What does DSHS do well?	What could DSHS do better?	Provider Information
	Get rid of caseworkers who think they are always right, closed-minded, and judgmental. Get rid of supervisors	
Work together to serve the best interest of the children,	who stifle communication and who teach that attorneys	
provide discovery, and respond to inquiries. Nancy Roswell is a great source of information and	are the enemy!	Individual providing more than one type of service.
support. Grant pilot project is well run and an aid in		
retaining staff. New WCCC [Working Connections Child	CPS [Child Protective Services] investigations of sexual	
Care] system is an improvement.	allegations could be more timely and more objective.	Agency providing childcare; 8 employees.
(On question 1 provider noted that all staff except DCS	Raise the rate of pay. Provide phone numbers, instead of	
[Division of Child Support] treat with courtesy and	forcing me to always leave a message and to wait	
respect.)	days/hours for a return call.	Individual providing more than one type of service.
Provides good and accurate information on their services	Have a more positive and friendly attitude (on phone as	
or where to go for assistance. High concern for safety of	well as at meetings), especially with clients. Be out in the	
children and quick to intervene.	community more; outreach to agencies.	Agency providing more than one type of service.
	More complete payee plan attachments (i.e. provider	
Staff at the Bellingham CSO [Community Services Office]	name and account numbers for utility and phone bills). I	
are knowledgeable and polite. They can almost always	would also like landlord information on eJAS and direct	
answer my questions and respond in a timely manner.	deposit for client funds and my paycheck.	Individual providing protective payee services.
Respond in a timely manner to questions regarding		
childcare eligibility.	Move services back to local offices for childcare.	Agency providing childcare; 65 employees.
We have an excellent working relationship with our local	Give more decision-making authority to the local offices	Agency providing more than one type of service; 40
office of Children and Family Services.	as to how to provide services and utilize their budget.	employees.
	Allow for children to guit without notice on absences. We	
	still have to pay staff for those kids.	Agency providing childcare; 11 employees.
Day care licensors respond well to requests for provider	Continue to allow us to present our programs and	
licenses, memos, etc. Allows us to represent our	encourage providers to use programs (USDA food	Agency providing day care food program; 4
programs at orientations.	program) at day care orientations.	employees.
I have no complaints whatsoever. DSHS has always been		
courteous and efficient.		Individual providing more than one type of service.
	Make it easier to find clients online. Not all of us have	
	eJAS identification, or if they do the caseworker doesn't	
	pass it on to me. Also, it would be nice to have direct	Individual providing protective payee services
	contact with workers instead of waiting like I'm a client.	services.
Answer all questions.	Have more phone lines at the call center.	Agency providing childcare services; 9 employees.
Trying to do what is helpful to clients; lack time to follow-		Agency providing education services; 100
up.	Respond to attempted communications regarding clients.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
The DDD [Division of Developmental Disabilities] staff		
believe in their mission. CSO [Community Services Office]	The Working Connections program is rude, late on	Agency providing more than one type of service; 63
staff work collaboratively.	information, and costly to the local provider.	employees.
Upper management returns calls and follows up with most		Agency providing more than one type of service; 20
questions and issues.	Return calls, send referrals prior to sending client funds.	employees.
	Send complete paperwork with a referral. Have all clients	
	on eJAS. Not thwart protective payee on decisions	Agency providing protective payee services; 4
	regarding money to be paid out. Return calls.	employees.
Very nice and friendly. Most of all very respectful.		Individual providing childcare.
For the past year, I worked as defense counsel with CPS		
[Child Protective Services] social workers on dependency		
cases and have thoroughly enjoyed meeting and getting to		
know them. They showed professionalism and concern for		
my clients and kept me informed.		Individual providing more than one type of service.
	Do a survey specific to the individual counselors and	
	caseworkers. They could TALK TO US to SEE IF WE	
Some individuals are wonderful to work with and have an	ARE AWARE OF THE PROBLEM PRIOR to shutting our	Agency providing DDD & DVR services; 17
excellent communication style.	program down.	employees.
	Provide reports of service providers. Treat client with	
	respect and empathy, encouragement. Return calls	
	promptly.	Individual providing more than one type of service.
	Be more responsive to phone calls and eJAS messages.	
Carla and Mary of the administration office are always	Work more as a team in working with clients. Understand	
willing to assist. It would be nice to have everyone be as	the services providers offer and make appropriate	Agency providing WorkFirst services; 400
helpful and responsive.	referrals.	employees.
As a contracting agency, one person stands out as an		Agency providing domestic violence victim
exceptional liaison: Ms. Terry Bionics-Turner.		services; 9 employees.
	Respond to questions more quickly. Send out checks for	
Regional meetings/trainings are a big plus.	childcare more quickly.	Agency providing First Steps; 6 employees.
	It's difficult to create relationships with individual workers	
	when the offices use a central call-in system. It often	
	makes it difficult to get accurate information. It's also very	
	frustrating when a message is left and the worker does	
	not call back!	Agency providing childcare; 16 employees.
It was Roy Seiber who cuts to the core and gives you	Be more respectful of clients that have jumped through	Agency providing First Steps and family resource
information that helps cut through the tape.	the hoops. Client makes calls but never gets calls back.	services; 8 employees.
intormation that helps out through the tape.	The hoops. Orient makes cans but hever yets cans back.	361 VICE3, O EITIPIOYEE3.

What does DSHS do well?	What could DSHS do better?	Provider Information
Administrators have been very helpful and great to work		
with - especially Pam Raymond, Meg Bumford, and Sue	Find a way to reduce paper waste and commit to using	
Chance. SSIF [Supplemental Security Income Facilitators]		
staff EASY and TIMELY communication on cases -	uses. Papers reviewed can be returned for re-use, instead	
always courteous and helpful.	of just making new copies.	Individual providing more than one type of service.
I'm not sure - I have worked with some great workers that	They could be more polite and courteous. I have dealt with	
can help me problem solve issues. I do not get the	workers that are "VERY" rude. I wonder how they treat the	Agency providing WorkFirst services; 100
assistance needed from majority of staff.	client? * This needs to be addressed.	employees.
	Make access to records and instead of calling intake on a	
	case that is already assigned, allow the caseworker to	
Caseworkers that I work with are eager to assist and lister		
to other viewpoints.	ineffective and not in the best welfare of the children.	Individual providing Guardian ad Litem.
	When cases occur within community with clientele, social	
	worker doesn't want to follow up with referrals against	
	people that I am referring because person being referred	
	has always pointed finger elsewhere and continued	
	dysfunctional behavior. Kids are falling through cracks,	
	same as mother did and it is probably generational, lack of	
	skills. Need better backup system for social workers,	
Okov		Individual providing unknown convises
Okay.	check into burnout/stress/lazy. Be more helpful at the CSO's [Community Services	Individual providing unknown services.
The income verification for LIHEAP [Low Income Home	· · · ·	Agonov providing food stamp convisoos: 50
Engery Assistance Program] clients through Grace Moy is		Agency providing food stamp services; 50
excellent.	Education.	employees.
Invision exercise property asymptotic	Add a phone line for providers only! Speed up	Asensu providing childeeres 25 employees
Invoice express, prompt payments.	authorization and non-authorization process.	Agency providing childcare; 25 employees.
	Dragona reimburgement suisker. Cand out 1000 form	
	Process reimbursement quicker. Send out 1099 form	
Describe helpful information, actume calls measurely	BEFORE the end of January so I can pay B&O [Business	Individual providing physiological testing and
Provide helpful information, return calls promptly.	and Occupation] tax on the 31st of January.	evaluation services.
	DSHS staff often lack eJAS and contract training or	
	knowledge. DSHS needs stability. Contracts should be	
CSOA [Community Services Office Administrator] in	written with contractor input. The biggest barrier to	
Vancouver is great!! Some other CSO's are busy tending	contractor success with services is DSHS. Your survey	
to interview problems which impacts our ability to	should allow for more feedback. Do you really want to	
succeed.	know what we think???	Agency providing WorkFirst services; 4 employees.
