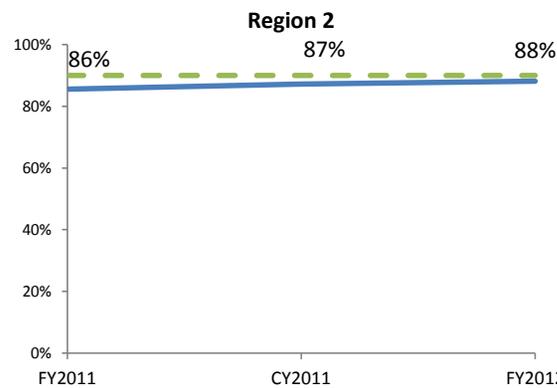
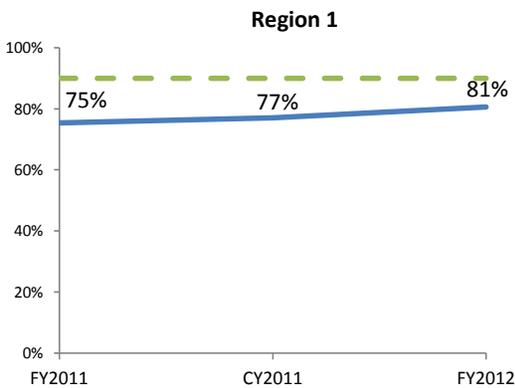
## Outcome 1: Monthly Health and Safety Visits with Children

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned caseworker, or acceptable substitute worker, at least once every calendar month for every full month in care during the fiscal year.



### SUMMARY

- During FY2012, 84% of children requiring health and safety visits were visited by their social worker every full calendar month they were in care during the calendar year.
- Region 2 was the highest performer during FY2012 at 88%. All regions show improvement on this outcome since the last reporting period.
- While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. Performance on the revised measure is shown on page 6.



## Children's Administration

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### Monthly Health and Safety Visits with Children

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned caseworker, or acceptable substitute worker, at least once every calendar month for every full month in care during the fiscal year.

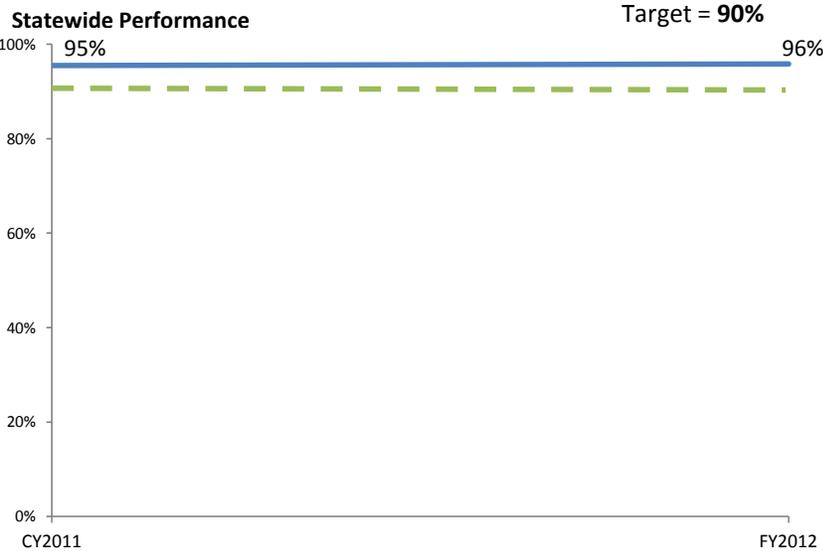


DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
FY2012	84%	90%	11495	81%	3370	88%	3605	83%	4520
CY2011	82%	90%	11631	77%	3340	87%	3697	82%	4594
FY2011	80%	90%	11773	75%	3355	86%	3817	79%	4601
FY2010	54%	95%	10916	Regional Breakout Data Not Available Prior to FY2011					
FY2009	15%	95%	Data Not Readily Available						
FY2008	11%	95%	Data Not Readily Available						

<b>Measure definition</b>	Percentage of children who received a visit from an acceptable worker consistent with the federal social worker monthly visit measure in every prior full calendar month they were in care. This measure requires a visit in each month of the 12 month reporting period.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	FY2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #4.
<b>Data notes</b>	<p>1 Measures the percent of children who were seen by the assigned social worker for a Health and Safety visit each and every month they were in a full month of care (in placement on the 1st day of the month and no discharge during the month).</p> <p>2 Population includes children in out-of-home placement under the age of 18 and under CA Placement and Care Authority at least a full month during the reporting period.</p> <p>3 Performance includes "Visits Conducted by Other Agencies" which are included in reports to the Governor's office. A random review indicates the majority are Interstate Compact for Placement of Children (ICPC) cases and visits by CA social workers inaccurately coded.</p> <p>4 Full compliance measure changed from 95% to 90%.</p> <p>5 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

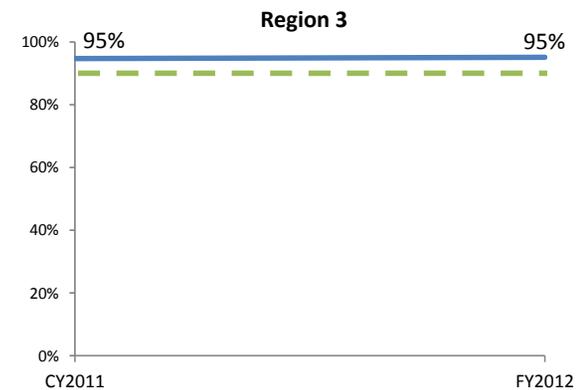
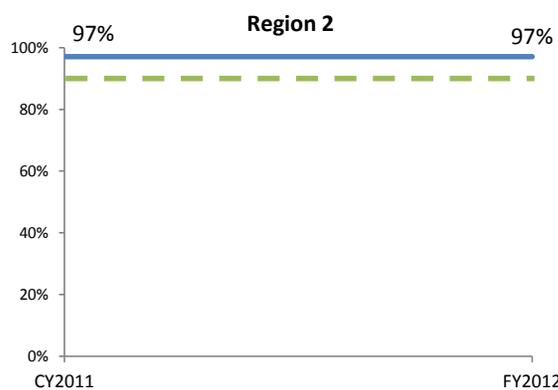
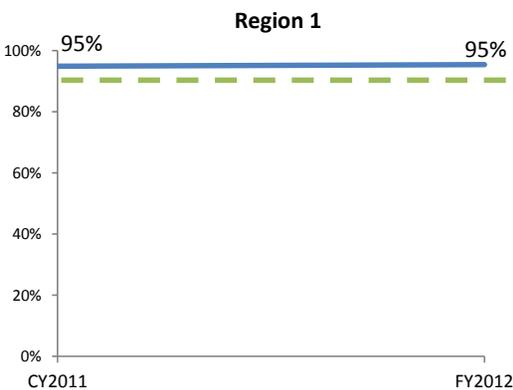
## Outcome 1: Monthly Health and Safety Visits with Children - New FFY12 Federal Measure

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.



### SUMMARY

- During FY 2012, 96% of the visits necessary statewide to visit each child in out-of-home care monthly were completed.
- Region 2 was the highest performer during FY 2012 at 97%. All regions achieved the full compliance measure of 90%.
- While the parties do not agree on this issue, the Department's position is that the new calculation for monthly visits adopted by the U.S. Congress and the U.S. Department of Health and Human Services is the calculation that was intended in the full compliance measure for this outcome. The report includes performance data under both the new and the previous calculations for this outcome.



## Children's Administration

### Monthly Health and Safety Visits with Children - New FFY12 Federal Measure

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Visits	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
FY2012	96%	90%	84211	95%	23682	97%	26955	95%	33574
CY2011	95%	90%	85357	95%	23439	97%	27625	95%	34293

<b>Measure definition</b>	Percent of visits completed monthly by an acceptable worker out of the number of visits necessary to visit each child in out-of-home care monthly.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	FY2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This is supplemental data based on the change to the Federal Measure effective October 1, 2011.
<b>Data notes</b>	<ol style="list-style-type: none"> <li>1 Population includes children in out-of-home placement under the age of 18, under CA Placement and Care Authority or Tribal with IV-E Agreement Placement and Care Authority for at least one full month.</li> <li>2 Population excludes Juvenile Rehabilitation Administration, Detention and hospital placement months.</li> <li>3 When a child is visited more than once in a month, only one visit is counted.</li> <li>4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</li> </ol>

## Outcome 1: Monthly Health and Safety Visits with Children

Children in out-of-home care will receive a private and individual face-to-face health and safety visit from their assigned social worker, or acceptable worker, at least once every calendar month.

Conducting monthly visits with children in foster care is a critical practice as regular visits help ensure children are safe from harm, are healthy, and their needs are being met. Visits also provide an opportunity to engage children and caregivers in case planning and support their progress in meeting identified goals.

### Prior Reporting Period Strategies

- Continued to implement quality assurance through monthly InfoFamLink reports, reviewing cases where visits did not occur to determine reasons, and reporting performance to regional Management Teams.

### Next Reporting Period Strategies

- Continue ongoing quality assurance through monthly InfoFamLink reports, reviewing cases where visits did not occur to determine reasons, and reporting performance to regional Management Teams. (In place and ongoing)

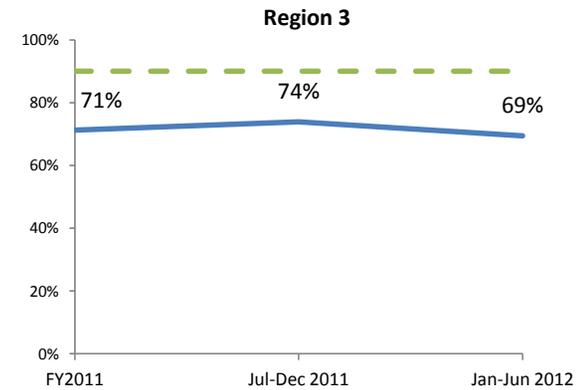
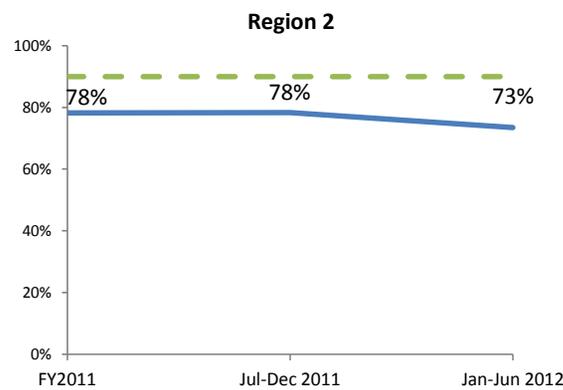
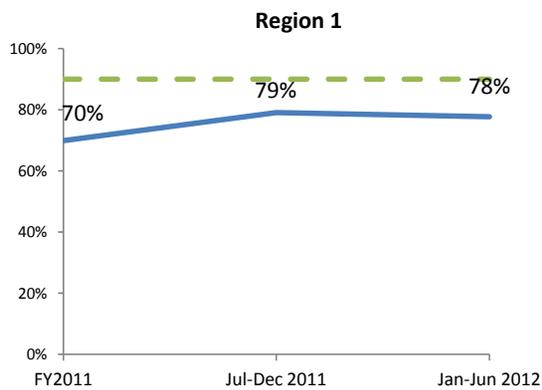
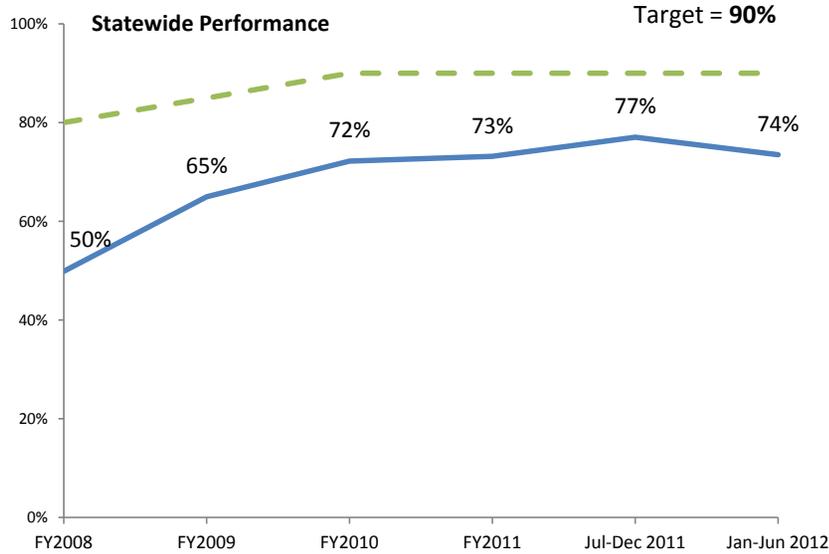
## Outcome 2: Caseloads At or Below 18 Cases

Caseworkers will have caseloads at or below 18.0 cases per caseworker.



### SUMMARY

- Performance for January to June 2012 is 74% which is a slight decline in performance from the previous reporting report.
- This measure counts social workers, who served at least one child in out-of-home care, with caseloads of 18 children or fewer. The majority of social workers are Child and Family Welfare Services (CFWS) workers. The measure also counts social workers who serve only one or a few children in out-of-home care (i.e. Child Protective Services, Family Reconciliation Services, and Voluntary Family Services).
- This is a point in time measure and not an average over time.
- This data does not reflect the caseload report methodology used by CA Management.



## Children's Administration

### Caseloads At or Below 18 Cases

Caseworkers will have caseloads at or below 18.0 cases per caseworker.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Workers	Region 1		Region 2		Region 3	
				Percent	Total Workers	Percent	Total Workers	Percent	Total Workers
Jan-Jun 2012	74%	90%	923	78%	269	73%	320	69%	334
Jul-Dec 2011	77%	90%	931	79%	272	78%	341	74%	341
FY2011	73%	90%	939	70%	273	78%	335	71%	331
FY2010	72%	90%	963	Regional Breakout Data Not Available Prior to FY2011					
FY2009	65%	80%	980						
FY2008	50%	70%	1026						

<b>Measure definition</b>	Percentage of Children's Administration social workers carrying cases of children in the Braam class with caseloads at 18.0 or fewer.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	Point in Time Data, As of the First Day of the Last Month of the Reporting Period
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This outcome measure is unchanged in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<p>1 The counts are point in time as of the first day of the report month. Consistent reporting months have not been used due to timing of development and availability of measure data. 9/08 was used for FY2008 as it was the first month performance data for this outcome was available. 1/09 was used for FY2009 as it was the last month CA had confidence in the data as it was prior to the conversion to FamLink. For FY2010 and subsequent reporting periods the last month of the reporting period was used.</p> <p>2 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 2: Caseloads At or Below 18 Cases**

**Caseworkers will have caseloads at or below 18.0 cases per caseworker.**

Caseloads are affected by children entering and leaving out-of-home care. CA has a strong focus on reducing the length of time children and youth spend in out of home care. These efforts achieve safe legal permanency for children and help reduce social worker's caseloads.

