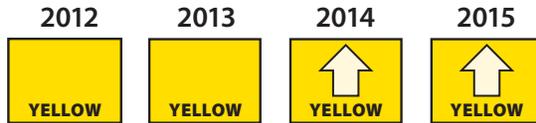


Washington's Commitment

Children's Services:



YARDSTICK

Be the national leader in: Keeping children safe, strengthening families, and supporting children in out-of-home placement.

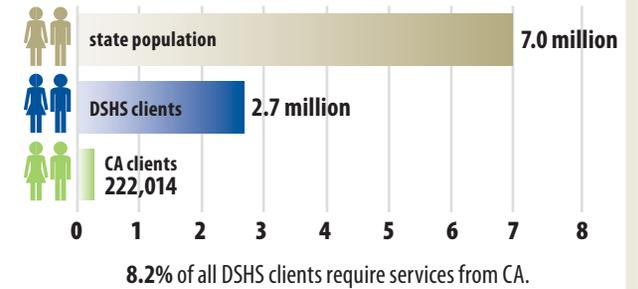
Measuring up Washington

	2012	2013	2014	2015	
Keep children safe,	RED	YELLOW ↑	YELLOW	GREEN	Timeliness of initial face-to-face interviews with possible victims continues to be exceptional. Focused work by the team has reduced open cases. Retention and hiring are serious concerns.
Strengthen families	YELLOW	YELLOW ↑	YELLOW ↑	YELLOW ↑	Differential response begins the process of fundamentally restructuring children's protective services to increase focus on family reunification and support. Successful statewide roll-out is the next step to move us to a position of national leadership.
Support children in out-of-home placement	RED / YELLOW	RED / YELLOW	RED / YELLOW ↑	RED / YELLOW ↑	Availability of foster care continues to be problematic. Consistency of monthly health and safety visits is very good. Despite significant progress, services for foster children is in yellow status until certain outstanding service levels (i.e., Braam) are met.

The summary evaluations are denoted by color as follows: green equates to strong performance and service in the area, yellow to areas of concern or unmet need, or both, and red to serious concern or serious unmet need, or both. Where there is a positive movement it is denoted by an upward arrow and where we have achieved national leadership it is indicated by our coveted gold star. Some measures are new in the 2015-2017 strategic plans. For these measures preliminary color codes have been established in muted colors, however, they are necessarily subject to change as more data becomes available.

DSHS Client Services

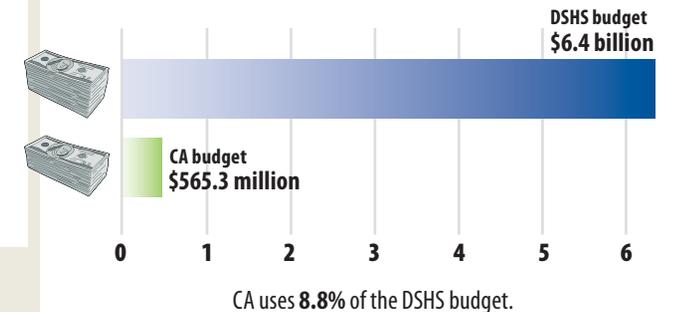
CLIENTS SERVED (between July 2013 - June 2014)



NUMBER OF TEAM MEMBERS (as of June 30, 2015)



BUDGET (July 2014 - June 2015)



Washington's Progress

Children's Administration

Keep children safe

	2012	2013	2014	2015	
Prompt face-to-face contact with alleged victims of child abuse 	 GREEN	 GREEN	 GREEN	 GREEN	The most serious intakes receive face-to-face visits within 24 hours more than 98% of the time.
Children in-care receiving regular health and safety visits	 GREEN	 GREEN	 GREEN	 GREEN	Over 98% of children receive a visit to evaluate their health and safety during each month they are in out-of-home care.
Children not subject to new founded allegations of abuse 	 RED	 RED	 RED	 RED	90.3% of children who are abused or neglected are safe from further abuse or neglect within 12 months.
Timely completion of CPS investigations	 RED	 YELLOW	 YELLOW	 GREEN	1.7% of open investigations are open more than 90 days, slightly higher than the target of zero.
Create a quality assurance process to review cases with 10 or more screened in intakes over a three year period.				 New in 15-17 plan GREEN	CA completes a review of case history, prior practice, and activities when the 10th and subsequent screened-in CPS intakes are received. The review focuses on child safety and risk.

Strengthen families

	2012	2013	2014	2015	
Children are not re-entering placement	 GREEN	 GREEN	 GREEN	 GREEN	88.6% of children who are reunified remain safely with their families after 12 months.

Support foster children

	2012	2013	2014	2015	
Foster care stability	 YELLOW	 YELLOW	 YELLOW	 YELLOW	42.6% of children in out-of-home care at least 1 year have not moved within 12 months of a previous move or entry into placement.
Length of stay in out-of-home care 	 YELLOW	 YELLOW	 YELLOW	 YELLOW	4.2% of children have been placed in out-of-home care for more than 5 years, a 44% decrease since 2010.
Braam measures				 New in 15-17 plan YELLOW	7 measures are now monitored in the Revised Braam Settlement Agreement and Exit Plan, down from 33 measures in 2006.
Timely completions of home studies				 New in 15-17 plan YELLOW	DLR is establishing performance measures regarding timeliness and will work with the data unit to develop reports to measure this data point.

Other mission critical goals

	2012	2013	2014	2015	
Racially disproportionate impacts	 RED	 RED	 RED	 RED	The disparity ratio of minority to white children who remain in out-of-home care for more than two years is 1.55.
Memorandum of Understanding with Tribal governments	 RED	 YELLOW	 YELLOW	 YELLOW	CA has completed 13 MOU's with Tribal governments. 4 additional MOU's are awaiting Tribal signature.
Timely completion of employee investigations				 New in 15-17 plan RED	CA is establishing a centralized employee investigations unit. This will dramatically reduce time to complete and improve the overall process.
Recruitment and retention of qualified staff				 New in 15-17 plan RED	CA is working collaboratively with human resources and the UW to expand developmental career ladders, and provide more beneficial new staff training.