		Individual providing assessment - GAU [General
Social workers communicate well (re: referrals, needs,		Assistance - Unemployable] and TANF [Temporary
etc.).	N/A.	Assistance for Needy Families] services.

What does DSHS do well?	What could DSHS do better?	Provider Information
The social workers and case managers are very		
accessible by phone, but hard to see in person at some	Provide utility account information consistently. Provide	
CSO's [Community Services Office]. Client data is	information on clients after reviews on changes of	Agency providing protective payee services; 3
provided routinely and timely upon assignment.	address, landlord, telephone, etc. (it seldom happens).	employees.
Invoice voucher forms are sent when requested. My fee		Individual providing Guardian ad Litem; 1
payments are sent to me timely.		employee.
Checks my work, asks questions, and makes informed		Individual providing Guardian ad Litem; 1
decisions.	Nothing at this time.	employee.
	Maintain better communication with contractors.	
Some case managers are prompt, respond to questions	Encourage SHARING information about services and	Agency providing more than one type of service;
quickly, and are helpful.	clients.	450 employees.
	When a parent hasn't gotten information in, I have to wait	
	in limbo. I wish there was a period that I don't lose	
They try to help keep case information up to date.	business or risk NO payment from DSHS.	Agency providing childcare; 16 employees.
	Return phone calls, complete paperwork, and be kinder to	
The ones that return phone calls are great.	clients (they complain a lot).	Individual providing more than one type of service.
SOME individual case managers are responsive and	Return phone calls promptly. Take responsibility, not	
professional, responding promptly to crisis and requests	everything that goes wrong is OUR fault. Treat us as	Agency providing contract services to people with
for information. Not true for all.	professionals who sincerely want to do a good job.	Developmental Disabilities; 185 employees.
	Create a line for providers only or get more people to	
Authorizations have been going MUCH more smoothly	answer phones. The wait is FREQUENTLY over 10	
with the phone center system.	minutes. Less than 3 would be acceptable!	Agency providing childcare; 20 employees.
with the phone center system.		Agency providing childcare, 20 employees.
	Provide enough referrals on time to make the workshops	
Willing to meet and talk. Help with individual client needs	happen. Provide pressure on clients stressing need for	la di daha kana dala a Matania≣ta ta ang ta sa
(bus pass, diapers).	follow-up.	Individual providing WorkFirst services.
	Return calls promptly.	Individual providing legal services.
		Agency providing unknown services; 16
	Return phone calls and e-mails (Olympia staff).	employees.
	I would like to have the invoices for payment payees	
	processed by the 10th of every month. I would like to	
	have checks for client automatically deposited into our	
	checking account.	Individual providing protective payee services.
	Quicker notification of childcare coverage. We	
	occasionally receive a confirmation phone call, which is	
Automated reporting system is great!	extremely helpful.	Agency providing childcare; 18 employees.
	Get approval for day care to us sooner.	Individual providing childcare.
Return my calls quickly and are easy to get along with.	Get the paperwork on new clients to us quicker.	Individual providing protective payee services.

What does DSHS do well?	What could DSHS do better?	Provider Information
The new phone system is good, but you need more		
people manning the phone around the 1st-10th of the	When childcare is approved by phone, often the award	
month.	letters do not go through.	Agency providing childcare; 12 employees.
	Reduce waiting time, communicate with childcare	
	providers - clients don't always pass on important	
	information to provider if it means a change in their co-	
Courteous and informative, helpful.	pay, etc.	Agency providing childcare; 7 employees.
	Online access to current policies and changes. Security of	
Reasonably timely payment.	eJAS is overkill.	Individual providing WorkFirst services.
		Agency providing family mediation services; 5
Timely, concerned, conscientious.	Nothing, all's well.	employees.
Returns phone calls promptly, answers questions.		Individual providing childcare.
	We need a childcare center phone line only - I don't have	
They try hard to help.	time to wait on hold!	Individual providing childcare.
I sense we're working together as a team.	They're doing great!	Individual providing protective payee services.
	Be honest with clients about when they will be receiving	
With information on the client, so that we know how to	their check, and not tell them we have them when we	
handle the client.	don't.	Individual providing protective payee services.
	Return phone calls, know their contracts, know their jobs,	
Can be very flexible and take feedback fairly well.	remember that they are paid by my tax dollars.	Individual providing more than one type of service.
	Parents need to know numbers of hours per day or week -	
	a lot try to leave their child for 11 hours; 5 hours is a full	
Yes, most of the time.	day - sometimes we are told it's only a half day.	Agency providing childcare; 12 employees.
Provide information that will enable my services to be	Improve their customer service - clients are still being	Agency providing family violence services; 22
effective.		employees.
	treated poorly.	
	It's hard to get through all the "security" to get inside of	
They respond properly and keep us updated with	DSHS to the meeting or conference room - it's very time	
information. They collaborate with us for the best for	consuming. Improve the eJAS system - streamline,	
clients. They are great folks to work with! They are	update technology. Keep the rules and guidelines	Agency providing WorkFirst services; 400
excellent partners!	consistent and in place for one year at a minimum!	employees.
	Process their paperwork for agencies to get paid. Pay	Agency providing unknown services; 80
Problem solve.	their bills on time, which are often up to 120 days late.	employees.
	Having to wait so long on the phone is a problem. More	
They are expeditious in solving a problem.	staff? (I know the budget.)	Individual providing more than one type of service.
• • • • • • • • • • • • • • • •	Respond to e-mail and voice messages in a timely	Agency providing education services; 31
Send referrals.	manner.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Contract person calls at last minute, demands our presence in Olympia or within hours to respond to her.	
	She apologizes later, but is often very rude as well. Also, very poor communication between contracts management	
	and local CSO [Community Services Office].	employees.
Good personal interface and access to local office: Mike	Answer phone calls quickly, provide electronic versions of	
Johnson, Mary Jane, and Kirby Mohole.	billing/invoice changes.	Individual providing more than one type of service.
Respond promptly to questions and information. Do		
research when necessary on clients. Support our		Agency providing more than one type of service; 2
decisions.	Keep us informed when workers change client lists.	employees.
	Completion of forms - address, name, IRPs [Individual	
Yes, there are times and specific counselors, although overall positive.	Responsibility Plan]. Advanced deadlines. Communication breakdowns.	Agency providing more than one type of service; 80 employees.
Handled a payment problem with kind, undivided	Explain (printed material okay) the proper procedure to	
attention.	apply for and receive payment for services.	Individual providing education services.
	When a request for "renewal" registration falls through the	
	cracks, I don't think the provider should be penalized (i.e.	
	Sept. '02 registration of \$50 not paid until 01/03, then	
	State doesn't want to pay Sept. 03 registration for same	Agency providing more than one type of service; 22
Works quickly to verify parents are qualified for childcare.		employees.
	Responses are sometimes inconsistent and different units	Agency providing technical assistance services
Is responsive to questions and needs for assistance.	have different answers to the same questions.	1,000 employees.
The call center is a great help. The immediate attention		
and action is a help in my work process.	At this time I have no issues.	Agency providing childcare; 11 employees.
	Return calls and partner more with other service	
	providers. Be more consistent internally with policy and	
Can provide good case histories on clients.	procedure.	Agency providing childcare; 150 employees.
My contact is either by phone or letter - calls are returned		
promptly, billings are processed ASAP.		Individual providing Guardian ad Litem.
They generally respond quickly to requests for information		
regarding contract matters, and provide A-19-1a forms	It would be helpful to receive more A-19-1a forms when	
promptly upon request.	requested, so I don't have to request them as often.	Individual providing Guardian ad Litem.
J. Paul is very helpful and understanding. She is a great	I don't like the call center way of handling business. I want	
asset. Megan Queen was great also.		Agency providing childcare; 6 employees.
Referrals are coming better with more needed	Notify us of changes in client status on a more timely	Agency providing more than one type of service; 3
information.	basis.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
Keeping us informed when clients have terminated service or contracts are not in effect.	We would like to speak to caseworkers in a timely manner. Calls often go to voice mail, take several days to receive call back or answer to questions of concern.	Agency providing childcare; 9 employees.