**Prior Reporting Period Strategies**

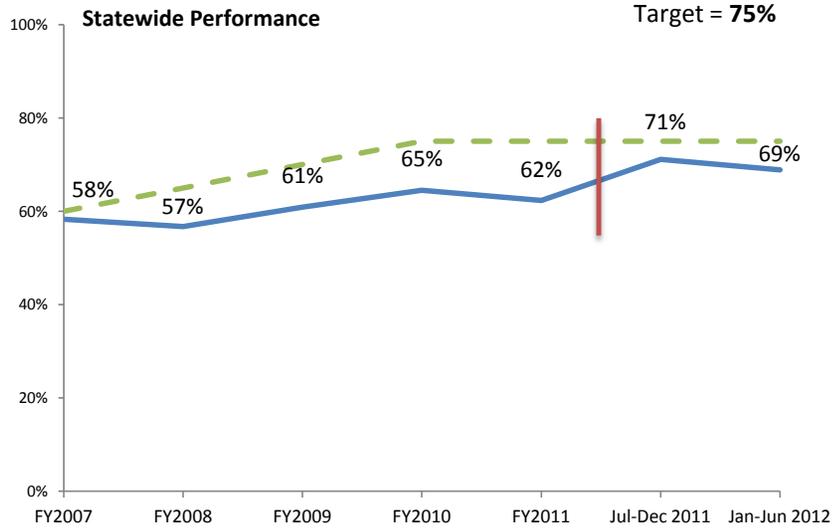
- Monitor region, office, unit, and social worker caseloads monthly and make staffing adjustments as necessary. Revise InfoFamLink Caseload report to provide more accurate data as well as develop and implement a process to identify staff with high and low caseloads for explanation by the regions.
- Conduct additional Permanency Roundtables to support permanency planning for individual children and implement strategies identified during the Permanency Roundtables already conducted as follow up.

**Next Reporting Period Strategies**

- Monitor social worker caseload in each region, office, and unit and as needed, re-allocate existing staff and vacant positions. (Ongoing)
- Implement process to identify staff with high and low caseloads in each region for use in discussion of any additional strategies needed. (October 2012)
- Safely reduce the caseload of children and youth in out of home care by:
  - Conducting Permanency Roundtables for approximately 200 children to expedite legal permanency for these children. In 2012, the focus of the Permanency Roundtables includes youth who have been in care the longest, large sibling groups, youth who frequently run from care, and children returning after failed adoptions. (June 2012 – September 2012)
  - Providing monthly information to the regions on timeframes to steps in the dependency process from integrated Children’s Administration and Juvenile Court data, to support regions’ efforts to reduce timeframes to permanency. (Ongoing)
  - Implementing Unified Home Studies to reduce the time to adoption and guardianship. (August 2012)
  - Contracting for home studies for adoption purposes for legally free children living in their home of choice so adoptions can be finalized. (September 2012 – February 2013)

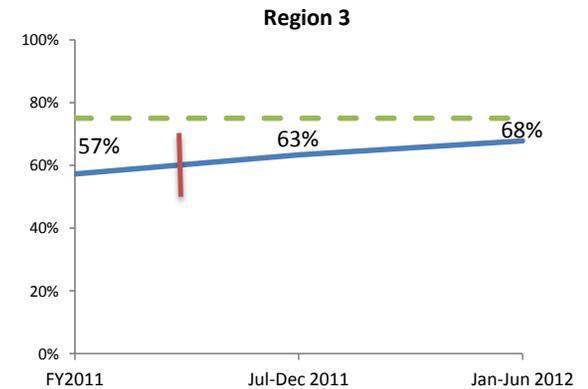
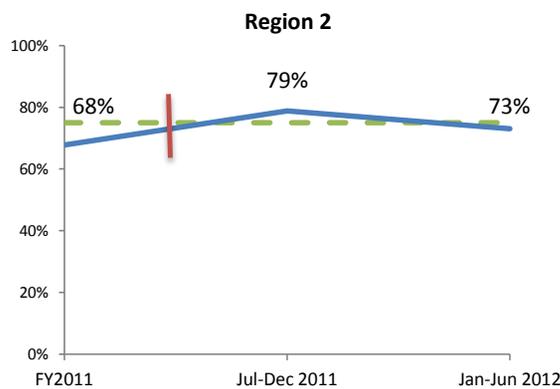
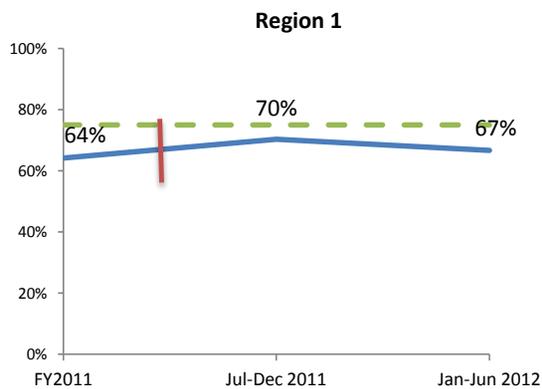
## Outcome 7: Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.



### SUMMARY

- For January to June 2012, a targeted case review found that 69% of children placed in out-of-home care were placed with their siblings.
- Region 2 was the highest performer during the reporting period at 73%, with 19 of their 26 cases rated as fully compliant.
- The case review found:
  - 84% of children with only one sibling removed at the same time were placed together.
  - 53% of children with more than one sibling removed at the same time were placed together.



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### Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	69%	75%	90	67%	36	73%	26	68%	28
Jul-Dec 2011	71%	75%	90	70%	27	79%	33	63%	30
FY2011	62%	75%	1320	64%	355	68%	403	57%	562
FY2010	65%	75%	1237	Regional Breakout Data Not Available Prior to FY2011					
FY2009	61%	70%	1723						
FY2008	57%	65%	2385						
FY2007	58%	60%	Data Not Readily Available						

<b>Measure definition</b>	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.
<b>Data source</b>	Case Review
<b>Data supplier</b>	Carrie Kendig, Child and Family Welfare Services Program Manager, Children's Administration
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #6.
<b>Data notes</b>	<p>1 Performance is determined on the percent of cases in which siblings were placed together out of those in which siblings were removed together and remained in care at least 30 days, excluding from the numerator and denominator of the measure those not placed together due to appropriate exceptions.</p> <p>2 "Sibling" is defined as a child's birth brother, birth sister, adoptive brother, adoptive sister, half-brother or half-sister, or as defined by the law or custom of the Indian child's tribe for an Indian child as defined in RCW 13.38.040.</p> <p>3 Population includes cases where more than one child was removed at the same time, in an open placement excluding trial return home, in out-of-home care for at least 30 days and placed into care during the reporting period.</p> <p>4 Population excludes: Children in the custody of Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children.</p> <p>5 Compliance with the full compliance measure is achieved when the three questions included in the review are rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a>.</p> <p>6 Data for FY2007 through FY2011 are not directly comparable to data for July-December 2011. Prior time periods count the number and percentage of children in out-of-home care more than 30 days that are placed with all of their siblings at initial placement, for all children with siblings under CA Placement and Care Authority. July-December 2011 uses a case review of 90 cases in which siblings were removed together and remained in care at least 30 days, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>7 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

## Outcome 7: Sibling Placement

Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.

Placing sibling groups in the same home maintains family connections and reduces the loss experienced by children removed from their home.

### Prior Reporting Period Strategies

- Revise the Placement Priorities policy to clarify expectations for siblings to be placed together and approval requirements when siblings are not placed together. Provide online training to staff on the new exceptions and approval requirements.
- Establish and implement an ongoing quality assurance process with the regional Placement Coordinators to identify barriers and solutions to strengthen sibling placement protocols and practice.
- Release RFP to increase capacity by contracting with a child centered agency to recruit and retain quality foster families who have skills to meet the needs of sibling groups of three or more. The Request for Proposal will include a target increase of 10% each contract year through incentive payments. According to national research on more than 14,000 children who ran away from out-of-home care, children placed with siblings are less likely to run than those placed on their own.

### Next Reporting Period Strategies

- Publish an article through the Caregiver Connection Newsletter, listserv and Child Placing Agency list serve asking all licensed foster parents to consider safely increasing their licensed capacity to accommodate sibling groups of 3 or more. (November 2012)
- Determine the feasibility of expanding the placement staffing infrastructure that currently exists in Region 2 to the other two regions. Region 2 has achieved the highest level of sibling placements for the last two Semi-annual case reviews, which appears to be a reflection of a newly implemented placement desk model. Region 2's model consists of:
  - Centralizing placement supervisors and coordinators in an effort to utilize placement resources more efficiently in their local areas.
  - Performing quality assurance reviews on placement decisions and documentation.
  - Following siblings initially separated until placement together is achieved, when it is in the best interest of all siblings.

Recommendations will be reported to Children's Administration Leadership Team. (November 2012)

**Outcome 7: Sibling Placement**

**Children in out-of-home care will be placed with their siblings who are also in out-of-home care whenever possible.**

**Placing sibling groups in the same home maintains family connections and reduces the loss experienced by children removed from their home.**

**Next Reporting Period Strategies** (continued)

- Continue ongoing quality assurance process to review cases and to monitor performance in each region. The goal of the quality assurance process is to:

- Monitor the effectiveness of strategies implemented.
- Identify areas caseworkers may need additional support or follow-up on required documentation.
- Discuss barriers and successes related to performance with Children's Administration Leadership Team.

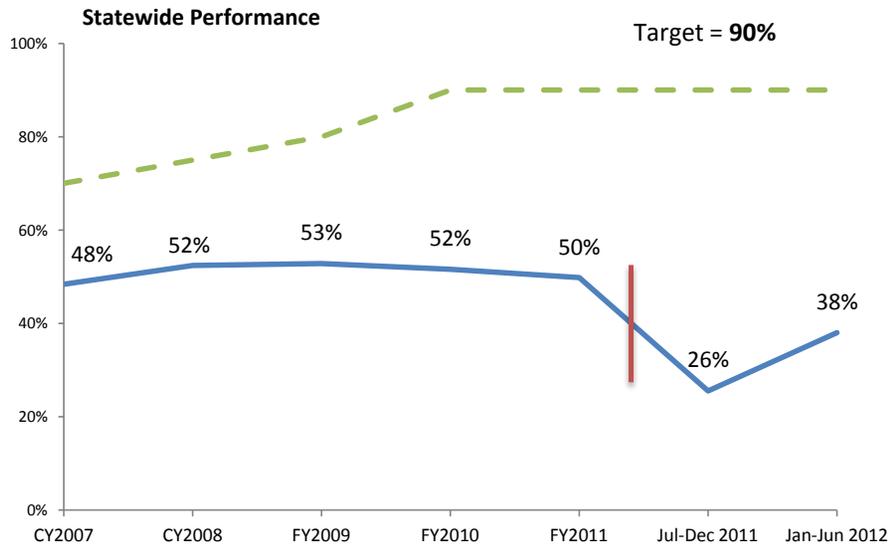
(December 2012)

- Contract with a child centered agency to recruit and retain quality, safe, loving foster families who have the skills to serve brothers and sisters, who span across age ranges, to meet the needs of sibling groups of three or more. The contract will improve recruitment and retention efforts through a consistent, data driven statewide approach which includes financial incentives for achieved outcomes. The number of foster families for sibling groups that are recruited with a capacity of 3 or more children will be increased by ten percent, as measured by the total number of foster families licensed by the CA Division of Licensed Resources by each region during Sate Fiscal Year 2013 whose license allows for three or more children. (October 2012)

- Provide training to social workers and caregivers by Dr. Richard Delaney, an internationally known clinical psychologist and speaker to foster, kinship, and adoptive parents, a consultant for Casey Family Programs and other foster care and adoption agencies across the county. The training will focus on work with siblings in foster care, and specifically address the long-term impact of sibling separation on placement stability and well-being, key factors in sibling placements, state policies regarding sibling placements, mitigating loss when siblings are separated, and tips to help caregivers who are caring for siblings. (October 2012)

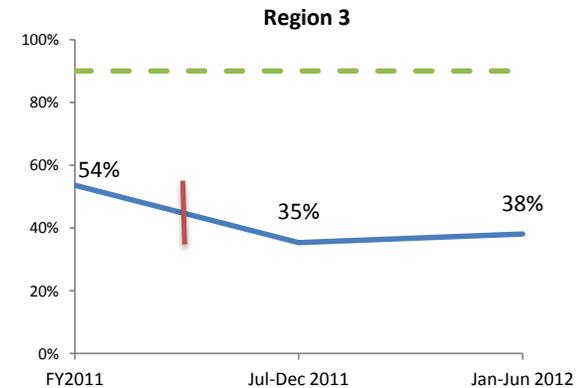
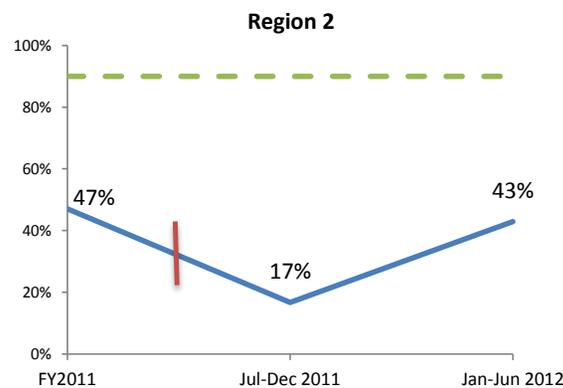
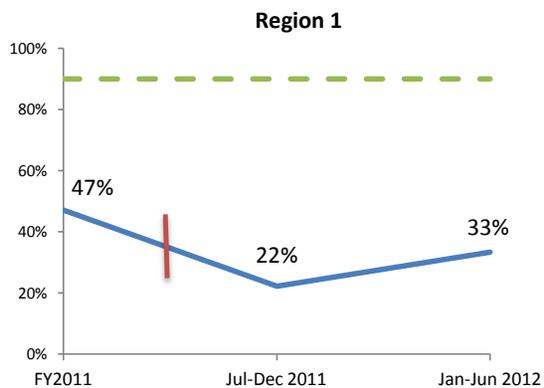
## Outcome 8: Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.



### SUMMARY

- For January to June 2012, a targeted case review found that 38% of children placed apart from their siblings had two or more monthly visits or contacts with their siblings.
- Region 2 was the highest performer during the reporting period at 43%, with 6 of their 14 cases rated as fully compliant.
- While the statewide performance did not meet the full compliance measure, the targeted case review found that 48%, 15 of the 31 non-compliant cases had indicators of progress. In these cases, visits occurred but documentation did not include specific dates the visits occurred.



## Children's Administration

### Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	38%	90%	50	33%	15	43%	14	38%	21
Jul-Dec 2011	26%	90%	47	22%	18	17%	12	35%	17
FY2011	50%	90%	898	47%	280	47%	249	54%	369
FY2010	52%	90%	863	Regional Breakout Data Not Available Prior to FY2011					
FY2009	53%	80%	846						
CY2008	52%	75%	584						
CY2007	48%	70%	430						

<b>Measure definition</b>	Percent of cases rated as compliant (out of the total rated compliant or non-compliant) by case review.
<b>Data source</b>	Case Review
<b>Data supplier</b>	Carrie Kendig, Child and Family Welfare Services Program Manager, Children's Administration
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #6.
<b>Data notes</b>	<p>1 Performance is determined on the percent of cases in which siblings placed apart had two or more monthly visits or contacts out of all those in which siblings were placed apart, excluding from the numerator and denominator of the measure those cases in which sibling visits or contacts did not occur due to circumstances consistent with the agreed upon exceptions.</p> <p>2 "Sibling" is defined as a child's birth brother, birth sister, adoptive brother, adoptive sister, half-brother or half-sister, or as defined by the law or custom of the Indian child's tribe for an Indian child as defined in RCW 13.38.040.</p> <p>3 Population includes children in an open placement excluding trial return home and in out-of-home care for at least 30 days.</p> <p>4 Population excludes children in the custody of: Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children.</p> <p>5 Compliance with the full compliance measure is achieved when the three questions included in the review are rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a>.</p> <p>6 Data for FY2005 through FY2011 are not comparable to FY2012. July-December 2011 uses case review of 50 cases of children who have been separated from at least one sibling as a result of the child's placement in out-of-home care, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculates interview responses from randomly selected licensed foster parents and unlicensed caregivers. The CY2007 – FY2011 measure changed over time preventing comparison of performance across time. In 2007, the survey outcome was measured by a single question which asked about visits and contacts with siblings. In 2008, the question was separated into two questions, one about visits, and one about contacts. Prior to FY2010-Q2 the survey was significantly changed to ask questions about each sibling relationship.</p> <p>7 Compliance with this outcome does not require consideration of regional variation due to the relatively small number of cases that are reviewed in the reporting period.</p>

## Outcome 8: Sibling Visits / Contacts

Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.

Children's Administration is committed to children being placed with their brothers and sisters and when that is not possible supporting their relationships through frequent visits and contacts.

### Prior Reporting Period Strategies

- Revise the Parent/Child/Sibling Visit policy to clarify expectations for siblings to visit or have contact when they are placed apart and approval requirements for exceptions to this policy. Provide online training to staff on the new requirements for approval and exceptions when siblings are placed apart.
- Develop and implement guidance on required documentation for social workers and supervisors to document who, when and where sibling visits or contacts occurred and documentation of supervisory approval for exceptions.
- Establish an ongoing quality assurance process with the regional quality assurance leads to identify barriers and solutions to strengthen sibling visitation/contact protocols and practice. Patterns and themes as to why siblings are not visiting or having contact will be collected and recommendations will be shared with leadership to improve practice.

### Next Reporting Period Strategies

- Identify regional trainers to provide direct training to social workers and supervisors regarding the statewide siblings visit policy, procedures and documentation requirements. This training will provide examples of how to document both visits and contacts in FamLink using a discrete case note code, as well as a template for documentation and review of procedures for exceptions to policy. (December 2012)
- Establish a short-term action oriented workgroup to discuss ways Children's Administration can increase the frequency and documentation of sibling visits and contacts. The workgroup would consist of representatives from caregivers, social workers, Passion to Action, and visitation contract providers. (October 2012)
- Release new functionality in FamLink that allows supervisors to review critical case information more effectively during their Supervisor Case Reviews. The Supervisor Checklist in FamLink will make it easier for supervisors to monitor Visitation Plans. The Checklist includes a link to the most current Visit Plan, or makes it more evident if one has not been created. (September 2012)
- Explore increasing funding for existing visitation contracts within the current budget to increase capacity and providers statewide where needed. If possible, this strategy could significantly increase sibling visits and reduce workload for social workers. (December 2012)

**Outcome 8: Sibling Visits / Contacts**

**Children placed apart from their siblings will have two or more monthly visits or contacts (not including staffing meetings or court events), with some or all of their siblings, unless CA determines or their has been a judicial finding that it is contrary to the child's health, safety or welfare or would hinder reunification efforts.**

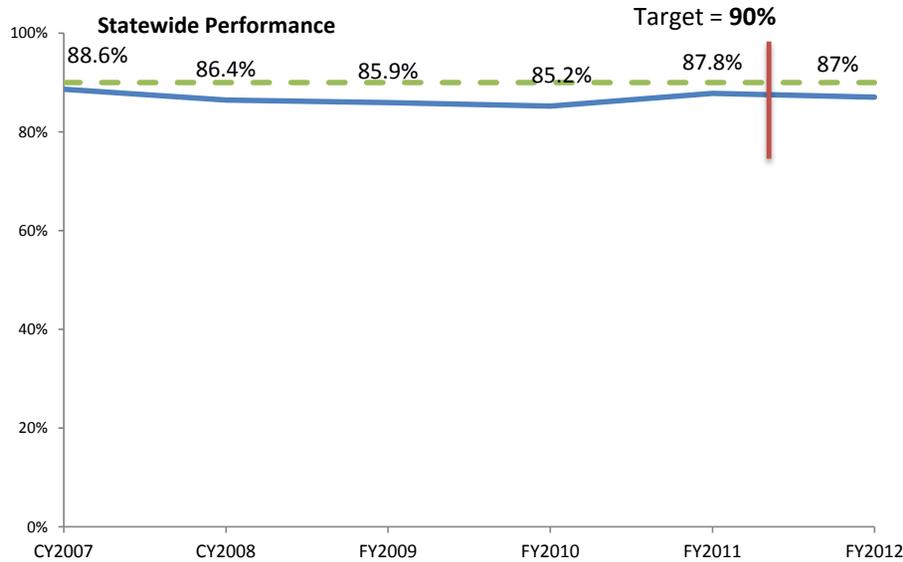
**Children's Administration is committed to children being placed with their brothers and sisters and when that is not possible supporting their relationships through frequent visits and contacts.**

**Next Reporting Period Strategies** (continued)

- Partner with current Independent Living (IL) Providers to gather and document the frequency of sibling visits and contacts, as well as help identify barriers during their monthly contacts with youth. IL Providers are responsible for helping youth identify potential positive connections and identify possible barriers to meeting with family members. (October 2012)
  
- Continue to establish an ongoing quality assurance process which includes reviewing cases to monitor performance in each region. The goal of the quality assurance process is to:
  - Monitor the effectiveness of strategies implemented.
  - Identify areas caseworkers may need additional support or follow-up on required documentation.
  - Discuss barriers and successes related to performance with Children's Administration Leadership Team.(December 2012)
  
- Discuss results with the Children's Administration Continuous Quality Improvement (CQI) Board members to identify barriers and solutions and strengthen regional practice of sibling visits and contacts. (In place and ongoing)

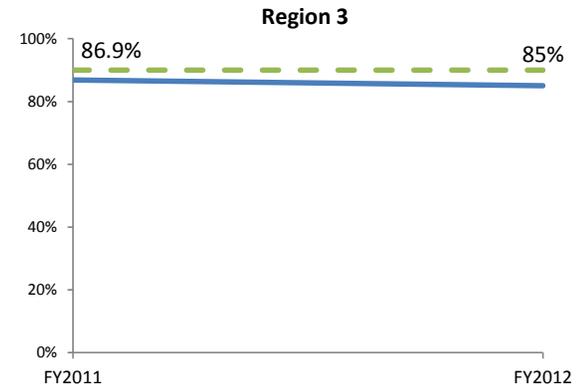
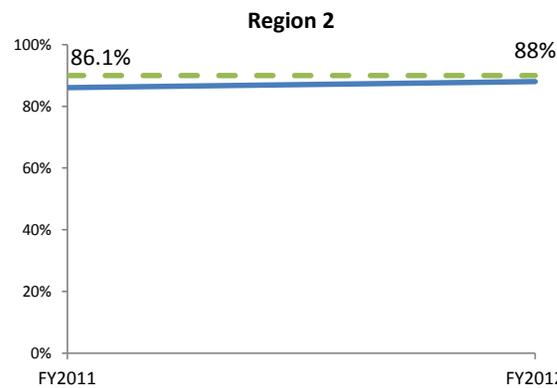
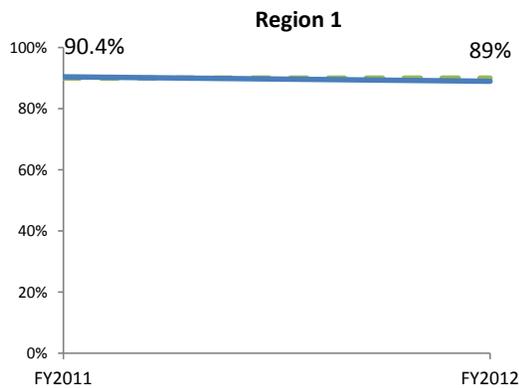
## Outcome 9: Caregiver Training

Licensed caregivers will report adequate training for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.



### SUMMARY

- For FY 2012, 87% of foster parents reported they received adequate training for their roles and responsibilities.
- Performance has remained relatively stable over the past five years.
- Regional performance during FY 2012 ranged between 85-89%. Region 1 was the highest performer.
- Results for this outcome are now collected by DSHS Management Information Survey Unit.



**Children's Administration**  
**Caregiver Training**

September 2012

Licensed caregivers will report adequate training for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Caregivers	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
FY2012	87%	90%	1354	89%	419	88%	365	85%	570
FY2011	88%	90%	900	90%	282	86%	252	87%	366
FY2010	85%	90%	997	Regional Breakout Data Not Available Prior to FY2011					
FY2009	86%	90%	960						
CY2008	86%	90%	836						
CY2007	89%	90%	743						

<b>Measure definition</b>	Percentage of licensed caregivers who report adequate training for their roles and responsibilities.
<b>Data source</b>	Survey of Foster Parents and Caregivers in Washington State
<b>Data supplier</b>	Nancy Raiha, MSW, Ph.D., Director, Management Information & Survey Research, DSHS Planning, Performance & Accountability
<b>Period</b>	State Fiscal Year
<b>Next update</b>	September 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #
<b>Data notes</b>	<p>1 Percentage of randomly selected licensed caregivers reporting adequate training for their roles and responsibilities, by region and for the state as a whole (including but not limited to emotional, behavioral, developmental, medical, educational advocacy, birth parents and cultural competency).</p> <p>2 This outcome is measured by one question which asks foster parents to think about all of their training in the last three years.</p> <p>3 Data for CY2007 through FY2011 are not comparable to FY2012 and ongoing. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. Starting with the FY2012 data, Children’s Administration used a survey conducted by DSHS Management Information and Survey Unit which ask foster parents a single question about adequate training.</p> <p>4 To view the complete FY2012 Survey of Foster Parents and Caregivers in Washington State Report published by DSHS Management Information and Survey Unit and prior year reports published by Washington State University visit the CA internet site at the following web address:  <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a></p> <p>5 Compliance with this outcome requires the full compliance measure to be met. In addition, no region’s performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 9: Caregiver Training**

**Licensed caregivers will report adequate training for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.**

**Children's Administration is committed to providing foster parents and caregivers high quality, accessible and consistent training statewide that prepares them to meet their roles and responsibilities.**

**Prior Reporting Period Strategies**

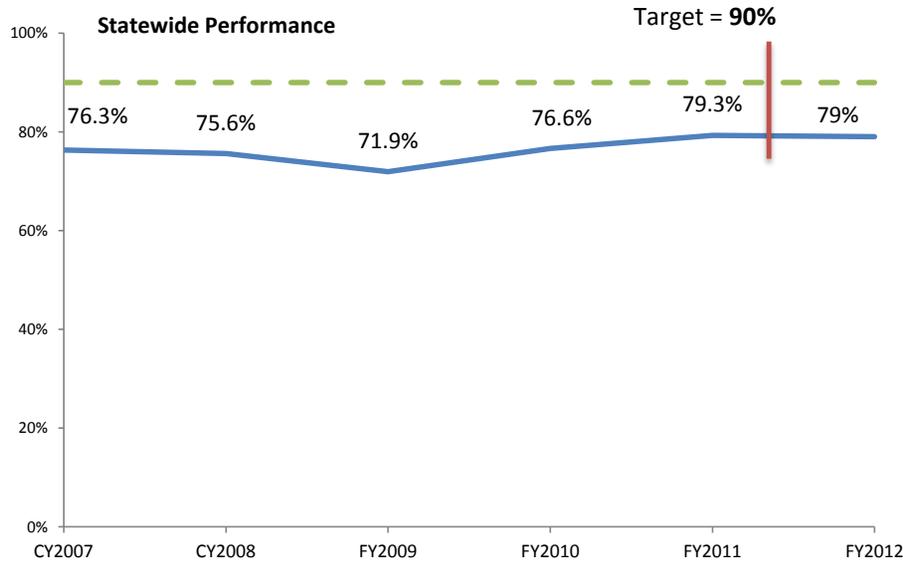
- Finalized and implemented the Caregiver Training Improvement Plan which revised timeframe requirements for foster parent training, implemented a new mandatory curriculum titled, “So You’ve Had Your First Placement” and reduced training requirements based on years of foster care licensure.
- Increased the “Parent Plus” post-licensing training by six hours, added three new topics and made this a mandatory training to be completed by the end of the foster parents second year of licensing. Three new topics were added to the curriculum including: Sexually Aggressive Youth (SAY) & Physically Assaultive Youth (PAY), Grief and Loss, and Essential Connections.
- Connected with American Indian caregivers to identify and obtain information regarding their satisfaction, issues, barriers, and recommendations to improve caregiver training, including both tribal and state licensed foster parents through Regional Disproportionality Committees.
- Conducted ongoing evaluation of the quality of Caregiver Training through reviews of caregiver participant training evaluations, comments from RFTI training evaluations, and consultations with caregivers at regional meetings.

**Next Reporting Period Strategies**

- Finalize competencies related to the statewide education and training of foster and relative caregivers. The Alliance for Child Welfare Excellence will develop and implement competencies for foster parents. These competencies will provide a roadmap for learning and development. They will be used for determining training needs, identifying gaps in existing curriculum and new curriculum needed, preparing trainers and implementing transfer of learning activities for foster parents. Children’s Administration is consulting with the National Resource Center of Organizational Improvement on this project. (December 2012)
- Continue State and Regional Foster Parent Advisory Committees and solicit feedback about current training and future training needs. (Ongoing)
- Conduct review of narrative responses from the Annual Foster Parent Survey, and quarterly thereafter, conducted by DSHS Management Information Survey Research Unit to identify future strategies and areas for improvement related to foster parent training. (November 2012)

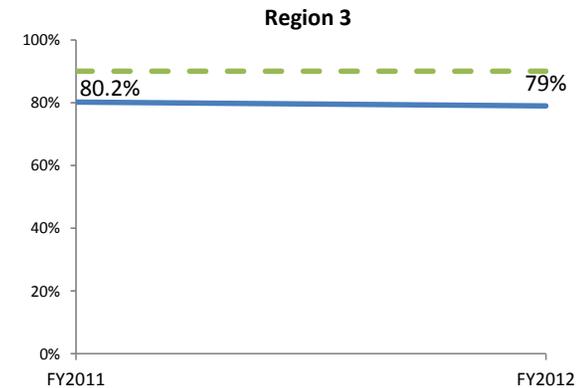
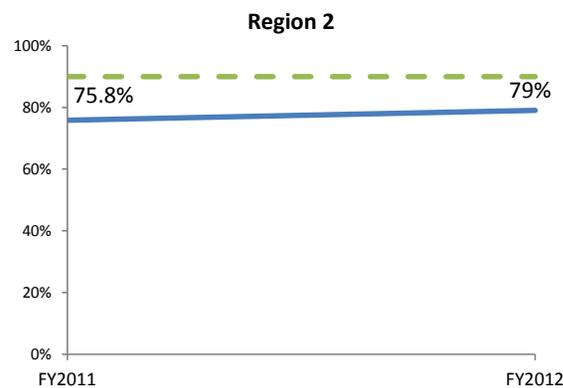
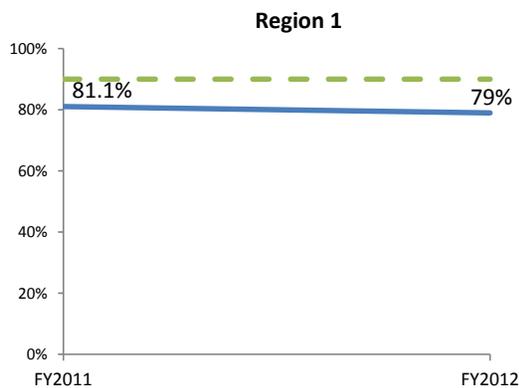
## Outcome 10: Caregiver Support

Licensed caregivers will report adequate support for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.