If I've called wrong person or extension, that person knows where to direct my call. Always sends paperwork when requested. Always pays in a timely manner.		Individual providing legal services.
I work with you only via billing - always prompt and efficient. Answer questions with a live person on the phone, which I really like.		Individual providing Guardian ad Litem.
Not much - they don't return calls and they seem always rushed. (Specific DSHS staff name) is very disrespectful and doesn't follow-through when she says she will.	Return calls, follow-through with promises (i.e. award letters being faxed or sent out) ASAP. Authorization numbers should be available upon set-up of all accounts. DSHS should be able to fax WRITTEN	Individual providing childcare.
We love the new provider lines, fax, and e-mail! Open communication with provider, case staffing, and willing to take recommendations from us.	authorizations upon request. Couldn't think of anything. Better communication.	Agency providing childcare; 80 employees. Agency providing more than one type of service; 30 employees.
Input information quickly, so payment is received without long delays.	Realize childcare is a business and we are professionals too. Allow us easier access to call center and caseworkers. Also, return calls in a timely manner.	Individual providing protective payee services. Agency providing childcare; 4 employees.
Harvey Cardwell is always available to answer questions no matter how small.	Other workers in office are not helpful and should be replaced or retired.	Individual providing more than one type of service.
Sometimes they are not restless. It's hard to think of anything good that they do.	Have employees who enjoy their work and who are willing to help others. Employees need to be friendly and helpful. Many times they have almost made our families cry. They feel scared to call to the call center. BETTER ATTITUDES!!! Caseworker does not return my phone calls, does not share information.	Agency providing childcare; 13 employees. Individual providing more than one type of service.
Meet.	Not be so rigid.	Agency providing more than one type of service; 250 employees.
Answers questions till we understand, and will provide back up documentation. Our CSO [Community Services Office] has been	Return calls quicker!	Agency providing more than one type of service; 4,000 employees.
understaffed and has had personnel problems: Courtesy, yes - On top of cases, no.	Problems could be resolved with proper staffing levels. Invite contract workers in to meet new caseworkers.	Individual providing more than one type of service.

What does DSHS do well?	What could DSHS do better?	Provider Information
Provide information I need, always with courtesy and		Agency providing more than one type of service; 54
respect.	To answer their phones and voice messages.	employees.
Communications could be better.		Individual providing protective payee services.
Communication is open and good.	Nothing at present.	Individual providing more than one type of service.
We communicate on a regular basis. The staff of DSHS seem to value our services and trust our recommendation.	Send all pieces of the referral at once, including eJAS ID number.	Agency providing more than one type of service.
Create bureaucracy and roadblocks that prevent things from being completed quickly.	Understand that we are here to serve the customers and that those customers are the individuals who need these services. Show compassion for the customers. When people are already down on their luck, do not make it even more difficult for them.	Agency providing more than one type of service; 600 employees.
Use pleasant voices.	Do not tell me you cannot help me.	Agency providing childcare; 15 employees.
	Have someone to answer questions in a timely manner.	Agency providing more than one type of service; 13 employees.
Contract management.	Replace current SSPS [Social Service Payment System] payment system.	Agency providing more than one type of service; 300 employees.
Certain caseworkers bend over backwards to get	Expedite the authorization process somehow. We have	
authorization done in a timely manner, so client can start	had families not start because we will not start them until	
child.	we have an okay.	Agency providing childcare; 23 employees.
Both (work with and help us).	To increase the number of the services.	Individual providing more than one type of service; 1 employee.
	Let me know of landlord address changes, return calls sooner.	Individual providing protective payee services.
Offers training, disseminates regulation, invites our participation on WAC [Washington Administrative Code] review. Thoroughly and properly investigates.	Respond in a timely basis (within a work week) or according to DSHS policy!!!! We need to hear or receive the answers to our questions and client needs.	Agency providing more than one type of service; 300 employees.
The core staff of the Bellingham CSO [Community Services Office] are excellent.	Educate their own staff on the different programs clients may be enrolled in, and take input from providers.	Agency providing more than one type of service; 55 employees.
As an associated organization, and when attending LPA [Local Planning Area] meetings or other meetings with WF [WorkFirst] manager or other staff, it is often difficult and awkward to get past the front counter, even when the meeting has been planned in advance.	Notify front counter staff of meetings, so entrance is easier and more efficient. Make WF [WorkFirst] referral of clients easier.	Agency providing WorkFirst services; 100 employees.
eJAS is wonderful! Allowed us to speak to DSHS employees and participants about services.	Keep us better informed of when clients are closing. Send referral paperwork when a payee is referred. Several times we get only their check and no referral information.	Agency providing more than one type of service; 20 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Timely respond.	Individual providing more than one type of service.
Helps with grant questions, very friendly, supports our staff at DSHS offices.		Agency providing more than one type of service; 20 employees.
Love the call in line for vouchers - gets check out ASAP.	When a child is approved before mailings arrive, please fax us if we request! (Specific DSHS staff name) refuses to and we have lost money because she approves and then takes it back and says did not qualify. (Specific DSHS staff name) never treats us with courtesy and respect, and at directors meeting this is collaborated.	Agency providing childcare; 6 employees.
Most DSHS workers are great, but (Specific DSHS staff name) in Snohomish County wants us to take her word for it that a child is approved.	(Specific DSHS staff name) has in the past (just today) refused to fax us an approval to tell us to let the child start,	
We are in a rural community - our CSO [Community Services Office] has made themselves very accessible, and we have been able to maintain good relationships with workers to the benefit of those we serve.		Agency providing more than one type of service; 17 employees.
They are good at problem solving. They all are usually on the same page.	Call when a parent did not turn paperwork in.	Agency providing childcare; 10 employees.
The Attorney General legal staff provides me with timely moving papers (petitions) and telephone notice.	The AG [Attorney General] staff (especially Ms. Margaret Kennedy) does it just fine.	Individual providing Guardian ad Litem.
Promptly answers questions and returns my calls; respond quickly to requests for more invoice forms.		Individual providing Guardian ad Litem.
Calls back quickly.	Give more notice on kids leaving, some are gone the next day.	Agency providing childcare; 18 employees.
Phones me as requested - with urgent questions. Always willing to discuss a case.	No improvement is necessary. The staff is totally professional.	Individual providing medical review.
It seems to vary by region. We work as a team in several regions, and receive little or no support from others. This small survey could never cover the problems.	DSHS could be consistent across the State. The WAC's [Washington Administrative Code] should be enforced the same in all regions. Complete childcare paperwork in a timely manner.	Agency providing child support services; 12 employees. Individual providing childcare.
Invoices are quickly processed. Ballard CSO [Community Services Office] is wonderful with phones and information. Helpful office!	Less confusing paperwork. Cover more extra hours on early release days. Help other locations (like West Seattle and Rainier) to be more helpful.	Agency providing childcare; 50 employees.
Responds promptly to any questions/problems we may have. Everybody we've dealt with is efficient, professional, and courteous.	Take back administering the sexual assault money in the State of Washington!!	Agency providing domestic violence and sexual assault services; 12 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
Management staff are helpful. Line staff turn over		
		Agency providing more than one type of service; 60
of different contracts.	and contractor staff.	employees.
Phone is very important element, because many problems		
will be resolved by phone - must open phone line so you		
can talk to caseworkers.	Work together by sharing information about each client.	Agency providing refugee services; 2 employees.
	Better knowledge of the law and standards (re: MINIMAL	
	parenting standards). Overall, workers need more training	
Most workers return my calls timely.	and supervision, in my opinion.	Individual providing legal services.
	Be more responsive and communicate better. So many	
	questions go unanswered. No communication (on their	Agency providing more than one type of service; 15
	part)!	employees.
	More case staffings (core staffings with other agencies).	
Friendly, willing to work together.	More consistency among case managers.	Agency providing more than one type of service.
	Pay the vendor in a timely manner. Waiting two months	
DSHS is a fine agency. We enjoy working with everyone.	for payment in services rendered is not good.	Agency providing WorkFirst services; 3 employees.