### SUMMARY

- For FY 2012, 79% of foster parents reported they received adequate support for their roles and responsibilities.
- Performance has remained relatively stable since CY 2007 and shows strong improvement since poorer FY 2009 performance.
- Regional performance for FY 2012 was consistent across all regions with each of them at 79%.
- Results for this outcome are now collected by DSHS Management Information Survey Unit.



## Children's Administration

### Caregiver Support

Licensed caregivers will report adequate support for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Caregivers	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
FY2012	79%	90%	1356	79%	419	79%	368	79%	569
FY2011	79%	90%	3674	81%	1139	76%	1038	80%	1497
FY2010	77%	90%	3962	Regional Breakout Data Not Available Prior to FY2011					
FY2009	72%	90%	4029						
CY2008	76%	90%	3362						
CY2007	76%	90%	2904						

<b>Measure definition</b>	Percentage of licensed caregivers who report adequate support for their roles and responsibilities.
<b>Data source</b>	Survey of Foster Parents and Caregivers in Washington State
<b>Data supplier</b>	Nancy Raiha, MSW, Ph.D., Director, Management Information & Survey Research, DSHS Planning, Performance & Accountability
<b>Period</b>	State Fiscal Year
<b>Next update</b>	September 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #
<b>Data notes</b>	<p><b>1</b> Percentage of randomly selected licensed caregivers reporting adequate support for their roles and responsibilities, by region and for the state as a whole (including but not limited to crisis support, timely notification about case planning meetings, and cultural competency resources).</p> <p><b>2</b> This outcome is measured by one question which asks foster parents if they got adequate support over the past year.</p> <p><b>3</b> Data for CY2007 through FY2011 are not comparable to FY2012 and ongoing. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. Starting with the FY2012 data, Children's Administration used a survey conducted by DSHS Management Information and Survey Unit which ask foster parents a single question about adequate training.</p> <p><b>4</b> To view the complete FY2012 Survey of Foster Parents and Caregivers in Washington State Report published by DSHS Management Information and Survey Unit and prior year reports published by Washington State University visit the CA internet site at the following web address:  <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a></p> <p><b>5</b> Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 10: Caregiver Support**

**Licensed caregivers will report adequate support for their roles and responsibilities about children for whom they provide care so that the caregivers are capable of meeting their responsibilities for providing for the children in their care.**

**Children's Administration is committed to providing the support foster parents need to care for dependent children in their home.**

**Prior Reporting Period Strategies**

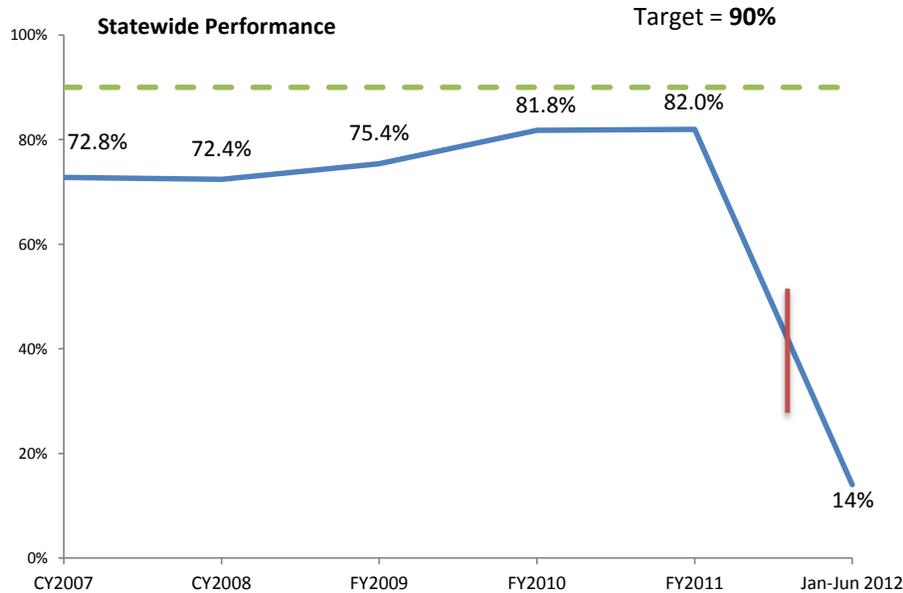
- Consolidated online information and sent communication to staff and caregivers about their right to be heard in court, and timely notification of court hearings and Shared Planning (Family Team) meetings. To strengthen practice, a communication was sent to staff and caregivers with information reminding them of the corresponding law, policy and practice expectations, and available forms.
- Encouraged foster parents to be proactive and explore the use of caregivers reports to court when they could not attend in person by posting on the foster parent web page the current Caregiver's Report to the Court and notifying caregivers through the Caregiver Connection about the Caregiver Report to the Court and the instructional piece.
- Implemented new training for caregivers titled "So You've Had Your First Placement". The curriculum covers the caregiver's right to be heard in court and the Caregiver Report to Court form.

**Next Reporting Period Strategies**

- Revise the DLR/CPS Guide for Foster Parents to provide support and instant information to foster parents when involved in a CPS or licensing investigation. This new guide is intended to increase the morale of foster parents and caregivers, which is expected to increase the retention and recruitment rate. (November 2012)
- Enhance communication of vital information with caregivers about child welfare issues on a regular, ongoing basis through the use of Children's Administration's website and Foster Parent Connections website. Examples include posting the new quarterly foster parent statewide training schedule and announcing that FamLink now prompts social worker's 30 days prior to a court hearing to remind foster parents of the upcoming court hearing and will remind foster parents to submit the Foster Parent report to the court. (November 2012)
- Consult with the National Resource Center (NRC) for Recruitment and Retention of Foster and Adoptive Parents to review and update the Caregiver Support Improvement Plan for use by the newly identified Foster Family Recruitment and Retention Contractor. The plan is designed to improve relationships and strengthen support of caregivers. (December 2012)
- Conduct review of narrative responses from the Annual Foster Parent Survey, and quarterly thereafter, conducted by DSHS Management Information Survey Research Unit to identify future strategies and areas for improvement related to foster parent support. (November 2012)

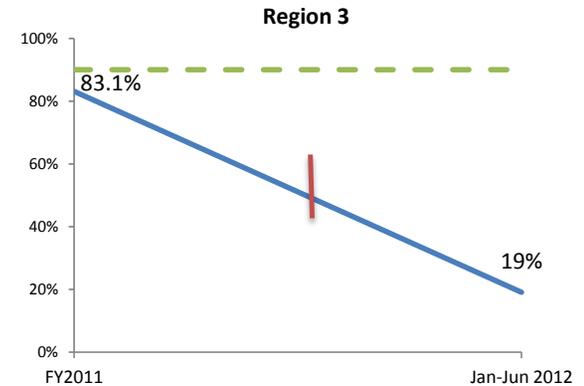
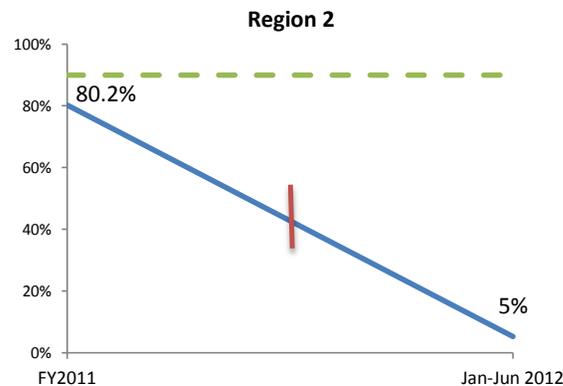
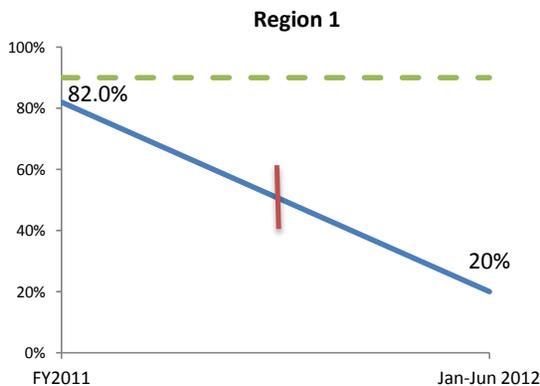
## Outcome 11: Caregiver Information

Licensed caregivers will report adequate provision of information about the needs of children placed with them (including, but not limited to, behavioral, medical, developmental and educational needs).



### SUMMARY

- Results for this outcome are now collected through a targeted case review which measures whether the caseworker provided the caregiver a completed Child Information/Placement Referral form within the required timeframes.
- For January to June 2012, a targeted case review found in 14% of reviewed cases the caregiver received and signed the Child Information/Placement Referral form within the required timeframes.
- Region 1 was the highest performer during the reporting period at 20%, with 2 of their 10 cases rated fully compliant.
- The targeted case review found that 37%, 16 of the 43 non-compliant cases had indicators of progress. In these cases the Child Information/Placement Referral form was completed but documentation could not be located to verifying the form was provided to the caregiver.



**Children's Administration**  
**Caregiver Information**

September 2012

Licensed caregivers will report adequate provision of information about the needs of children placed with them (including, but not limited to, behavioral, medical, developmental and educational needs).



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases*	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	14%	90%	50	20%	10	5%	19	19%	21
FY2011	82.0%	90%	1744	82.0%	506	80.2%	486	83.1%	752
FY2010	81.8%	90%	1947	Regional Breakout Data Not Available Prior to FY2011					
FY2009	75.4%	90%	2002						
CY2008	72.4%	90%	2135						
CY2007	72.8%	90%	1532						

\* For FY2011 - CY2007 the number identified in the Total Applicable Cases column represents the total applicable caregivers who responded to the survey.

<b>Measure definition</b>	Percentage of licensed caregivers who report adequate support for their roles and responsibilities.
<b>Data source</b>	Case Review
<b>Data supplier</b>	Brenda Villarreal, Statewide CHET Program Manager, Children's Administration
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See data note #6.
<b>Data notes</b>	<p><b>1</b> Performance is determined on the percent of cases in which the caseworker provided the caregiver a completed Child Information / Placement Referral Form (DSHS 15-300). Compliance is achieved when the referral form is signed by the caregiver indicating they received the information and dated showing that they received the information within the required timeframes or verified by Department records showing an email containing the information was sent to the foster parent within the required timeframe.</p> <p><b>2</b> The required timeframes are: within 72 hours of an initial placement; and at or before a planned change in placement or within 24 hours of an urgent placement change.</p> <p><b>3</b> Population includes children in an open placement excluding trial return home and in out-of-home care for at least 30 days.</p> <p><b>4</b> Population excludes children in the custody of: Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children; and children placed in a licensed facility.</p> <p><b>5</b> Compliance with the full compliance measure is achieved when the question included in the review is rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a>.</p> <p><b>6</b> Data for CY2007 through FY2011 are not comparable to FY2012. FY2012 uses case review of 50 cases as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011. Data for CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculates interview responses from randomly selected licensed foster parents and unlicensed caregivers.</p> <p><b>7</b> Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 11: Caregiver Information**

**Licensed caregivers will report adequate provision of information about the needs of children placed with them (including, but not limited to, behavioral, medical, developmental and educational needs).**

**Children's Administration is committed to providing complete information to foster parents as it is essential to meeting the needs of the children for whom they provide care.**

**Prior Reporting Period Strategies**

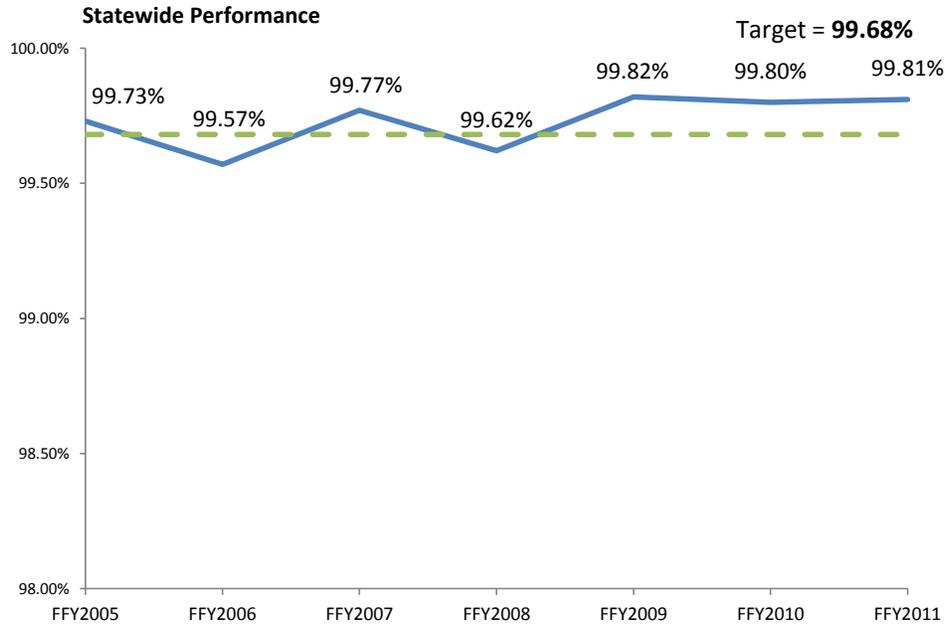
- Continued to have Regional CHET Supervisors monitor and take steps to strengthen provision of CHET Reports to caregivers by mail within 5 days of completion.
- Developed and implemented a performance report using the Statewide CHET Database to track and monitor the timeframe CHET reports are mailed to caregivers.
- Revised the standardized cover letter mailed to caregivers with the CHET Screening Report to emphasize the areas covered to include information about the child/youth's medical, developmental, educational, and behavioral needs as assessed in the Washington State University administered Foster Parent and Caregiver Survey.
- Continued to provide Child Health Information to caregivers by implementing the DSHS Fostering Well-Being Program through a partnership with the Aging and Disability Services Administration (ADSA) and the Medicaid Purchasing Administration's (MPA).
- Reinforced policies to support social workers' role to provide information to caregivers. Children's Administration sent a memo to remind social workers of the importance of sharing information with caregivers about the children and youth in their care at the time of placement and throughout a child's stay in care.