	Simplify ability of GAL [Guardian ad Litem] to receive APS	
	[Adult Protective Services] information (i.e. eliminate need	
Answer phone calls promptly. Provide required	for separate court order). Accept GAL order as sufficient	Individual providing more than one type of service;
reports/information as appropriate.	for release.	1 employee.
Faster service.	Fax or send confirmations faster (besides verbals).	Agency providing childcare; 22 employees.
We work with CSO's [Community Services Office].		
Financial workers (when we are able to connect via		
phone) are very responsive in resolving problem client	CSO [Community Services Office] financial workers could	
issues. We love the HWD [Healthcare for Working	have fewer clients on their caseloads to improve	
Disabled] program! Region 4 Call Center is an	turnaround time on Medicaid awards, and to reduce the	Agency providing more than one type of service;
improvement.	likelihood of lost or misplaced paperwork.	100 employees.
	Return phone calls, inform us when licensing staff	
	changes, let us know when providers licenses are	Agency providing USDA food program; 6
	revoked.	employees.
	Refer clients for services. Case managers and social	
	workers need to know about the services available to their	
	clients.	Agency providing WorkFirst services; 7 employees.
Answers my questions. Get me on track with forms.	eJAS! I still have trouble with it. It never works for me.	Agency providing WorkFirst services; 3 employees.
Responds quickly to inquiries, especially regarding billing.	Process payments more promptly.	Individual providing child support services.
Provide records, respond to requests, return phone calls		
(depends on caseworker).	Provide information in dependency care quickly.	Individual providing more than one type of service.

What does DSHS do well?	What could DSHS do better?	Provider Information
Local CSO [Community Services Office] is great in	Regionally - return phone calls, provide billing training or	
communicating and responding to needs, so that clients	any QUALITY training. Improve eJAS - too slow,	
needs are met timely.	cumbersome.	Individual providing protective payee services.
The staff that I have contact with are always very helpful. I		
have appreciated having good rapport with them in all	I think they have a high volume of calls, so sometimes the	
areas of this field.		Agency providing childcare; 6 employees.
Provide answers for me by helping answer my questions	As a day care provider, DSHS needs to communicate with	
each time we call on parents.	day cares more.	Agency providing childcare; 6 employees.
Provide good contract information. Return calls within 24	Provide more information regarding clients, online or e-	Agency providing more than one type of service;
hours.	mail communication.	120 employees.
Assures I get the proper forms in a timely manner.		Individual providing Guardian ad Litem.
Changes/updates are (for the most part) made quickly.	Be more consistent in authorizing registration fee, infant	
Information appears more readily available.	bonuses, and appropriate tuition rates.	Agency providing childcare; 65 employees.
	Share more information, ask for input, treat us more as a	
	partner and less as a vendor.	Agency providing childcare; 14 employees.
	It was difficult to get information needed from DSHS	
	employees. I felt like my part of the project was an	
	afterthought and they did not really want my input.	Individual providing legal services.
	Increase clarity regarding contract goals (seems to	
	change frequently). Staff in DCCEL [Division of Childcare	
Much improvement on criminal history, background check	and Early Learning] seem stressed and often not	
turnaround time. Contracting process is quicker than		Agency providing more than one type of service; 6
used to be.	on hiring and supervising staff.	employees.
Is positive and gracious when I contact financial worker	Communicate! And assign more clients that should be	
(re: information, etc).	assigned.	Individual providing protective payee services.
Detiently ensure monthing. They have to stad me with		
Patiently answers questions. They have treated me with	Seek alternative methods to expedite pay-out more rapidly	
respect and consideration when I've been frustrated (not	(i.e. I currently need to send A-19's to prosecutor for his	Individual providing Quardian ad Litera
with DSHS, however!).	signature, which adds 1-3 days to the process).	Individual providing Guardian ad Litem.
	Pay better reimbursement rates, and don't punish	
	childcare centers when parents don't bring their child.	
Really like the electronic invoicing - checks get here	More notice and more than one time option for meetings,	
quickly. Much better with workers returning phone calls in	such as changes to WACs [Washington Administrative	
a timely manner. Thanks!	Code].	Agency providing childcare; 240 employees.
	Listen to what it is we are actually trying to figure out.	
Faye Hoyt is ALWAYS willing to look up or direct me in the		
direction I need. I can't say everyone else is that	answers. But this comes with seasoned employees, I'm	Agency providing more than one type of service; 11
informative, so I call Faye Hoyt.	sure.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Keep up with paperwork and reviews for families. Notify	
Be more supportive to families and inform them of	providers about changes/terminations in a more timely	Agency providing more than one type of service; 2
reasons for changes (more promptly).	fashion.	employees.
In terms of making a contract, should have a committee		
who has been served/provided direct service to	DSHS should listen to CBO [Community Based	
community.	Organization], not only the mainstream provider.	Agency providing refugee services; 3 employees.
They are caring, but really don't know often questions		
asked about day care assistance. The process takes		
longer, and when they make financial/co-pay errors I don't		
ever see the money. PS: I'm sure as time progresses all		
will someday be okay, and we do appreciate the concern	Rehire Ken French for day care assistance clients. We	
and assistance of the DSHS staff.	need Ken back!	Agency providing childcare; 8 employees.
DSHS responds to requests for help at the supervisory	Understand that we are trying to help the same	Agency providing housing services; 100
level. Sometimes line staff are less than co-operative.	population, not trying to make more work for them.	employees.
	Communicate locally about staffing and program changes.	
The Ellensburg and Yakima CPS [Child Protective	Many things keep moving to Yakima (from Ellensburg)	Agency providing more than one type of service; 25
Services] staff are outstanding to work with.	and we aren't always up-to-date.	employees.
Share DSHS problem/issues so we can understand	Avoid favoritism among providers. Help staff to work more	
"where they are coming from".	collegially with provider staff.	employees.
	Friendly, set more information phone lines, provide	Agency providing more than one type of service; 4
Friendly! Respect! Smiling Face!	information to local agencies.	employees.
Childcare, low income subsidy, special needs. Great	FPS [Family Planning Services] caseworkers could	Agency providing more than one type of service;
relationship with childcare licensors.	authorize invoices in a timely manner.	120 employees.
· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	
They solve problems and handle the necessary	The caseworkers could actually be at their desks	Agency providing childreney 5 employees
paperwork.	answering phones. They are rarely available.	Agency providing childcare; 5 employees.
Keep clients needs as a priority, listen to our concerns,	Reduce shuffling caseloads, return phone calls readily, be	
provide adequate records.	more involved with clients.	employees.
Regional staff have been helpful in solving problems	Better training of CSO [Community Services Office] staff	
related to lack of understanding of refugee specific	so that they fully understand the regulations which apply to	
regulations, with some CSO's [Community Services	refugee clients. They need to understand refugee cultures	
Office].	and display more empathy.	Agency providing refugee services; 14 employees.
		Agency providing more than one type of service; 9
Funding for underprivileged kids.	Less paperwork!	employees.
	Better phone system and more knowledgeable	
Nothing.	employees.	Individual providing childcare.

What does DSHS do well?	What could DSHS do better?	Provider Information
	When we contact staff - get back with us in 72 hours,	
	particularly when client is in non-compliance status.	
Providers give clear instructions as to what they expect of	Sometimes client is in non-compliance for over 30 days	Agency providing vocational rehabilitation
their referrals and our agency.	before staff responds to our e-mails and phone calls.	placement services; 70 employees.
Allowed follow-ups by phone or mail. Very pleasant		
interviews, and gave explanation of changes.		Individual providing protective payee services.
Return phone calls promptly, with knowledge on the		
subject.	Send more information on clients with the assignment.	Individual providing protective payee services.
Answering questions.	Provide new contract training.	Agency providing refugee services; 5 employees.
	We continually have problems with the Rainier CSO	
Most caseworkers are helpful. We provide services to	[Community Services Office] N41-1 office. Most families	
children from various offices, yet not all staff are helpful	assigned to that office experience problems with	
(especially from the Rainier office).	paperwork processing, thus delaying approval.	Agency providing childcare; 1,000 employees.