**Next Reporting Period Strategies**

- Post information on the Children's Administration Social Worker Forms intranet website directing staff to print two copies of the Child Information Placement Referral form to be signed by the caregiver. (September 2012)
- Conduct refresher training regarding the changes to the completion times and documentation requirements for the Child Information Placement Referral form by having Placement Coordinator Supervisors or Area Administrator provide direct training to staff. (November 2012)
- Establish an ongoing quality assurance process to review cases and monitor performance in each region. The goal of the quality assurance process is to:
  - Monitor the effectiveness of strategies implemented.
  - Identify areas caseworkers may need additional support or follow-up on required documentation.
  - Discuss barriers and successes related to performance with Children's Administration Leadership Team. (December 2012)
- Publish quarterly articles in the Caregiver Connection newsletter reminding caregivers they should expect to receive the Child Information Placement Referral form when a child is newly placed in their home. This will assist the department in getting more forms completed as it will be an additional reminder for social workers. (November 2012)
- Utilize Family Team Decision Making Coordinators to include the completion and documentation requirements for the Child Information Placement Referral form into the FTDM process when an initial placement or placement change occurs. FTDM Coordinators will be trained to the new practice in November 2012 at their next statewide meeting. (November 2012)

## Outcome 13: Victims of Child Abuse and/or Neglect by Licensed Foster Parent or Facility Staff

The percentage of children who are not victims of a founded report of child abuse or neglect by a foster parent or facility staff member will meet or exceed the federal Child and Family Services Review (Round 2) standard.



### SUMMARY

- FFY2011 performance of 99.81% exceeded the federal Child and Family Services Review standard of 99.68%.
- Children's Administration has exceeded the full compliance measure of 99.68% for 18 consecutive months.

## Children's Administration

September 2012

### Victims of Child Abuse and/or Neglect by Licensed Foster Parent or Facility Staff

The percentage of children who are not victims of a founded report of child abuse or neglect by a foster parent or facility staff member will meet or exceed the federal Child and Family Services Review (Round 2) standard.



DATE	Statewide Ratio	Full Compliance Measure	Region 1	Region 2	Region 3
FFY2011	99.81%	99.68%	Regional Breakouts Do Not Apply to this Measure		
FFY2010	99.80%	99.68%			
FFY2009	99.82%	99.68%			
FFY2008	99.62%	99.68%			
FFY2007	99.77%	99.68%			
FFY2006	99.57%	99.68%			
FFY2005	99.73%	99.68%			

<b>Measure definition</b>	Percent of children in out-of-home care without a founded allegation of abuse or neglect by a foster parent or facility staff person, including non-licensed relatives
<b>Data source</b>	AFCARS Profile
<b>Data supplier</b>	Cindy Ellingson, Program Manager, Children's Administration
<b>Period</b>	Federal Fiscal Year
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<p>1 Measure as reported in the Washington Child and Family Services Review (CFSR) Data Profile: February 1, 2012.</p> <p>2 CFSR Measure: Absence of Child Abuse and/or Neglect in Foster Care (12 months) has a federal standard 99.68% or more (or 0.32 percent or less). The national median = 99.5% and 25th percentile for state performance= 99.30%.</p> <p>3 The CFSR data element is defined as "Of all children who were served in foster care during the reporting period, what percentage were found not to be victims of "substantiated" or "indicated" maltreatment."</p> <p>4 A child is counted as having been maltreated in foster care if the perpetrator of the maltreatment was identified as a foster parent or residential facility staff.</p> <p>5 2005 - 2009 data has been updated to reflect the Federal Fiscal Year (FFY) performance period and replaces all previous performance data submitted to the Braam Oversight Panel. Due to the difference in State and Federal reporting periods, this measure has a data lag of approximately one year.</p> <p>6 Measure excludes parents as perpetrators.</p> <p>7 Counts of children maltreated in foster care are derived from NCANDS, while counts of children placed in foster care are derived from AFCARS.</p>

**Outcome 13: Victims of Child Abuse and/or Neglect by Licensed Foster Parent or Facility Staff**

The percentage of children who are not victims of a founded report of child abuse or neglect by a foster parent or facility staff member will meet or exceed the federal Child and Family Services Review (Round 2) standard.

Children's Administration is committed to ensuring children and youth are safe from abuse and neglect in out-of-home care.

**Prior Reporting Period Strategies**

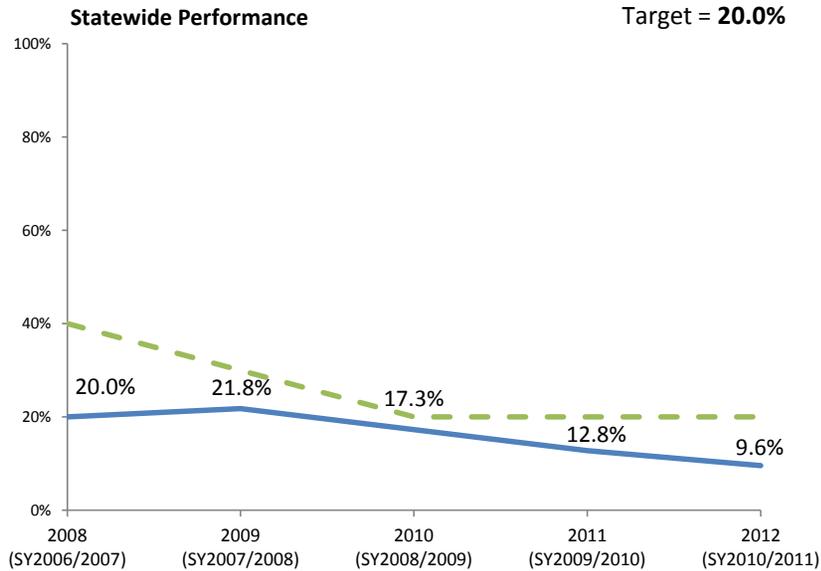
**Next Reporting Period Strategies**

Children's Administration has achieved the full compliance measure for Victims of Child Abuse and/or Neglect by Licensed Foster Parent or Facility Staff. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

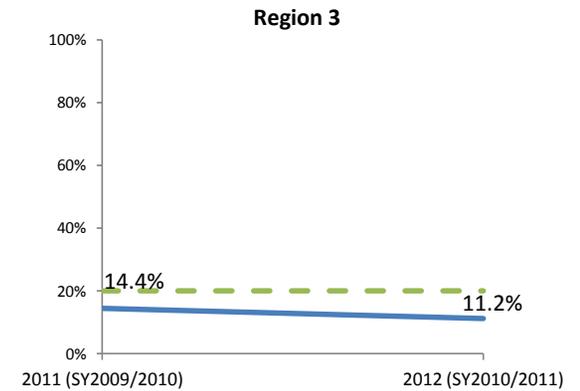
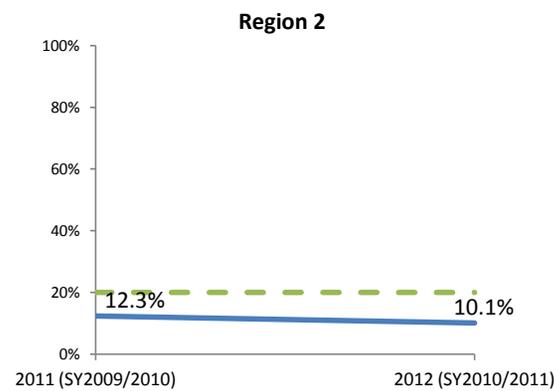
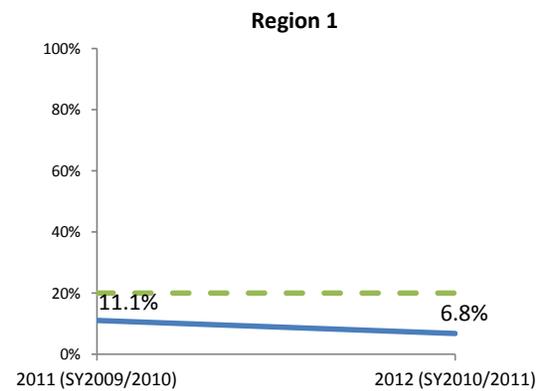
## Outcome 14: Changes in School Placement

The number of children (excluding youth placed with relatives or with siblings) who experience a change in school placement when they enter out-of-home care or change placement during the school year will decrease.



### SUMMARY

- 9.6% of children changed schools during the 2010-2011 school year. Children's Administration has exceeded the full compliance measure of 20.0% for 18 consecutive months.
- School Year (SY) 2010-2011 performance continues to show improvement from previous school years.
- This measure identifies whether a change of school enrollment occurred when a child or youth was removed from their home during the school year or following a change in placement.
- Of the 9.6% of children who changed schools, 3% occurred at the time of initial placement and about 6% following a change in placement.



## Children's Administration

### Changes in School Placement

The number of children (excluding youth placed with relatives or with siblings) who experience a change in school placement when they enter out-of-home care or change placement during the school year will decrease.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Region 1		Region 2		Region 3	
			Percent	Total Youth	Percent	Total Youth	Percent	Total Youth
2012 (SY2010/2011)	9.6%	20%	6.8%	1570	10.1%	1923	11.2%	2161
2011 (SY2009/2010)	12.8%	20%	11.1%	1702	12.3%	2196	14.4%	2300
2010 (SY2008/2009)	17.3%	20%	Regional Breakout Data Not Available Prior to FY2011					
2009 (SY2007/2008)	21.8%	30%						
2008 (SY2006/2007)	20.0%	40%						

<b>Measure definition</b>	Percentage of foster youth enrolled in school who change schools when they were initially placed into out of home care or moved to another placement during the school year.
<b>Data source</b>	Office of Superintendent of Public Instruction (OSPI) Attendance Records & FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Alternate supplier</b>	Office of Superintendent of Public Instruction (OSPI)
<b>Period</b>	School Year
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<ol style="list-style-type: none"> <li>1 Performance measure data are derived from a match between out-of-home care records for youth in care during the school year and Office of Superintendent of Public Instruction (OSPI) attendance records for each month (from the August prior to the August following) during the school year.</li> <li>2 Population includes children between the ages of 5 and 17.9 on the first day of the school year (9/1) and enrolled in school at any time of the year.</li> <li>3 Population includes children and youth in out-of-home care for at least 30 days and under CA Placement and Care Authority.</li> <li>4 The measure identifies whether a change of school enrollment occurred when foster youth were removed from home during the school year and whether a change of school enrollment followed a change in placement during the school year.</li> <li>5 Relative placements are not counted as placement moves for this measure based on agreement with the Braam Oversight Panel. Temporary placement events are also excluded as a placement move.</li> <li>6 Data availability lags behind the current school year.</li> <li>7 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points higher than the full compliance measure.</li> </ol>

**Outcome 14: Changes in School Placement**

The number of children (excluding youth placed with relatives or with siblings) who experience a change in school placement when they enter out-of-home care or change placement during the school year will decrease.

Educational achievement for children in foster care is critical for successful transition to self-sufficiency. Research indicates each time foster children change schools they can lose educational progress and important connections to classmates, teachers, coaches, and others.

**Prior Reporting Period Strategies**

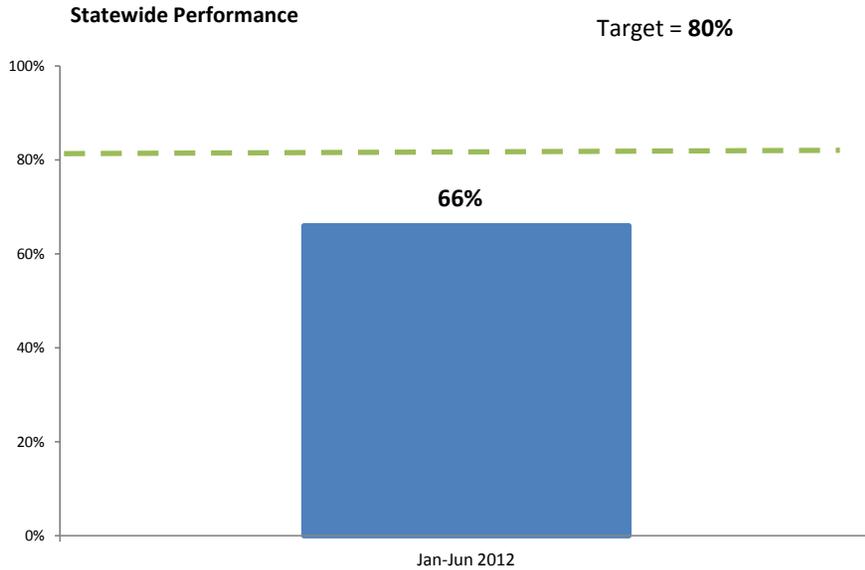
**Next Reporting Period Strategies**

Children’s Administration has achieved the full compliance measure for Changes in School Placement. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children’s Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

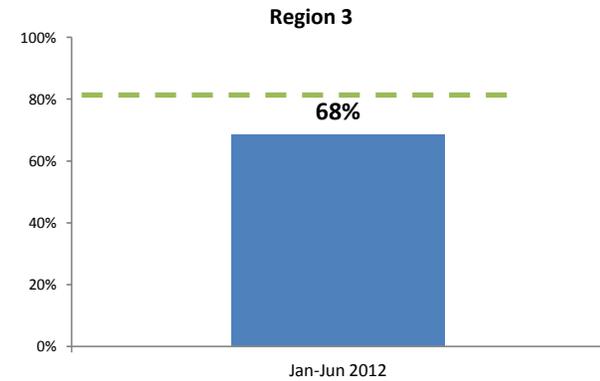
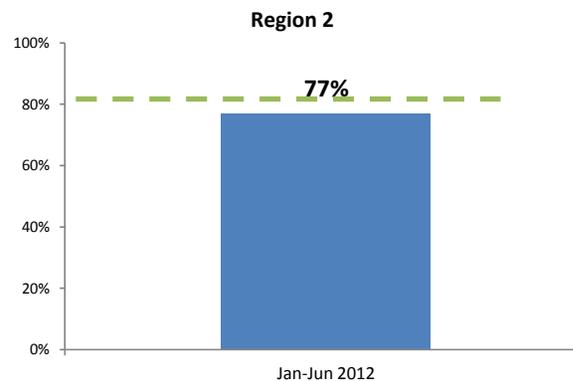
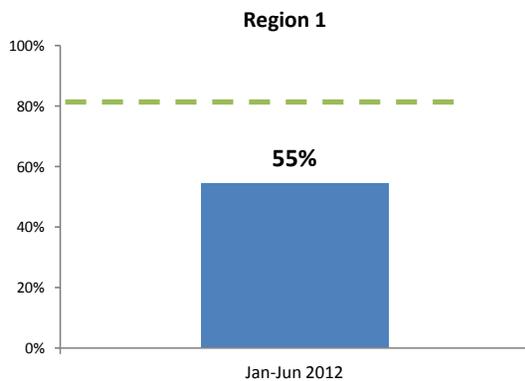
## Outcome 15: Educational Needs of Children

Caseworkers will take the required steps to meet the educational needs of children in out-of-home care.



### SUMMARY

- For January to June 2012, a targeted case review found that 66% of caseworkers took the required steps to meet the educational needs of children in out-of-home care.
- This is a new outcome under the Revised Settlement and Exit Agreement and the first time data has been collected. A case was only “fully compliant” when all seven elements of the case review were met. The elements include: Enrollment, Attendance, Academic Progress, Special Education (where applicable), Discipline, Post-Secondary Education Planning (where applicable) and whether an Education Plan was completed and updated every six months.
- Region 2 was the highest performer during the reporting period at 77%, with 20 of their 26 cases rated as fully compliant.
- The targeted case review found that 88%, 29 of the 33 non-compliant cases had indicators of progress. In these cases, caseworkers had documented efforts which met some of the required elements of the case review but not all.



## Children's Administration

### Educational Needs of Children

Caseworkers will take the required steps to meet the educational needs of children in out-of-home care.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	66%	90%	97	55%	33	77%	26	68%	38

<b>Measure definition</b>	Percent of caseworkers who took the required steps to meet the educational needs of school aged children in out-of-home care.
<b>Data source</b>	Case Review
<b>Data supplier</b>	Juliette Knight, Education K-12 Grades & Chafee Educational and Training Voucher Program Manager, Children's Administration
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is new in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<p>1 Performance is determined on the percent of cases in which the caseworker made at least minimally adequate efforts to address the child's/youth's education needs in the areas of: enrollment; attendance; academic progress; special education where appropriate; discipline; planning for post-secondary education or training where appropriate; and whether the Education Plan was completed and updated every six months.</p> <p>2 Population includes cases where the school-aged children in public/private school where in an open placement excluding trial return home, in out-of-home care for at least 180 days and child is not less than 6 years old or greater than 18 years old during the reporting period.</p> <p>3 Population excludes: Children in the custody of Tribal/Band without IV-E Agreement, Private Agency, other State responsible for all legal actions, Federal, Juvenile Rehabilitation Administration, and Legally Free Children and youth who have graduated or obtained their GED prior to the review period.</p> <p>4 Compliance with the full compliance measure is achieved when all components that apply to the child/youth being reviewed are rated fully achieved. To view the complete Case Review Report visit the CA internet site at the following web address: <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a>.</p> <p>5 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 15: Educational Needs of Children**

**Caseworkers will take the required steps to meet the educational needs of children in out-of-home care.**

Children's Administration is committed to meeting the educational needs of children in foster care by increasing the opportunities, supports available and monitoring their educational attainment.

**Prior Reporting Period Strategies**

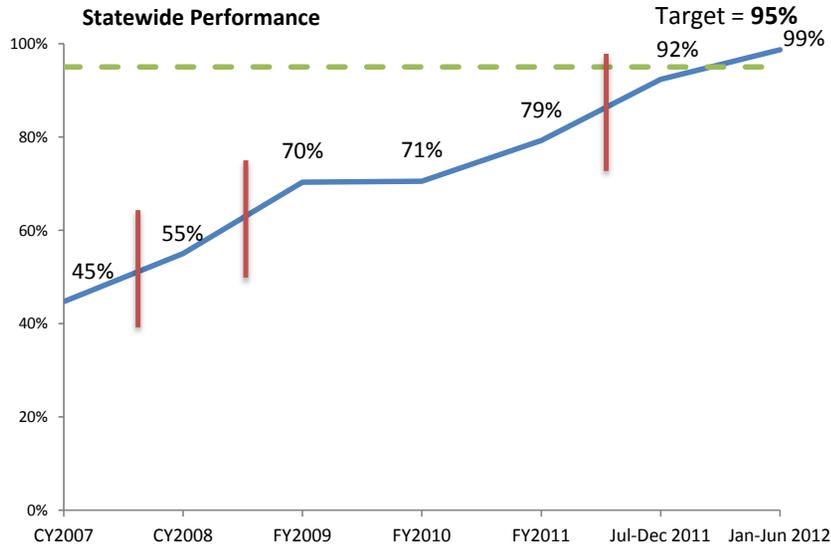
There are no previous strategies to report, as this is a new outcome and the first reporting period.

**Next Reporting Period Strategies**

- Provide social worker refresher training quarterly on the completion and updating of FamLink Education pages. Training will include specific information on documentation required, including special education and post-secondary planning, when appropriate. (October 2012)
  
- Establish an ongoing quality assurance process with the Regional Education Leads which includes reviewing cases to monitor performance in each region. The goal of the quality assurance process is to:
  - Monitor the effectiveness of strategies implemented.
  - Identify areas caseworkers may need additional support or follow-up on required documentation.
  - Discuss barriers and successes related to performance with Children’s Administration Leadership Team. (December 2012)
  
- Continue consultation with the K-12 Data Governance Group, led by the Office of the Superintendent of Public Instruction, which has been directed to explore the feasibility of electronic transfer of current education records, at least, on a quarterly basis. Access to education records will help Children’s Administration social workers monitor overall school performance. (December 2012)

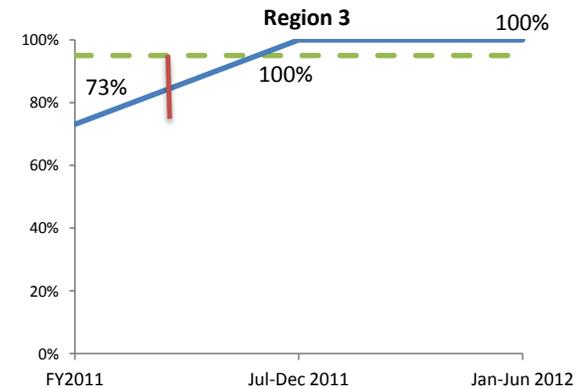
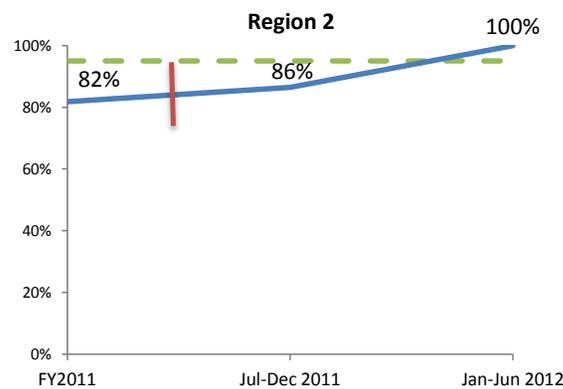
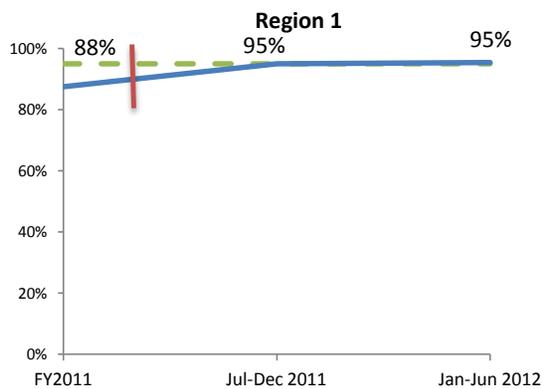
## Outcome 16: Sexually Aggressive Youth (SAY) Training & Plan

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



### SUMMARY

- For January - June 2012, 99% of Sexually Aggressive Youth (SAY) were placed with a caregiver who received specialized training and had a plan developed to address safety and supervision issues.
- Children's Administration has exceeded the full compliance measure of 95% for 6 consecutive months.
- Regions 2 and 3 were the highest performers at 100% for the reporting period.



## Children's Administration

### Sexually Aggressive Youth (SAY) Training & Plan

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	99%	95%	75	95%	22	100%	38	100%	15
Jul-Dec 2011	92%	95%	78	95%	20	86%	37	100%	21
FY2011	79%	95%	106	88%	32	82%	22	73%	52
FY2010	71%	95%	61	Regional Breakout Data Not Available Prior to FY2011					
FY2009	70%	95%	64						
CY2008	55%	95%	100						
CY2007	45%	95%	358						

<b>Measure definition</b>	Percentage of youth identified as Sexually Aggressive Youth (SAY) on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #2.
<b>Data notes</b>	<p>1 Population includes children placed under CA Placement and Care Authority who are identified as Sexually Aggressive Youth (SAY).</p> <p>2 The questions, decision rules and data source has been significantly revised overtime between CY2007 and the January-June 2012 reporting period. Data for CY2007 through FY2011 are not comparable to July-December 2011 and ongoing. CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. Over the course of the Foster Parent and Caregiver Survey, the questions and decisions rules changed. Starting with the July-December 2011 data Children's Administration uses administrative data to report performance, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p>3 Performance is point in time as of the last day of the reporting period.</p> <p>4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 16: Sexually Aggressive Youth (SAY) Training & Plan**

Children identified as sexually aggressive (SAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

Care for youth who are Sexually Aggressive requires special skills and plans to supervise the youth.

**Prior Reporting Period Strategies**

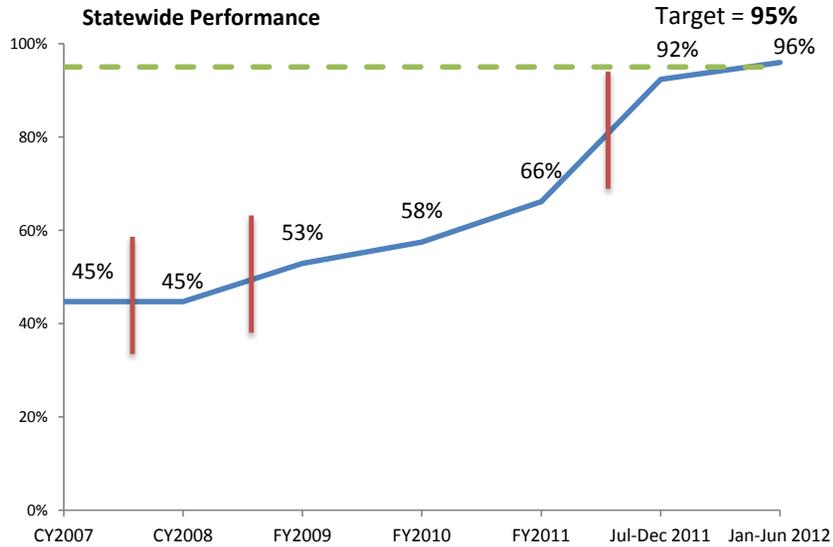
**Next Reporting Period Strategies**

Children's Administration has achieved the full compliance measure for Sexually Aggressive Youth (SAY) Training & Plan. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

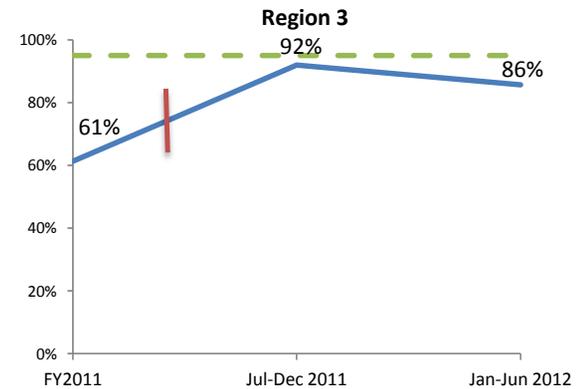
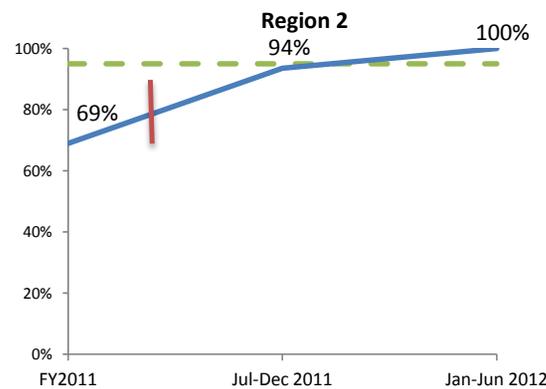
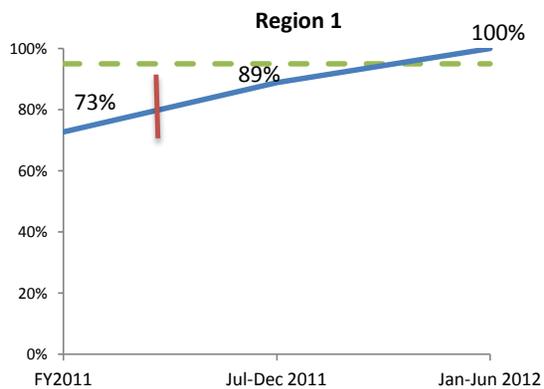
## Outcome 17: Physically Assaultive/Aggressive Youth (PAAY) Training & Plan

Children identified as physically assaultive or physically aggressive (PAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.



### SUMMARY

- For January - June 2012, 96% of Physically Assaultive/Aggressive Youth (PAAY) were placed with a caregiver who received specialized training and had a plan developed to address safety and supervision issues.
- Children's Administration has exceeded the full compliance measure of 95% for 6 consecutive months.
- Regions 2 and 3 were the highest performers at 100% for the reporting period.



## Children's Administration

### Physically Assaultive/Aggressive Youth (PAAY) Training & Plan

Children identified as physically assaultive or physically aggressive (PAAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	96%	95%	49	100%	10	100%	25	86%	14
Jul-Dec 2011	92%	95%	65	89%	9	94%	31	92%	25
FY2011	66%	95%	121	73%	33	69%	26	61%	62
FY2010	58%	95%	160	Regional Breakout Data Not Available Prior to FY2011					
FY2009	53%	95%	170						
CY2008	45%	95%	150						
CY2007	45%	95%	358						

<b>Measure definition</b>	Percentage of youth identified as Physically Assaultive or Aggressive Youth (PAAY) on the last day of the reporting period who were placed with caregivers who have received specialized training and have developed a safety and supervision plan.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #2.
<b>Data notes</b>	<p><b>1</b> Population includes youth identified as Physically Assaultive or Aggressive Youth (PAAY) placed under CA Placement and Care Authority.</p> <p><b>2</b> The questions, decision rules and data source has been significantly revised overtime between CY2007 and the January-June 2012 reporting period. Data for CY2007 through FY2011 are not comparable to July-December 2011 and ongoing. CY2007 through FY2011 was measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. Over the course of the Foster Parent and Caregiver Survey, the questions and decisions rules changed. Starting with the July-December 2011 data Children's Administration uses administrative data to report performance, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011.</p> <p><b>3</b> Performance is point in time as of the last day of the reporting period.</p> <p><b>4</b> Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 17: Physically Assaultive/Aggressive Youth (PAAY) Training & Plan**

Children identified as physically assaultive or physically aggressive (PAAY) pursuant to the statutory definition will be placed with caregivers who have received specialized training and have a plan developed to address safety and supervision issues.

Care for youth who are Physically Assaultive or Aggressive requires special skills and plans to supervise the youth.