I really appreciate a fax at the time of approval, so I have	Use the fax more often to help providers have	
verification at the time the children enter the center.	documentation right at the time service is needed.	Individual providing more than one type of service.
	Not always timely on payments for reports (monthly and	Agency providing more than one type of service;
Pretty responsive.	quarterly).	210 employees.
Returns calls quickly and answers any questions or seeks		
answer for me.	Okay, for the most part.	Agency providing childcare; 7 employees.
	Return phone calls more promptly.	Individual providing protective payee services.
	Return calls in a more timely manner, send out	
	termination notices sooner. We often get them long after	
	the date.	Individual providing childcare.
Answers questions quickly.	More phone lines, not such long wait time.	Agency providing childcare; 46 employees.
	Return messages in a timely manner (sometimes it's	
	weeks before we hear back) regarding specific	
Problem solve/brainstorm.	issues/concerns.	Agency providing childcare; 100 employees.
	Make paperwork for payment for services less	
They are polite and thoughtful. They provide appropriate	cumbersome. Get input from contractors (re: RFP's	Agency providing more than one type of service; 6
referrals.	[Request For Proposal]).	employees.
	Probably just more availability. Everyone is so busy. It	
	would be great to figure out more possible ways to team	Agency providing more than one type of service; 25
Teaming together on individual cases.	together and provide more services.	employees.
	They could find a way for day care providers to get quick	
They are very helpful when I need to change a client's	answers to simple questions and not wait 15 minutes to	
social service notice and also when I need information.	talk to someone to get a 5 second answer.	Agency providing childcare; 25 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
Hard to answer. For most of the time, DSHS is very hard to get ahold of. When you do, they mostly answer your question.	Be more courteous when we are in need of help with some problems that need to be resolved. Be more available when needed.	Agency providing childcare; 6 employees.
Coordinate protective payee services has established a closer relationship. Still lots of time it is us-versus-them attitude due to services we provide!	Be more responsive to client needs. We receive a LARGE number of complaints from clients who are treated roughly by direct service staff. Treat people (all people) with respect.	Agency providing more than one type of service; 30 employees.
Always get back to us promptly.	Fund absences for part-time childcare slots.	Agency providing childcare; 25 employees.
Childcare assistance - approval of parents receiving or not.		Agency providing childcare; 4 employees.
Workshops or meetings. We understand the severe cut, besides that not much now can be done without more staff.	Give good examples of types of paperwork needed, improve eJAS e-mail, please return phone calls sooner. We almost never get to talk to CSO [Community Services Office]/caseworker, but have to leave messages.	Agency providing more than one type of service; 5 employees.
Friendly, open to speak, and communicate on e-mail. Positive and provide meetings. Payment processed promptly.	Create fee agreements which support true costs of direct business. Allow a negotiation review to propose fair contracts	Agency providing more than one type of service; 12 employees.
Almost the current pattern works just fine with us.		Agency providing more than one type of service; 2 employees.
	Clarify procedures for providers in working with State health and fire inspectors, also, when to work with local authorities.	Agency providing childcare; 18 employees.
Access to appropriate administrative contacts, work collaborative.	Up awareness of funding opportunities.	Agency providing more than one type of service; 150 employees.
Some workers are very caring and help us figure out how to move or remove barriers for client service, others seem to feel it's "not my job."	Be more responsive. Messages are often left 2 or 3 times before responded to (professional/professional). Face to face meetings have helped and creative solutions can occur.	Agency providing more than one type of service; 200 employees.
Timely response.		Individual providing Guardian ad Litem.
Response to CPS [Child Protective Services] or CWS [Child Welfare Services] issues good.	Lower caseloads to be more available for collaboration and meetings.	Agency providing counseling services; 200 employees.
They have abandoned the very people who ARE the tires of the vehicle - interpreters!	You may cut the pay, but cut off Hope"less" link as a middleman. They are disasters.	Individual providing more than one type of service.
The staff we work with want what's best for the customer (contractors, clients) all the time.	Keep the communication lines open.	Agency providing food stamp services; 90+ employees.
Most of the time Irene is someone available to talk with me on the phone.	Currently we have a case of non-payment due to misinformation on parent part. They received money instead of us. We have complained, but ALMOST three months has gone by.	Agency providing childcare; 12 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
Caseworkers respond to calls (re: clients), explain client's situation clearly, and work with advocates to best serve clients.	Perhaps, release a summary of services offered by DSHS (generally), so we can better understand process and rules, etc.	Agency providing more than one type of service; 92 employees.
As a provider, I am not very happy with the way DSHS gets back to us regarding clients. It's not 24 hours as they say - most of the time never.	There is too much changing of the guard. You never know from day-to-day if the same care manager is working with the same clients (in most cases it's not).	Agency providing more than one type of service; 8 employees.
Front desk/reception much better. Referrals more appropriate.	DSHS staff not all versed in procedures around contracts. Difficult to work around staff language issues (LES - Limited English-Speaking). Impedes services to client, appropriate explanation of program, etc.	Agency providing WorkFirst services; 45 employees.
ORIA [Office of Refugee and Immigrant Assistance] billing department and contract manager training for contractors to successfully do their jobs. We are very pleased to work with them.	We are very pleased with their help.	Individual providing refugee services.
We had great support up till a few months ago. Presently, services and support are not completed in a timely manner.	Assign a permanent case manager to be out-stationed at the 3 Indian Tribe Reservations, doing eligibility and case management 3 days a week. Limit caseload to tribal only.	Agency providing WorkFirst services; 5 employees. Agency providing protective payee services; 2
Provide information for clients.	Respond quicker to messages.	employees.
Communication.	Help tribe understand state/tribal relationships.	Agency providing more than one type of service; 35 employees.
	DSHS clients are unable to access Para Transit Interpretive services with the NEW system. Follow the Health Care Authority model (they have one dedicated	Agency providing refugee services; 2 employees.
Gives me addresses they have missed. Probably more if they actually put all the clients on payee that they should.	Have your workers follow all the state's rules. No matter how much the client complains, this would be nice.	Individual providing protective payee services.
On-going communication (re: our mutual clients - refugees).	Cross training of our two agencies function (re: refugee caseload).	Agency providing more than one type of service; 190 employees.
With many staff there is a sense of partnership and support. Many are good at communicating effectively.	Knowledge of how eJAS works, how to make referrals using this system, etc. DSHS staff need more training.	Agency providing WorkFirst services; 20 employees.
	Be more professional in handling the client needs based on case by case.	Agency providing refugee services.
DSHS has assisted me and Highline College, in securing students-in-need for our pre-college studies department.	Be more amiable to academic pursuits for low-level learners.	Individual providing more than one type of service.

What does DSHS do well?	What could DSHS do better?	Provider Information
Provides Spanish interpretation.	Less wait time while calling. It would be nice to be able to work with people from our area (a local office) that would understand better the dynamics of our community.	Agency providing childcare; 14 employees.
		Agency providing more than one type of service; 6
Returns phone calls within 48-hours.	Have better understanding of disability issues.	employees.
	I wish all workers went by the same rules. It's so frustrating getting so many different answers. I would like a direct line so I, as a provider, can call with invoice problems. As it is now, on average, there are 20 to 30 problems each month. Waiting on hold and then only getting to work on 3 problems at a time, it takes all day. I understand that Yakima has a direct line for their	
The supervisors can always fix the problem and they are	providers. Many workers are only black and white and	
very helpful.	perhaps that's the way they are trained.	Individual providing childcare.
Listen to feedback regarding the appropriateness of referrals. DCFS [Division of Chidren and Family Services] staff make time for presentation on how we can provide services to them and their clients. DCFS social workers work hard to maximize client utilization of resources and coordinate resource acquisition with agency staff.	Be more timely in their responses to calls from therapists and clients. Recognize that they are contracting with professionals who will spend many of our hours with their clients than they will and respect the professional assessments and evaluations. Work collaboratively to develop plans and goals for their clients with the clients themselves and other professionals working with their clients.	Agency providing more than one type of service; 100 employees.
In releasing information concerning clients applying for services.	Updating us with new material and information regarding services.	Agency providing more than one type of service; 20 employees.
Tries to help us meet our DCCEL [Division of Child Care and Early Learning] contracts requirements that include "work" from them.	The transitions from Regional Managers to Field Managers needed to be done quicker.	Agency providing more than one type of service; 315 employees.
Communication.		Individual providing Guardian ad Litem; 1 employee.
Provide referrals.	Communicate, both listen better and respond in a timely manner. Collaborate better. Have a more positive attitude and cooperate.	Agency providing more than one type of service; 20 employees.
Generally very available.	Can't think of anything!	Agency providing refugee services; 2 employees.
Willing to consider us as the experts with regard to		
making recommendations for future placement. Generally	Often difficult to schedule caseworkers for quarterly	
tries to make decisions that are in the best interests of kids and families.	reviews. They're often not willing to work late afternoons/early evenings to meet family's needs.	Agency providing residential treatment services; 110 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
On the occasions that DSHS holds community stakeholder meetings and/or seeks community input, I find these very helpful.	Create more opportunities for DSHS policy makers to interact with the community for input.	Agency providing more than one type of service; 150 employees.
They value the service that we provide to their clients in the area of employment services. Most DSHS staff want to connect their clients up to helpful community resources.		Agency providing more than one type of service; 250 employees.
Returning my calls. Answers questions.	It would be nice if there were more workers than just 2 to handle the caseloads. Return calls sooner.	Agency providing childcare; 3 employees. Individual providing childcare.
Helpful and courteous.	Better information: I asked the desk personnel how to apply for release of the opposing parties address. Was given an application and sent it in. Now have to send a letter on letterhead - I would have done it the first time. Payment specialists in each office inform providers in	Individual providing legal services. Agency providing counseling/preservation services;
Willing to provide important information. Case staffing. eJAS is a great tool for communication.	advance of change in SW [Social Worker]. More timely communication regarding WorkFirst program participant issues.	75 employees. Agency providing more than one type of service; 60 employees.
Social workers help problem solve difficult childcare issues. Polite and efficient.	Keep us informed of contact people to trouble-shoot childcare problems, updated contact names and numbers. Return phone calls.	Agency providing childcare; 8 employees. Agency providing childcare; 12 employees. Agency providing more than one type of service; 7 employees.
Promptly returns telephone calls.	Getting in to CSO [Community Services Office], through front desk, and to caseworker is very cumbersome - not user friendly.	Individual providing WorkFirst services.
Some DSHS employees are excellent and respond very promptly to requests. The percentage of DSHS workers that are helpful has increased in the past 3 years.	Some DSHS employees are not willing or not capable of providing assistance.	Agency providing childcare; 8 employees.
Listen and problem solve.	Refer clients for Working Image, DVR [Division of Vocational Rehabilitation], and our project with Industry Voc-rehab. program.	Agency providing vocational rehabilitation services; 56 employees.
Some caseworkers use a team approach, which includes attorneys and GAL [Guardian Ad Litem] - this works well to meet best interests of child and parents.	Replace current supervisors who view all cases as adversarial and hinder ability to assist parties (i.e.[Specific DSHS staff name] in Aberdeen).	Individual providing more than one type of service.

What does DSHS do well?	What could DSHS do better?	Provider Information
	They do great. No changes are needed. They treat us	Agency providing more than one type of service; 5
Yes!! The best DSHS staff!!!	wonderful!!!	employees.
Networks with our agency in a proficient, responsible		
manner.	Return calls in a more timely manner.	Agency providing WorkFirst services; 9 employees.
When information given, it helps make determination		
easier and more accurate. Information from GA-U		
[General Assistance-Unemployable] evaluations not		
always helpful or objective evidence omitted.	Encourage facilities input from their observations.	Individual providing medical review.
	Make training (i.e. video etreeming) from your website for	
	Make training (i.e. video streaming) from your website for	Agonov providing refugee convises: 6 employees
		Agency providing refugee services; 6 employees.
	DSHS workers are under a lot of stress and that comes	
	across to their clients. Not sure how to fix that. It is	
All workers help with information needed on referrals		Agency providing WorkFirst services; 300
made - return phone calls, etc.	understand.	employees.
Case managers are willing to work with agency and are	Let us know when people move, when payee status	
reliable returning phone calls.	terminated, or when client put on payee status.	Individual providing protective payee services.
	Too rigid in referrals, too few, and too inflexible and	
		Agency providing basic skills/GED services; 150+
Teamwork on LPA [Local Planning Area] group.		employees.
	11	Agency providing more than one type of service; 10
If prodded for information they will get you what you need.	cranky people.	employees.
Returns phone calls, answers my questions promptly.		Agency providing childcare; 15 employees.
		Individual providing more than one type of service;
DSHS updates, contactor's meeting.		1 employee.
Some caseworkers return calls within 15 minutes or	Allow me to accompany client to interview. Return calls	
answer the phone and talk to me. Many are aware of the	promptly. Be aware that reception and placement money	
client, pull up the case, and address the issue	for refugees is not counted when awarding a grant. Act on	
competently and courteously.		Agency providing refugee services; 10 employees.
	Case managers and direct staff at DSHS seem very	
	unknowledgeable at times - we run into case managers	
Regional administrator: quick to respond to concerns,	that are punitive towards clients, very negative, and seem	
very pro-active in problem solving. Some social workers		Agency providing more than one type of service; 30
are good - make themselves available for case staffings.		employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Case managers - many seem ignorant. We constantly	
	hear the excuse, "We're going through a transition". We	
	all are - but at DSHS, the customer service goes down.	
	ALL the time - punitive towards clients. "Powertrips."	Agency providing WorkFirst services; 30
Regional administrators are receptive, helpful, pro-active.	Some case managers are absolutely RUDE.	employees.
Returns phone calls, answers questions.		Agency providing childcare; 15 employees.
Provider help line has become efficient and timely in		
assisting with inquires and needs at our day care.		Agency providing childcare; 25 employees.
	Streamline licensing requirements for childcare site -	
	process takes much too long. Make sure each licensing	
Setting up contracts.	agent is courteous and effective.	Agency providing childcare; 650 employees.
	We have a very good working relationship. Perhaps case	
	managers could learn eJAS more - but we do correct	Agency providing more than one type of service;
Great communication, excellent working relationship.	errors ASAP.	160 employees.
Provide referrals. Support services within DSHS		
guidelines to victims of abuse - expedites processing of	Take advantage of the resources we have to provide	Agency providing domestic violence services; 16
cases for safety issues.	more cross trainings.	employees.
	More flexibility, less condescending to the clients, more	
Access to supervisors to help with problem solving.	access to mental health services.	Agency providing more than one type of service.
		Individual providing mental health eval and
Regular phone contact.	Hire more CPS [Child Protective Service] workers.	assessment services.
Communication, considers safety of others in shelter	DSHS administrator needs to become a part of this	Agency providing more than one type of service; 25
when referring, involved in community (staff).	community.	employees.
Friendly, provide necessary information.	No complaints whatsoever.	Individual providing legal services.
	Explain policies, billing procedures (i.e. eJAS, TANF	Agency providing more than one type of service; 6
Not sure.	[Temporary Assistance to Needy Families] rules).	employees.
We love the speed in approval!	Make sure we receive paper confirmation ASAP.	Agency providing childcare.
Provides training on services, helps determine financial	Be willing to participate in community partnerships.	Agency providing more than one type of service; 80
eligibility of the client for services.	Courtesy in attitude toward staff of agency and clients.	employees.
	Complete things and return paperwork in a more timely	
Most locations do their best to answer questions and	fashion. Follow through on the requested changes. Be	
research problems.	consistent at all locations. Send out notices on time.	Agency providing childcare; 2,000 employees.
The admin. are fantastic: John Olivas, now Stephanie		Agency providing more than one type of service; 41
Murphy; Tom Balzar; and Fran Younce.		employees.