**Prior Reporting Period Strategies**

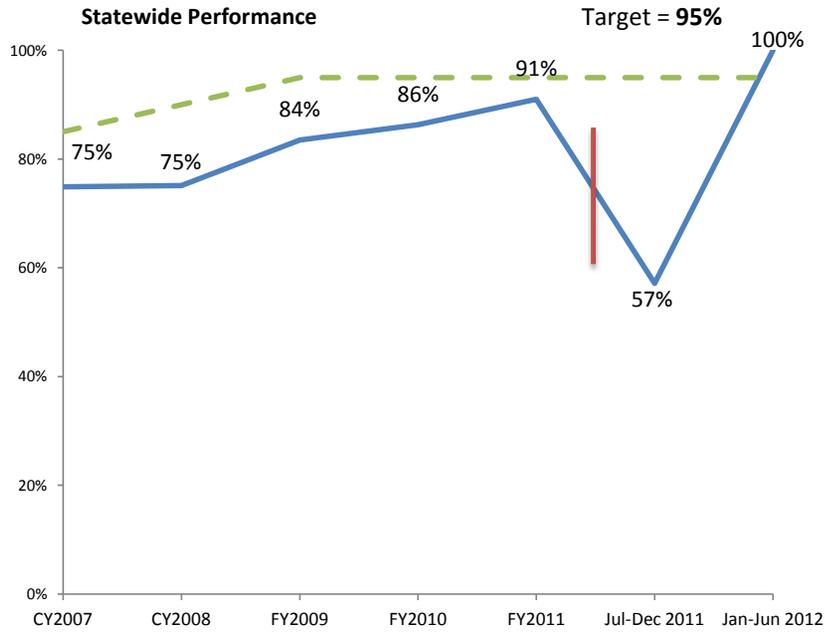
**Next Reporting Period Strategies**

Children's Administration has achieved the full compliance measure for Physically Assaultive/Aggressive Youth (PAAY) Training & Plan. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

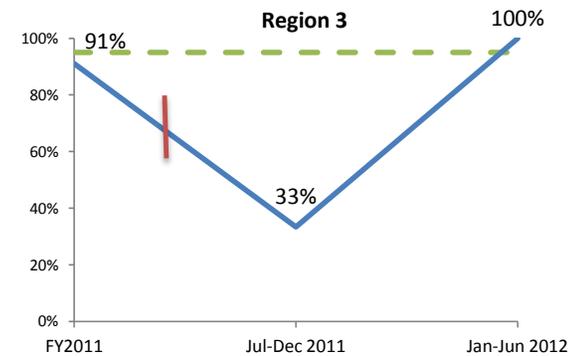
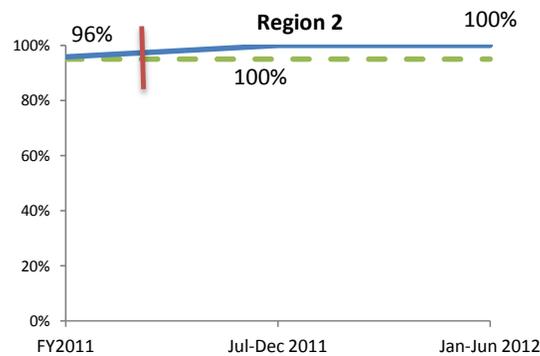
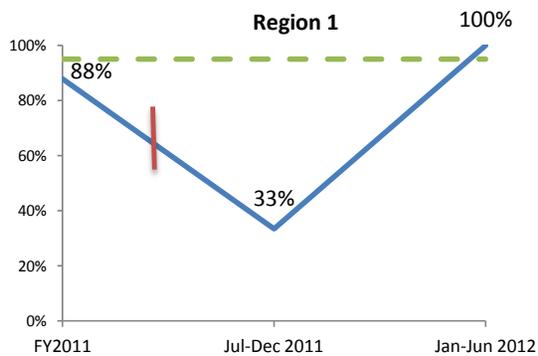
## Outcome 18: Medically Fragile Children

Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.



### SUMMARY

- For January - June 2012, 100% of foster children identified as medically fragile were connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or received consultation for their medical condition.
- The targeted case review conducted by the Fostering Well-Being Care Coordination Unit and Children's Administration determined 25 children met the definition of medically fragile.
- Under the revised agreement, the new case review applied a very stringent standard for compliance. A child was only "fully compliant" when criteria in all 4 of the case review questions were met.



## Children's Administration

### Medically Fragile Children

Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Total Applicable Cases	Region 1		Region 2		Region 3	
				Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	100%	95%	25	100%	6	100%	8	100%	11
Jul-Dec 2011	57%	95%	14	33%	6	100%	5	33%	3
FY2011	91%	95%	178	88%	74	96%	48	91%	56
FY2010	86%	95%	95	Regional Breakout Data Not Available Prior to FY2011					
FY2009	84%	95%	218						
CY2008	75%	90%	485						
CY2007	75%	85%	390						

<b>Measure definition</b>	Percentage of medically fragile children who are connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.
<b>Data source</b>	Case Review
<b>Data supplier</b>	Christina Garcia, Foster Care Health Unit Supervisor, Health and Recovery Services Administration and Michelle Bogart, Foster Care Health Program Manager, Children's Administration
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #5.
<b>Data notes</b>	<p><b>1</b> A case review determines whether medically fragile children are connected with ongoing and appropriate medical care, their medically fragile status is documented in CA's administrative data system, and the Caregiver Support Plan is uploaded into CA's administrative data system.</p> <p><b>2</b> Population includes one hundred percent of medically fragile children who received care coordination services from the Fostering Well-Being Care Coordination Unit on the day of the reporting period who were also:</p> <ul style="list-style-type: none"> <li>- In care at least 60 days from the date of referral to the Fostering Well-Being Unit during the measurement period, and</li> <li>- Still in care and custody of CA when the review occur.</li> </ul> <p><b>3</b> Full compliance for this targeted case review is dependent on documentation found in FamLink, PRISM, or ProviderOne. Verification of compliance may also be met through contact with the child's social worker, caregiver and/or medical provider.</p> <p><b>4</b> Compliance with the full compliance measure is achieved when all the questions included in the review were rated fully achieved or not applicable. To view the complete Case Review Report visit the CA internet site at the following web address: <a href="http://www.dshs.wa.gov/ca/about/imp_settlement.asp">http://www.dshs.wa.gov/ca/about/imp_settlement.asp</a>.</p> <p><b>5</b> July-December 2011 is based on a case review of medically fragile children who received care coordination services from the Fostering Well-Being Care Coordination Unit, as stated in the Revised Settlement and Exit Agreement, effective November 1, 2011. Data for CY2007 through FY2011 is measured through a survey of Foster Parent and Caregivers conducted by Washington State University and calculated interview responses from randomly selected licensed foster parents and unlicensed caregivers. With the change in data sources, CY2007 through FY2011 are not comparable to July-December 2011 and future data.</p> <p><b>6</b> Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 18: Medically Fragile Children**

Medically fragile children will be connected to ongoing and appropriate medical care and placed with caregivers who have specialized skills or receive consultation and ongoing training regarding their caretaking responsibilities for the medical condition.

Children's Administration is committed to ensuring children receive services responsive to their needs and takes very seriously the needs of medically fragile children. CA recognizes caregivers of medically fragile children provide a critical service and have unique and specialized training and support needs.

**Prior Reporting Period Strategies**

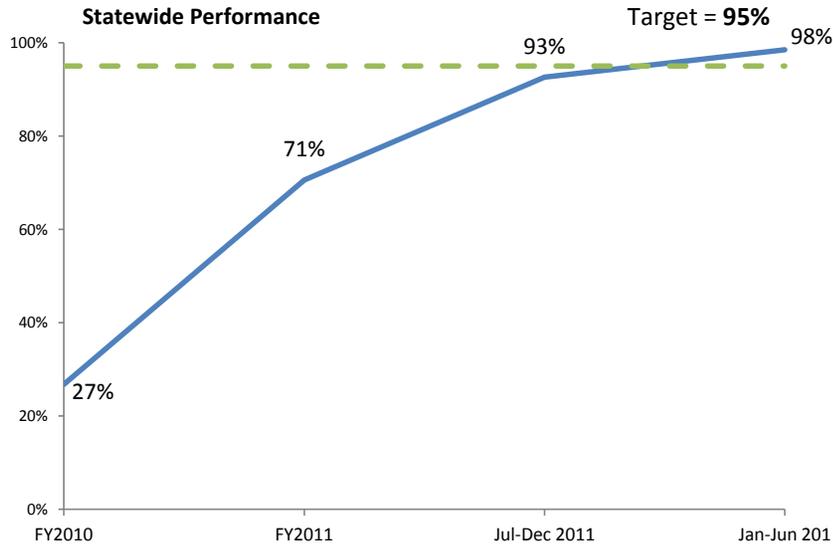
**Next Reporting Period Strategies**

Children's Administration has achieved the full compliance measure for Medically Fragile Children. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

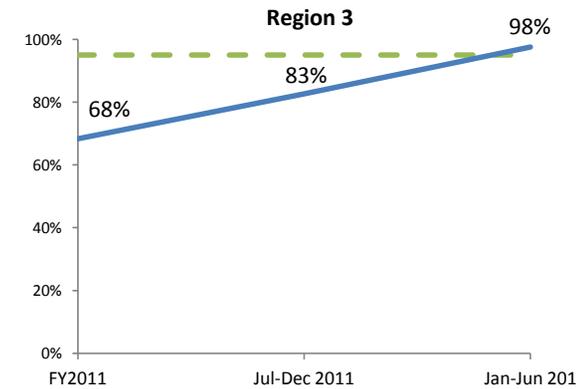
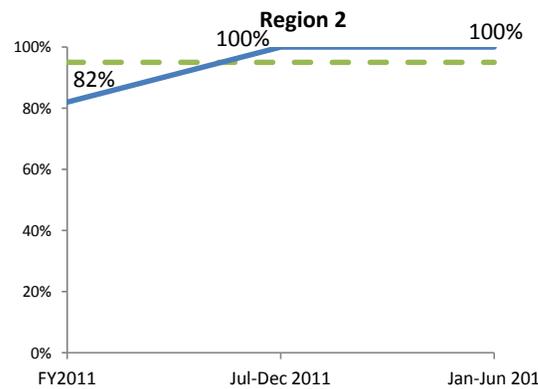
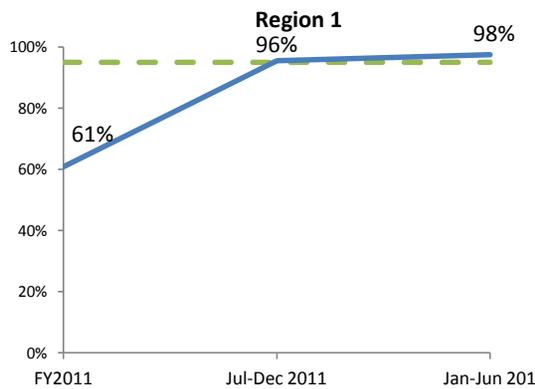
## Outcome 19: Youth Transition (Exit) Staffings

**A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.**



### SUMMARY

- January - June 2012 performance was 98% for holding a multi-disciplinary transition staffing at least six months prior to a youth's exit from foster care to address youth's transition to independence. This is a steady improvement from prior reporting periods.
- Children's Administration has exceeded the full compliance measure of 95% for 6 consecutive months.
- Region 2 was the highest performer at 100%.



## Children's Administration

### Youth Transition (Exit) Staffings

A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.

September 2012



DATE	Statewide Performance	Full Compliance Measure	Compliant Staffings	Staffing Held Before 17 or Between 17.6-17.8 Years		Staffing Held Within 90 Days of 18 Years		No Staffing Documented		Total Non-Compliant		Total Youth 17.5 Years	Region 1		Region 2		Region 3	
				Percent	Count	Percent	Count	Percent	Count	Percent	Count		Percent	Total Cases	Percent	Total Cases	Percent	Total Cases
Jan-Jun 2012	98%	95%	190	1%	1	0%	0	1%	2	2%	3	193	98%	41	100%	69	98%	83
Jul-Dec 2011	93%	95%	200	3%	7	1%	2	3%	7	7%	16	216	96%	68	100%	73	83%	75
FY2011	71%	95%	300	9%	38	6%	27	14%	60	29%	125	425	61%	115	82%	133	68%	177
FY2010	27%	95%	128	19%	91	22%	103	33%	156	73%	350	478	Regional Breakout Data Not Available Prior to FY2011					

<b>Measure definition</b>	Percentage of multi-disciplinary staffing meetings that are held with youth prior to 17.6 months of age to address issues related to their transition to independence.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	January - June 2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<p>1 Population includes all youth in out-of-home care under CA Placement and Care Authority who were in care for at least 30 days and turned 17.5 years during the reporting period.</p> <p>2 Population excludes youth with the following case types: Tribal Payment Only, Emancipated by Tribe, CHINS, and Guardianships.</p> <p>3 To achieve compliance the multi-disciplinary staffing meeting must be held before 17.5 years or within 30 days of turning 17.5 and be documented accurately in FamLink</p> <p>4 Compliance with this outcome requires the full compliance measure to be met. In addition, no region's performance may be more than 10 percentage points lower than the full compliance measure.</p>

**Outcome 19: Youth Transition (Exit) Staffings**

**A multi-disciplinary staffing meeting will be held at least six months before a youth in foster care turns 18 years old to address issues related to transition to independence.**

Planning for a youth's transition into Independence is important for all youth, more so for foster youth who often have fewer resources and supports as they emancipate.

**Prior Reporting Period Strategies**

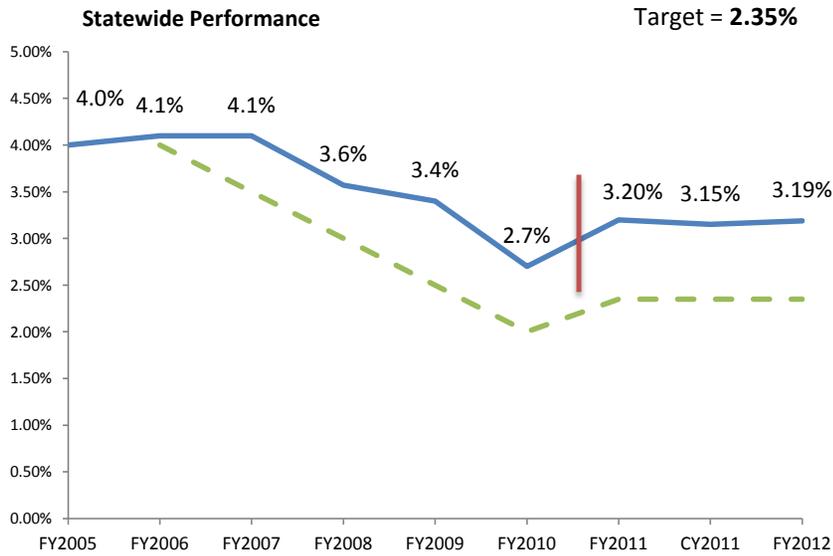
**Next Reporting Period Strategies**

Children's Administration has achieved the full compliance measure for Youth Transition (Exit) Staffings. Therefore, pursuant to the Revised Settlement and Exit Agreement, strategies to improve performance will not be reported.