	1	ompio) ooo.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Fax referrals (even if on eJAS) with client signatures to	
	expedite intake and assessments. Keep up to date	
	information on contractors programs and services	Agency providing paid work experience and
Respond to messages quickly, include in case staffings,	available to clients to help provide more timely -	support services (welfare to work through Dept. of
provide information to contact client.	appropriate referrals.	Labor); 16 employees.
Quick on paperwork and answering questions regarding if	Let parents know the rules. Tell us their work schedule.	Agency providing more than one type of service; 10
parents are qualified for DSHS.	Don't let them take advantage of us and their schedules.	employees.
First off, I have had little necessity to contact with DSHS		
personnel - but when I have, I have been treated		
courteously.		Individual providing Guardian ad Litem.
Keeps clients needs as priority, listens to our concerns,	Stop changing caseloads (at least less often). Return	Agency providing WorkFirst services; 30
provides adequate records.	phone calls readily. Be more involved with clients.	employees.
	Inform us if subsidy ends prior to scheduled time because	
Call us to give childcare authorization in a timely manner.	of change in circumstances.	Agency providing childcare; 80 employees.
When staff members have questions, we always receive a		Agency providing more than one type of service; 85
quick response via phone or e-mail.		employees.
	Have up-to-date DIRECTORIES - ability to locate your	
	own PROVIDERS (across service lines, like CPS [Child	
Obviously particular caseworkers do a great job. Others	Protective Services] to financial queries, and DV	
obstruct and try to "dump" you - they are poorly	[Domestic Violence] program certification). No one knows	Individual providing more than one type of service;
INFORMED.	who does what or how to find out.	1 employee.
		Agency providing more than one type of service; 23
We work very well with Children's Services.	More children services caseworkers.	employees.
	Deine well	
They're doing well now.	Doing well.	Agency providing refugee services; 2 employees.
	Refugee serving organization serves large number of	
DSHS provides technical support and training to assist	clients with very limited resource, so increasing dollar	
clients needs according to contract basis.	amount is crucial.	Agency providing refugee services; 2 employees.
Offer in-service presentations and meetings about clients	Provide "realistic" fee schedules for subcontractors with	Agency providing more than one type of service; 10
at DSHS CSO's [Community Services Office].	input from them. Reduce paperwork requirements.	employees.
I have worked with DSHS at many levels for years. DSHS		
staff have always provided excellent support and provided		
data, answered questions, assisted in every way to make	by more usable areas - by city - or in large cities by CSO	Agency providing more than one type of service;
my job easier.	[Community Services Office].	286 employees.
Some do, some don't.	Not enough staff.	Agency providing childcare; 11 employees.
Provides necessary information, training, and support for		
us to do our job.	Improve communication.	Agency providing refugee services; 6 employees.
		Agency providing protective payee services; 25+
	Would like for them to return calls in a timely matter.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
They TAKE my calls, figure out what I need to know,		
answer my questions. "Doug Steward" is especially		Agency providing more than one type of service; 35
helpful.	Okay at status quo.	employees.
Willing to staff difficult individuals and plan methods to		Agency providing WorkFirst services; 36
help them.	Answer their voice mail.	employees.
	Last minute re-scheduling may be unavoidable. Be willing	
	to discuss barriers, prevent reunification (uneven -	Agency providing facilitation services; 34
Share needs/goals prior to meeting.	depends on case).	employees.
	Update on caseworkers and phone numbers. Complete	
Return calls.	landlord information.	Individual providing more than one type of service.
Direct to the appropriate people.	Unsure at this time. Perhaps more timely return calls.	Individual providing legal services.
	Personnel could be less aggressive/hostile.	Individual providing more than one type of service.
	Return phone calls, let me know about moves, new LL	
	[Landlord] information.	Individual providing protective payee services.
Provides current information in a timely manner.	Pay more quickly.	Individual providing Guardian ad Litem.
		Agency providing more than one type of service;
Coordination of services for clients.		350 employees.
The social workers work at getting the referrals made,		
return phone calls promptly, and seem to care a lot about		
clients' needs being met.		Agency providing WorkFirst services; 5 employees.
Administrated a great project for after school programs for		Agency providing more than one type of service; 35
middle schoolers.	Find more funding (smiley face).	employees.
		Agency providing WorkFirst services; 17
Cowlitz always stays in contact and returns my calls.		employees.
	Have phone numbers where they can be reached and	
Answer questions when able to reach them, usually return		Agency providing protective payee services; 2
phone calls.	current information and update information promptly.	employees.
Provide information in referring clients to me for evaluation.	Nothing.	Individual providing more than one type of convice
	<u> </u>	Individual providing more than one type of service.
	Communication (re: contract requirements and	Access interviding more than one time of accessory 20
SOME programs/staff are your responsive	documentation) for payment difficult with some specific	Agency providing more than one type of service; 30
SOME programs/staff are very responsive.	programs. Untimely reimbursement issues.	employees.
	Ensure new staff are aware of our services to connect	
	clients. Possible Resource Fair for CASEWORKERS to	<u> </u>
Communication link is great with some staff.	have opportunity to connect.	Agency providing other services; 7 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
DSHS (APS and CPS [Adult Protective Services and Child		
Protective Services]) have been helpful with needed		
information, along with Margaret Kennedy from Olympia's	Ms. Kennedy and the staff at Pierce County DSHS are	
AG [Attorney General] office.	already excellent - and highly cooperative.	Individual providing Guardian ad Litem.
When I can get ahold of them, staff is helpful with information.	Return phone calls. Be more flexible with ideas on work readiness.	Agency providing more than one type of service; 60 employees.
Communication is better than it has been in the past.	At this time, there is nothing - everything is working fine between DSHS and our agency.	Agency providing WorkFirst services; 175 employees.
	Set up a line for providers so the wait is lessened! Don't	
AUTHORIZATIONS ARE HAPPENING IN A MORE	send out duplicate surveys (this is the 3rd one I've	
TIMELY FASHION.	received). I returned the first one in a timely manner.	Agency providing childcare.
Very professional and friendly.	Sometimes issues (re: payment for services).	Individual providing Guardian ad Litem.
Prompt notification has been very good.	Just keep above priority.	Individual providing childcare.
	Send updates (mail) when case managers have changed.	
	Accessing eJAS to respond to client calls is too slow and	
	impossible to do. High speed internet is not available	
	here. I have to rely on my files and written notes. eJAS -	
Return my calls in a timely fashion.	redundant and doubles my workload.	Individual providing protective payee services.
	Be available when we call for information regarding social	
	services notices and contracts. Set up a call in time.	Agency providing childcare; 9 employees.
	Be sure registrations are paid for in the year asked - so	
Try to implement a change or something missing from my	that they don't think it needs to be paid for again the	Agency providing more than one type of service;
invoice ASAP. Thanks.	following year, because it took so long to receive payment.	
Providing financial support for refugees, but still making		Agency providing more than one type of service; 6
many mistakes.	To contact us.	employees.
Help with CPS records.	Answer phone calls, respond time can be lengthy.	Individual providing Guardian ad Litem.
Is available for questions and concerns.		Individual providing more than one type of service.
	Could increase contract rate which has not changed in 15	
Very cooperative.	years.	Individual providing Guardian ad Litem.
	There's occasional lapse in confidentiality. Messages	
Keep us updated regularly!	given to assistant containing confidential information.	Agency providing childcare; 25 employees.
	Pay promptly - I rarely get paid within 30 days - 45-60	
	days more common. Better policy on communication.	Individual providing WorkFirst services.
	Have caseworker forward information on IRP [Individaul	Agency providing more than one type of service; 22
Call center people are very helpful.	Responsibility Plan] more quickly to call center.	employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
I am very pleased with the service we receive. The staff is	The only thing I can think of is not such a long wait to	
courteous and helpful.	speak to someone, being put on hold on the telephone.	Agency providing childcare; 6 employees.
Provided timely, written updates.	No suggestions at this time.	Individual providing Guardian ad Litem.