Children's Administration will continue to consider this important area of practice in ongoing practice support and quality assurance.

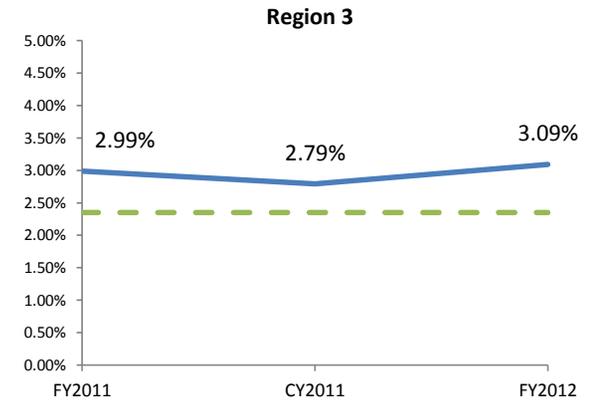
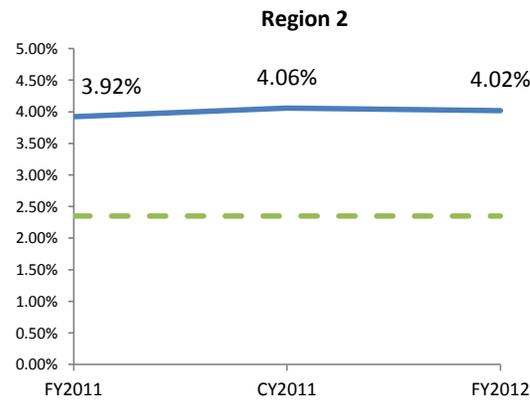
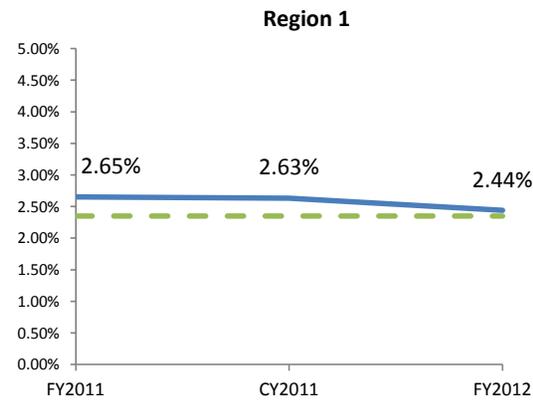
## Outcome 20: Frequency of Youth on Runaway Status

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.



### SUMMARY

- During FY 2012, 3.19% of youth were on runaway status from out-of-home care placements.
- Region 1 had the lowest frequency of youth on runaway status at 2.44% for the reporting period.
- A review of youth on runaway status for the reporting period indicated 109 youth were on their first run (27%). The goal is to intervene with these youth early to help avert future runs.



## Children's Administration

September 2012

### Frequency of Youth on Runaway Status

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.

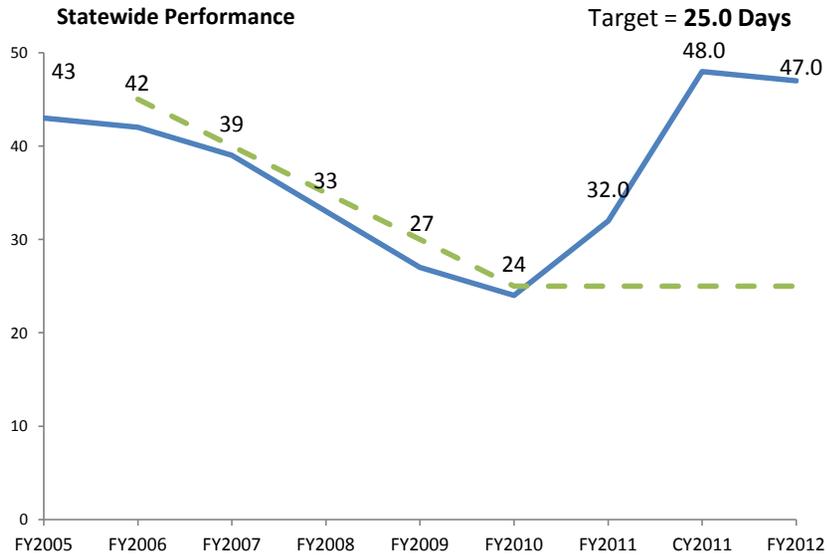


Date	Statewide Performance	Full Compliance Measure	Total Youth	Total Youth with Runs	Region 1		Region 2		Region 3	
					Percent	Total Youth	Percent	Total Youth	Percent	Total Youth
FY2012	3.19%	2.35%	13023	415	2.44%	3896	4.02%	4107	3.09%	5020
CY2011	3.15%	2.35%	12989	409	2.63%	3799	4.06%	4139	2.79%	5051
FY2011	3.20%	2.35%	13561	434	2.65%	3845	3.92%	4462	2.99%	5254
FY2010	2.7%	2.0%	15115	411	Regional Breakout Data Not Available Prior to FY2011					
FY2009	3.4%	2.5%								
FY2008	3.6%	3.0%	Data Not Readily Available	Data Not Readily Available						
FY2007	4.1%	3.5%								
FY2006	4.1%	4.0%								
FY2005	4.0%									

<b>Measure definition</b>	Percentage of youth in out-of-home care for at least 30 days who run from out-of-home care placements during the annual reporting period.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	FY2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is changed in the Revised Settlement and Exit Agreement. See date note #3.
<b>Data notes</b>	<p><b>1</b> Population includes children and youth of all ages who were in out-of-home care 30 days or more during the annual reporting period and under CA Placement &amp; Care Authority.</p> <p><b>2</b> Measure evaluates the percentage of youth on runaway status that started during the previous 12-month calendar or fiscal year.</p> <p><b>3</b> Full compliance measure changed from 2.0% to 2.35%</p> <p><b>4</b> While validating data for the March 2012 semi-annual performance report, it was discovered that the FY2011 run population included youth that were not in the Braam class. These youth were removed and the performance rate was recalculated.</p> <p><b>5</b> Compliance with this outcome requires the full compliance measure to be met. In addition, for full compliance to be met, the data must indicate that less than 2.59% of children in foster care in each region ran from out-of-home placements.</p>

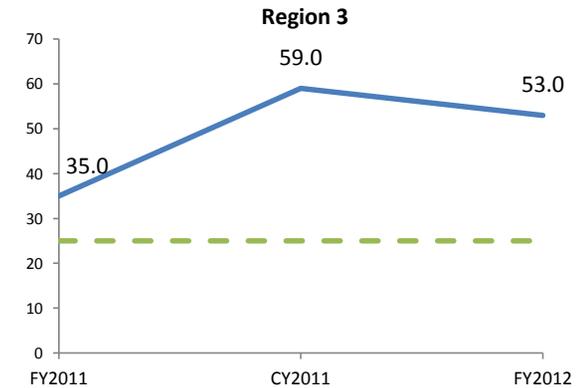
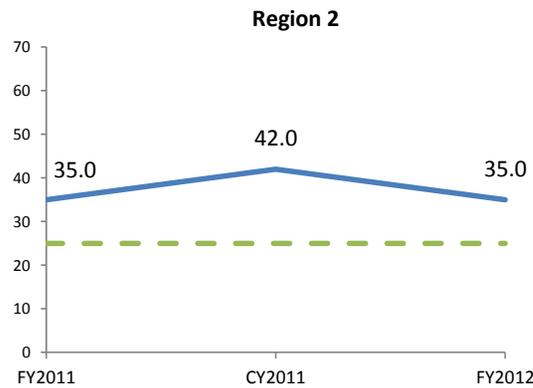
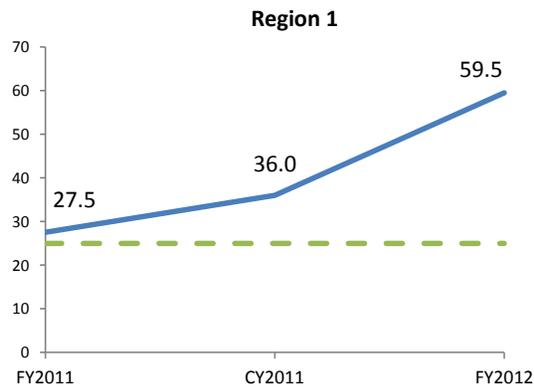
## Outcome 21: Median Number of Days Youth are on Runaway Status

The median number of days that youth are on runaway status will decrease.



### SUMMARY

- The median number of days youth were on runaway status for FY 2012 (July 2011-June 2012) was 47.0 days which is above the full compliance measure of 25.0 days.
- CA recognizes the potential threats to the safety of youth on the run and remains committed to continuing to decrease the number of youth who run and their time on the run. Efforts include actively engaging with youth, family members, and caregivers; collaborating with law enforcement and other professionals; building on successful practices to intervene and avert future runs; and continuing to conduct monthly quality assurance review activities.
- Children's Administration is concerned about diminished performance in the last three reporting periods and continues to analyze the data. This report identifies several practice improvement strategies we feel will help reduce the number of days youth are on the run.



## Children's Administration

### Median Number of Days Youth are on Runaway Status

The median number of days that youth are on runaway status will decrease.

September 2012



Date	Statewide Performance	Full Compliance Measure	Total Youth	Region 1		Region 2		Region 3	
				Days	Total Youth	Days	Total Youth	Days	Total Youth
FY2012	47.0	25.0	335	59.5	76	35.0	134	53.0	125
CY2011	48.0	25.0	323	36.0	75	42.0	131	59.0	117
FY2011	32.0	25.0	347	27.5	80	35.0	138	35.0	129
FY2010	24	25	312	Regional Breakout Data Not Available Prior to FY2011					
FY2009	27	30							
FY2008	33	35	Data Not Readily Available						
FY2007	39	40							
FY2006	42	45							
FY2005	43								

<b>Measure definition</b>	Length of running events during the prior 12 months for youth under CA Placement and Care Authority on the last day of the period in median days.
<b>Data source</b>	FamLink
<b>Data supplier</b>	Lee Doran, Lead Analyst, Children's Administration Technology Services (CATS)
<b>Period</b>	FY2012
<b>Next update</b>	March 2013 (Semi-Annual Report)
	This measure is unchanged in the Revised Settlement and Exit Agreement.
<b>Data notes</b>	<p><b>1</b> Population includes children and youth over the age of 10 years who were in out-of-home care 30 days or more on the last day of the annual reporting period and under CA Placement &amp; Care Authority.</p> <p><b>2</b> Measure evaluates the median number of day's youth were on runaway status during the annual reporting period; rounded to the nearest whole number.</p> <p><b>3</b> Compliance with this outcome requires the full compliance measure to be met. In addition, the data must indicate that the median number of days that children are on runaway status in each region must be less than 30.0 during the 12-month period measuring full compliance.</p>

PERFORMANCE MEASURE

**Outcome 20: Frequency of Youth on Runaway Status**

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.

**Outcome 21: Median Number of Days Youth are on Runaway Status**

The median number of days that youth are on runaway status will decrease.

CA recognizes the very serious threats to youth on the run and remains committed to continuing to decrease the number of youth who run.

**Prior Reporting Period Strategies**

- Enhance the quality assurance and improvement process to decrease the percent of children running from care by convening an internal quality improvement team to re-evaluate data, develop and implement targeted strategies to address the increase in children running from care.
- Conduct monthly quality assurance reviews to monitor and analyze data to ensure adherence to policy.
- Release Request for Proposals to increase recruitment and retention of foster parents with skills that can care for and effectively meet the needs of sibling groups and adolescents. The Request for Proposal will include a target increase of 10% each contract year through incentive payments. According to national research on more than 14,000 children who ran away from out-of-home care, children placed with siblings are less likely to run than those placed on their own.

**Next Reporting Period Strategies**

- Establish a dedicated team within Children’s Administration to focus exclusively on issues related to runaway youth. The team consists of regional representatives as well as HQ program managers who have specific expertise and knowledge in areas of mental health, safety, and adolescence. (July 2012 and ongoing)

The goal of the team is to:

- Raise the urgency and profile of runaway youth
- Increase accountability at all levels and quality assurance.
- Reduce runaway episodes.
- Reduce the length of time youth are on the run.
- Monitor monthly performance.
- Identify issues and concerns related to current practice and strategies.

- Establish, implement, and facilitate a Missing from Care workgroup with external representatives from state agencies, county, FPAWS, and other relevant community partners to discuss strategies and interventions regarding missing from care youth. (August 2012)

- Develop and implement Locate and Support Teams in each region, in areas, where there are the highest number of long term youth missing from care. Teams will be developed in consultation with Director of Field Operations and Regional Administrators to maintain statewide consistency. The teams will initially focus on youth who have been missing from care for over 90 days then focus efforts on other missing youth. Teams will use successful methods identified in national research and target their efforts to locate missing youth. If data indicates teams are successful at locating youth, CA will consider expanding teams to other areas. RA’s will be discussing barriers and successful methods in monthly Field Operations Management Team meetings. (September 2012)

PERFORMANCE MEASURE

**Outcome 20: Frequency of Youth on Runaway Status**

The percentage of youth who run from out-of-home care placements during the fiscal year will decrease.

**Outcome 21: Median Number of Days Youth are on Runaway Status**

The median number of days that youth are on runaway status will decrease.

CA recognizes the very serious threats to youth on the run and remains committed to continuing to decrease the number of youth who run.

**Next Reporting Period Strategies** (continued)

- Develop and distribute memorandum from RA's to social workers regarding youth missing from care. This memo will draw attention to the urgency and importance of prioritizing this work, clarifying roles, expectations and accountability across all levels within CA. (August 2012)
- Provide monthly data to Regional Administrators and Deputy RA's to bring attention to the urgency and increase accountability for quality assurance regarding missing from care youth outcomes. (August 2012 and ongoing)
- Revise the regional monthly tracking spreadsheet currently being completed by social workers and regional missing from care leads to obtain more child specific data to assist in monitoring performance, analyzing data and information to identify patterns, and effectiveness of current practice and strategies. (August 2012)
- Begin development and phase-in implementation of a Missing from Care training tool kit for CA staff, caregivers, and appropriate contracted providers. (September 2012)

This tool kit would include information gathered from national research, youth, caregivers and social workers regarding best practice. Tool kit will include, but not limited to:

- Assessment criteria and characteristics for identifying youth who are at risk of running.
- Intervention strategies to help prevent children from running.
- Information needed from youth regarding why they ran and where they run to. This information would be gathered from youth return debriefing or FTDM.
- Recommendations for targeting interventions to help prevent future running.
- Recommendations for targeting searches to help locate missing youth.

- Provide information/resources to caregivers, contracted providers, youth on existing external websites regarding missing from care youth. (October 2012)
- Engage statewide judiciary to explore utilizing court and legal services to add more focus and intervention when a youth is reported as missing from care. (September 2012)

Strategies would include but are not limited to social workers filing a motion to facilitate:

- Assigning legal counsel to youth that run if not already assigned. Consider CASA advocate if not already assigned.
- Request a hearing in two weeks once youth is on the run. If youth has returned, the hearing would focus on efforts to preventing future running behavior.