I have never spoken to a DSHS staff person.		Agency providing WorkFirst services; 300 employees.
When you get to correct person, it works well - if you get to wrong contact, process ends and slows.	Identify key contacts for specific areas.	Agency providing more than one type of service; 135 employees.
Specific licensors are great support.	Respond to questions, problems, keep accurate records, increase efficiency and detail work.	Agency providing childcare; 1,200 employees.
Record keeping.	Listen to the information BEFORE saying/commenting on the referral. Could do better protecting children.	Individual providing Guardian ad Litem.
Give adequate information (monthly) to evaluate the case for GA-X [General Assistance - Expedited Medical].		Individual providing GA-X [General Assistance - Expedited Medical] services.
	Some of the call center workers could be better trained. Please do not act like it's the providers who don't know what they're doing! All I want is a direct line that I can call with the list of kids I don't get paid for! And until that becomes available - I would like the call center to answer more than 3 problems! I don't want to fax my list - no one sees it!	Individual providing childcare.
When they have TIME, they communicate with us. They try to work with our client needs.	Work out their eJAS mail system so there is an avenue of communication.	Agency providing more than one type of service; 21 employees.
Provide interpreter for our clients, and process application for assistance.	Be more responsive and return calls in a timely manner.	Agency providing refugee services; 6 employees.
Some of them are nice, they answered my question. But most of them don't know what they are talking about.	Please provide the right information and give all the information at one time.	Agency providing more than one type of service; 51 employees.
Coordination of referrals, help locate clients, and advocate for our services.		Agency providing public health nursing services; 22 employees.
Sends information when requested.		Agency providing more than one type of service; 2 employees.
The supervisors and staff have been very helpful when there are questions regarding unusual and new situations.		Agency providing more than one type of service; 5+ employees.
The service centers are very well informed.	Stop the continuing to distance yourselves from your clients, stop all the buffers.	Agency providing more than one type of service; 100 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Return calls back in a timely manner. Give client their	
	caseworker's telephone # instead of the main phone line	
Payment vouchers are received promptly.	to call if they have a question(s) concerning their eligibility.	Agency providing childcare: 10 employees
		Agency providing protective payee services; 350
We always get quick responses. Thank you!		employees.
we always get quick responses. Thank you:	Return criminal background checks earlier than 3-6	
Answers ALL my questions!	months for the non-fingerprint in State checks.	Agency providing childcare; 40+ employees.
Prompt when looking for information.		Agency providing childcare; 7 employees.
Easy to work with, may get a call if something unusual		
about case.		Individual providing protective payee services.
It is difficult to lump DSHS as one. We have a wonderful	WorkFirst - return telephone calls. Understand what we	······································
relationship with the Childcare Licensing Program,	can do to help. Be more open minded and less	Agency providing more than one type of service; 37
especially Grace Shaver.	judgmental.	employees.
	Process payment more quickly - especially the process	
Provide payment status.	from bill submitted to authorizing payment.	Individual providing child support services.
	Be more forthcoming regarding changes/services	
Willing to brainstorm solutions and be creative, views	available, mandate DV [Domestic Violence] training for	Agency providing more than one type of service; 18
family violence as a top priority, respectful.	front line staff.	employees.
	Make transactions easier for client and provider. Answer	
Some would listen and help.	their calls faster.	Agency providing childcare; 12 employees.
• • • • • • • • • • • • • • • • • • •	Return calls.	Individual providing more than one type of service.
They are good at helping me with questions I have from	From time to time when I've called, they speak to me in a	
the award letters.	way that I feel is totally unprofessional.	Agency providing childcare; 12 employees.
	Better communication. But I realize their caseload is very	
Yes, for the most part, everyone was helpful.	heavy and that is not always possible.	Individual providing more than one type of service.
Good communication.	Timely communication (mail).	Individual providing protective payee services.
		Agency providing food program services; 15
They are always very responsive to our requests.		employees.
DSHS staff are polite and responsive. I'm able to obtain		
information as needed.	I would like to be advised of contracting opportunities.	Agency providing more than one type of service.
Most providers are willing to help and answer questions		Agency providing more than one type of service; 7
asked. Other times, some are hard to work with.	Return phone calls and faxes in a timely manner.	employees.
Updates of client status when we are able to get through	Sooner notification of family loss of eligibility and changes	
on the phone.	in status.	Agency providing childcare; 34 employees.
Provide opportunities.	Less paperwork!	Agency providing childcare; 9 employees.
Answered questions.	Explain procedures.	Individual providing more than one type of service.

What does DSHS do well?	What could DSHS do better?	Provider Information
	eJAS is still confusing. There are clients on the system that should not be on. We receive checks for clients that are not on the eJAS system. I would like to voice mail sometimes instead of always using e-mail.	Agency providing more than one type of service; 350 employees.
Nothing. Criticize when we do ask for training.	Terminate current case manager and begin to work together for the betterment of our clients. Due to past retaliations, we cannot identify ourselves. We are afraid.	Agency providing residential treatment services.
Answer phones.	Address the problem of the wait for answers to questions. Staff needs to learn more about CBO's [Community Based Organizations].	Agency providing food stamp services; 4 employees.
The staff in Goldendale are very good about answering questions and providing back-up for me, except (Specific DSHS staff name).	(Specific DSHS staff name). This is the first of March and I still HAVE NOT received my money for January. She should designate someone else if she isn't going to do invoices on a timely manner.	Individual providing protective payee services.
Caseworkers refer clients who have been or are now involved in a domestic violence relationship.	None known at this time. Everyone has been helpful.	Agency providing domestic violence services.
They (the caseworkers) are usually helpful about clients reviews. They let us know if parents have/have not renewed their childcare and answer questions we have. Monaca McGrew and Stephanie Pinkney are the caseworkers.		Individual providing childcare.
	Better lines of communication. I have no idea who my	Agency providing protective payee services; 3
Answers questions and sends forms.	liaison is from month to month. Nothing.	employees. Agency providing childcare; 9 employees.

What does DSHS do well?	What could DSHS do better?	Provider Information
	Pay me on time - this job is my livelihood. (Specific DSHS staff name) acts as though if it was up to her, we'd get paid when she feels like it. (Specific DSHS staff name) leaves the work just sitting on his desk. I am writing in regard to the lateness in the way we are paid. Region 4 seems to think we do not need to be paid until they feel like it. This is unacceptable. You can call to see about your money and they seem to think it's funny. (Specific DSHS staff name) just leaves his paperwork laying on his desk until he feels like looking at it. I would like for his check and (Specific DSHS staff name)'s check to be held up and see how it feels. This is a lot of madness, I am very unhappy with this. This is my livelihood. All of the bills receive late charges due to their action. Now they have 3 papels working and the same thing is happening. This is	
	people working and the same thing is happening. This is really not right. (Respondent name on card)	Agency providing protective payee services; 25 employees.
Refer clients to our services and send informational materials when requested.	Discuss client cases objectively. Cooperate when client needs to change childcare provider. Inform CPS [Child Protective Services] when required. Increase organization skills and working knowledge of	Agency providing childcare.
Timely response to telephone calls/e-mails.	eJAS.	Agency providing WorkFirst services.
DSHS sees us as a real service for client families. We keep getting plentiful referrals year after year.	We are satified. Can't think of anything!	Agency providing family preservation, family reconciliation, & intense family preservation services; 10 employees.
Almost always communicative and responsive. Intake people are great.	As a Guardian Ad Litem, I need to get Child Protective Service records. Used to get them when requested - now I request and they never come.	Individual providing Guardian ad Litem.
Historically, we have had a very hard time getting caseworkers on the phone and they tend to be quite rude when we finally do.	They could begin by treating their clients with more respect. I have seen for myself the disrespect they receive - as well as difficulty with services.	Agency providing more than one type of service; 12 employees.
Program manager's very helpful, knowledgeable, professional, always gets back to me promptly.	their needs.	Agency providing more than one type of service; 17 employees.
Communication has improved tremendously.	Notify changes, policies, procedures, etc., more frequently.	Agency providing more than one type of service; 15 employees.